



Summer of discontent
Has Clinton lost his
way and his spirit?
Jurek Martin, Page 13



Food, glorious food
British cuisine gets
fancy but no better
Page 12



CD-Rom publishing
I've read the future
and it spits
Media futures, Page 5



Heirs apparent
Be ready if the boss
falls under a bus
Management, Page 6

FINANCIAL TIMES

Europe's Business Newspaper

MONDAY AUGUST 8 1994

D8523A

Microsoft signs up ICL in European servicing deal

Microsoft, the world's largest computer software company, has chosen ICL of the UK to service its products and customers across Europe. Microsoft is to concentrate on software development while seeking business partners to service and support large customers across the world. The deal underlines Japanese-owned ICL's increasing commitment to computer services at the expense of computer making.

US fears over UK entry laws: US business groups fear tighter restrictions will be placed on non-European citizens visiting the UK for business purposes under a change to Britain's immigration regulations. Page 14

Japanese methods fail UK companies: British companies which are big users of Japanese manufacturing methods such as "just-in-time" stock control have smaller profit margins than low users or those which do not use them at all. Page 4

Demand for publicity over trawler nets: Nets from the British trawler Charisma, involved in the dispute over tuna fishing in the Bay of Biscay, should be measured in public to prove they comply with European regulations, its owner demanded. The trawler was brought into Devonport last night by the fisheries protection vessel Alderney. Page 4

Worries over Abiola: Concern was growing about the welfare of Moshood Abiola, presumed winner of Nigeria's recent annulled elections, who has refused to accept the conditions for his release on bail sanctioned by the military government. Page 4

Charter urged to raise Esab offer price: UK industrial group Charter faces trade union opposition and calls for it to increase its offer price for Esab of Sweden, the world's leading producer of welding equipment. Page 15

European Monetary System: The Irish punt climbed from fourth to first place in the EMS grid. In a week which saw Spain and Portugal trim interest rates, the order of other currencies remained unchanged. There was little movement in the spread between top and bottom currencies. Currencies, Page 27

EMS: Grid August 5, 1994

Irish Punt	100.00				
Guilder	100.00				
B.Frank	100.00				
D-Mark	100.00				
F.Franc	100.00				
Escudo	100.00				
D.Krone	100.00				
Peseta	100.00				
0	10	20	30	40	50

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Catholic woman shot dead in Ulster: A pregnant Catholic mother-of-five was shot dead at her isolated home near Omagh, Co Tyrone. The loyalist Ulster Volunteer Force claimed responsibility.

Hong Kong launches China Index: Investors will be able to track the composite performance of Hong Kong-listed China companies from today with the launch of the Hang Seng China Enterprises Index. Page 17

Unitrin expects takeover ban: Unitrin, Chicago-based insurer which is the target of a \$2.6bn takeover approach from its larger rival, American General, said a merger was unlikely to be allowed under antitrust laws. Page 17

TUC seeks wider rights for workers: Britain's Trades Union Congress is to debate proposals that all employees, not just union members, should be given new legal rights of representation in the workplace. Page 4

BAe to cut directors' contracts: British Aerospace is set to cut the length of its executive directors' service contracts from three to two years following mounting frustration among institutional shareholders over pay-outs to directors who resign. Page 16

Algerian militant threat to France: France is to tighten security measures after a militant Algerian group warned of reprisals if France failed to free 17 suspected Moslem fundamentalists. Page 2

Hyundai counts cost of strike: Hyundai Heavy Industries, South Korea's largest shipyard, says it has lost Won338bn (\$425m) in sales because of a strike that began in June. Page 4

Canadians in tissue project: Kruger, family-owned Canadian forest products business, is to build a tissue paper factory in northern England and will buy a Welsh tissue converting company with the help of St, the UK's largest development capital group. Page 16

SPD plans German tax cuts: Germany's opposition Social Democrats will cut taxes for the low paid but introduce a supplementary 10 per cent increase for higher income earners if they win the next election, SPD economics spokesman said. Page 2

UK van and truck sales rises: UK registrations of new commercial vehicles rose by 24.2 per cent last month. Registrations have risen strongly year on year in almost every month this year. Page 4

Russia revels in the order of the nouveaux riches

By Chrystie Freeland in Moscow

When Mr Sergei Mavrodi, the president of the troubled MMM pyramid scheme, was arrested in a dramatic raid last week, a crowd of angry Russian investors gathered outside his apartment. But instead of buying for the blood of the man who gave them a painless initiation into the rites and risks of capitalism, the investors clutched banners reading "Hands off Mavrodi".

The strange mood of the investors - who have seen the value of their MMM stock tumble from \$55 to \$120 over the past two weeks - is part of a broader transformation gripping Russia. For 70 years party apparatchiks ruled this country but, increasingly, Russia's new heroes are its capitalists.

Moscow's bustling streets bear witness to the fact that Russia is in the grip of a cash fever. For

the first time since the Bolshevik revolution thousands of Russians have become extremely wealthy, and although many of Russia's new capitalists work as hard as any Wall Street banker, after dusk they have none of the western bourgeoisie's inhibitions about flaunting their newly acquired riches.

The most bruised egos in

Moscow today belong to foreigners, once the city's unchallengable upper crust but now a pale shadow of Russia's new *biznesmeny*. A few years ago, only foreigners could escape the wretched Soviet world of queues

and scarcity, but today they have begun to mutter about their enfeebled lot. "I can't dine in Moscow's best restaurants very often any more, only the Russians are rich enough to afford them," complains one British businessman.

One of Moscow's top pop radio stations recently replaced its American disc jockey with a Russian after advertisers said that their best customers were now locals. The English language billboards advertising western con-

sumer goods which invaded

Moscow a few years ago are

steadily being replaced by Russian ads.

Even western diplomats have begun to complain that the most beautiful Russian girls no longer grace their receptions, preferring to be feted by Moscow's home-grown *nouveaux riches*.

Moscow's health clubs are dominated by muscle-bound Russians sporting gold chains. On Sundays they escort girls in skimpy bikinis and full macaque to the

Chaika swimming pool, once a foreign enclave.

The new assertiveness of Rus-

sia's elite was on display this weekend at Marika, one of Moscow's trendiest night clubs where the cover charge is a hefty 150,000 roubles (\$70). This Saturday night, the American boys were on the defensive. The elec-

tronic message board flashed slo-

Continued on Page 14

Letters, Page 13

China reaches breakthrough deal with Taiwan

By Laura Tyson in Taipei

A breakthrough in delicate bilateral talks between China and Taiwan yesterday helped the two countries reach their first substantive political agreements since nationalist Chinese forces fled the mainland in 1949.

Eight days of talks in Taiwan ended with agreement to repatriate airline hijackers and illegal immigrants, and on ways to resolve fishing disputes.

The leaders of both the Chinese and the Taiwanese delegations to the talks described their agreements as a "major breakthrough". A previous attempt to establish a political dialogue between the two countries in Singapore in 1983 failed.

This time, said Mr Tang Shuibei, vice-president of the Chinese semi-official body that handles relations with Taiwan and Beijing's chief delegate at the Taipei talks, "both sides tried to understand the position and views of

the other". The agreements would be signed at a later, unspecified date by more senior officials, the two negotiators said.

Under the agreements, hijackers will be repatriated and dealt with in accordance with the laws of their country of origin. Illegal immigrants may be repatriated within 20 days after identity has been established.

China has previously refused to recognise the jurisdiction of Taiwanese courts.

The fishing issue, both sides agreed that government vessels from both sides should be able to mediate in disputes between fishing boats.

The breakthrough appears to have been possible because both sides avoided addressing sensitive issues concerning sovereignty which have proved a stumbling block in past talks.

Beijing does not recognise the Kuomintang government on Taiwan, while Taiwan has consistently rejected Beijing's

efforts to secure reunification.

However, the Taiwanese government is privately anxious to dispel any idea that a successful round of meetings might imply that the two sides are moving towards reunification, observers said.

Although the arrival of the mainland Chinese team in Taiwan was accompanied by sporadic protests, the suave Mr Tang, the highest-ranking Chinese official to visit Taiwan in 45 years, became so popular with the Taiwanese news media that the government felt compelled to warn newspapers and television not to cover him too closely.

Expectations ahead of the talks were quite low on the Taiwanese side. But Beijing, anxious to mend fences following the March 31 robbery and murder of 24 Taiwanese tourists in China, which plunged ties to the lowest level in years, apparently granted Mr Tang leeway to make concessions.

US group wins order for Tokyo computer

By Louise Kehoe in San Francisco

Cray Research of the US, the world's leading supercomputer manufacturer, has for the first time won a Japanese public sector order in direct competition with a Japanese computer company.

The sale, to the Japanese government-funded Tokyo Institute of Technology, represents a breakthrough after more than a decade of trade disputes over US allegations that Japan has discriminated against American manufacturers in its public procurement of supercomputers.

It also comes as the US is preparing to impose trade sanctions on Japan after failing to reach agreements on disputes over Japanese public procurement policies in the telecommunications and medical equipment sectors.

While the supercomputer purchase may be calculated to help defuse trade tensions, it could have the opposite effect by highlighting how long it has taken Cray to break down the alleged barriers to Japanese government purchases.

Despite two US-Japanese agreements on supercomputer trade, in 1987 and 1990, and the formation of a supercomputer procurement review board in Japan to ensure fair play, Cray has previously been unable to win sales to Japanese government agencies and institutions except when there were no bids from domestic competitors.

Moreover, it is not clear to what extent the sale is to the Tokyo

Panetta makes Whitewater plea to new counsel

By Jurek Martin in Washington

The White House urged the new Whitewater special counsel yesterday not to reopen investigations already completed by his predecessor.

Mr Leon Panetta, the chief of staff, said he hoped Mr Kenneth Starr would "not trample over old territory time and time again".

Mr Starr said he came to the job with "no preconceptions", but declined all substantive comment pending discussions due to start tomorrow with his predecessor, Mr Robert Fiske, who has already cleared government officials of attempting to obstruct justice.

Mr Panetta also insisted that "at this point in time" President Bill Clinton retained full confidence in senior treasury and White House personnel, including Mr Roger Altman, the deputy secretary of the treasury. Mr Lloyd Cutler, White House legal counsel, said Mr Altman had been key member of the team responsible for the current economic expansion.

Mr Altman's resignation has been demanded by several members of Congress - and yesterday in an editorial in the New York Times - because he had briefed the White House on the status of criminal investigations into Madison Guaranty. This is the now-defunct Arkansas savings and loan bank implicated in the real estate ventures and financial dealings of Mr and Mrs Clinton in their home state over the last 15 years.

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Reagan and later solicitor-general in the Bush administration, was named late on Friday to take over from Mr Fiske by a special judicial panel acting under the terms of the renewed independent counsel act.

The panel said it was not

impugning Mr Fiske's integrity,

but that the investigation should be conducted by someone not appointed by the administration.

The selection of Mr Starr comes as a disappointment to the White House, and not merely because it had no reason to be displeased with Mr Fiske's findings to date. A new independent counsel suggests a longer investigation, with a final report conceivably delayed until the 1996 presidential election year.

Last January Mr Starr was on the shortlist considered by Ms Janet Reno, the attorney-general, before she named Mr Fiske, a lifelong Republican. But some of Mr Starr's subsequent comments have been interpreted as hostile to President Clinton.

The circumstances of Mr Fiske's replacement by Mr Starr in the Whitewater case are also controversial. Last month, a group of rightwing members of congress wrote to Judge David Sentelle, head of the special panel, complaining about Mr Fiske, as did Mr Floyd Brown, an ultra-conservative activist.

Judge Sentelle, a Reagan appointee to the bench, bluntly refused to comment on whether these letters had played any part in the panel's deliberations.

Few tricks left, Page 13



Bosnia Serb soldiers in training in northern Bosnia yesterday as the diplomatic isolation of the territory tightened. The Bosnian Serb leadership put itself on a war footing and ordered all able adults to report to work as the territory, which has been completely dependent on aid from Belgrade, became paralysed

Wellcome revises Aids attack

By Paul Abrahams in Yokohama

New combinations of medicines

could restore the normal life

expectancy of people infected

with HIV, the virus that causes

Aids, according to Dr David

Barry, research, development and

medical director, at Wellcome,

the UK drugs group.

At the 10th International Aids

conference, Dr Barry spoke yesterday of renewed hope that ill-

ness from HIV infection might

finally be brought under control

and that the benefit might be

measured in decades rather than

years.

Dr Barry argued that by treat-

ing HIV with three drugs simu-

laneously, the virus could be

completely stopped from replic-

ating itself. Without the ability to

replicate, the virus would be

incapable of mutating strains

resistant to drug therapy, he

explained.

Controlled by the medicines,

the virus would also be unable to

further damage the immune sys-

tem. Indeed, the system could

recover, leaving it free to prevent

the opportunistic A

NEWS: INTERNATIONAL

France to tighten security measures

By John Riddick in Paris

The French government said yesterday it was tightening security measures after a militant Algerian group warned of reprisals if France failed to free 17 suspected Moslem fundamentalists it has placed under detention.

The warning, which follows a crackdown by France on Moslem militants after last week's attack on a French embassy building in Algiers, raises concerns that the violent struggle between fundamentalists and the military-led Algerian government could trigger incidents in France.

The threat of reprisals was made in a statement issued at the weekend by the Islamic Salvation Army, linked to the Islamic Salvation Front (FIS). The FIS has been outlawed by the Algerian government, which in 1992 cancelled a general election the FIS was poised to win.

"The arrest and detention of these brothers means that France has declared war on the FIS and on Algerian Moslems," the statement said. "France should renounce this policy of belligerence or it will assume responsibility for what will happen."

France rejected the demand, but said it took the threat seriously. It said that security had been tightened at embassies, airports and railways, while random police checks on papers and identity cards were also increased.

The 17 activists, rounded up since Thursday, have been interned at an army camp in Folembray, to the north east of Paris. All have been served with expulsion orders. But the French Interior Ministry said they would not be returned to Algeria, in the interests of their own safety. They will be detained until a country is found willing to accept them, according to one government official.

The French crackdown has two aims; to demonstrate firm action following last week's attack in Algiers in which five French people were killed, and to send a message to Moslem activists that France will not tolerate the planning of guerrilla actions within its borders. The militant Armed Islamic Group, which is more radical than the FIS and its military wing, claimed responsibility for the attack.

France has criticised the failure of its western partners to take tougher measures against Algerian Moslem fundamentalists. The accusation has been rejected by Britain, Germany and the US. But the tough French line has highlighted differences in policy with its western partners, who see a greater role for dialogue with moderate Moslem groups.

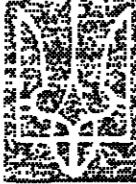
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Chrystia Freeland begins a three-part series on the ex-Soviet republic

Ukrainians prosper as the state withers



Ukrainian state

On paper, Ukraine is on the brink of economic collapse. Production fell by more than 40 per cent in the first quarter of this year. The government has no official budget, but if it keeps on spending at its current rate it will have a deficit of more than 30 per cent by the end of the year. Officials at the Ministry of Finance estimate hidden unemployment at 2.5 million.

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Estonia, the transition from communism to a market economy has been a fairly well-ordered process, guided by governments with clear plans for the future. But in Ukraine, the state, laboriously and slowly constructed over seven decades of Soviet rule, is being dismantled by default rather than by design.

Thwarted by byzantine government regulations, Ukraine's nascent private sector - which according to the vastly conservative measure of official statistics accounted for more than 30 per cent of GNP in the first quarter of this year - is thriving by circumventing the state.

"Maybe this is a relic of the stubborn mentality of Ukrainian peasants," explains Mr Oleksandr Tkachenko, a Kiev journalist in his 20s who left a secure job with a western news agency to found a private television production company a few months ago. "We have a tendency to go ahead and build our houses and maintain our gardens no matter what the external circumstances."

The people we talk to are absolutely flabbergasted at the difference between the image of Ukraine and the reality," says Mr Andy Bain, an American businessman based in Kiev, who believes that "right now in Ukraine you can buy an attractive asset for pennies to a month."

Ukraine's shambolic, frequently amended tax code can, depending on how you count, eat up more than 100 per cent of an enterprise's profits.

Exporters, who ought to be a privileged group in a nation burdened by a negative trade balance, face particularly intimidating legislative obstacles: quotas restrict their room for manoeuvre, and the compulsory sale of half of hard currency revenues to the state at artificially low rates means exporters often come out making a loss.

But Mr Mikhail Chertkov,

president of a financial company in Odessa, explains of regulations, "Those who are smart find ways around them,



A Ukrainian nationalist rips a campaign poster for Kuchma off a wall before the election, because it was written in Russian.

those who aren't have just stopped working."

At local level, where the government's writ runs weakest, market reforms are making the most headway. Over the past six weeks there has been a wave of small-scale privatisation in half a dozen of Ukraine's most progressive cities.

It was made possible, explains Ms Roberta Feldman of the International Finance Corporation, which advised on the project, when municipal governments found a way to work around Ukrainian legislation which blocked privatisation. Ms Feldman predicts that in the six cities where it is being employed this strategy will allow all small and medium-size enterprises to be sold to private owners by the autumn.

While the more agile private sector is quietly getting on with business, many of the state-owned behemoths which were the pride of Soviet central planners are dying a slow, lingering death.

Their executioner is Mr Vitor Lushchenko, who since January has been the author of a monetary policy which even western financial institutions patch despite a government which at times has seemed determined to create the worst business climate possible.

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But Mr Mikhail Chert

NEWS: INTERNATIONAL

*edges to
erman
n burden*

Violence overshadows Christopher's Mideast mission

US tries to calm tensions

By Julian Ozanne in Jerusalem

Mr Warren Christopher, US secretary of state, tried to calm tensions between Syria and Israel yesterday after a weekend surge of violence on the Israeli-Lebanese border overshadowed his current Middle East peace shuttle.

The renewal of Arab-Israeli violence comes in spite of dramatic recent peace moves between Israel and its neighbours, crowned today by the opening of a new Red Sea border between Israel and Jordan.

Pro-Iranian Lebanese guerrillas of the Hezbollah killed two Israeli soldiers at the weekend in Israel's self-declared security zone in southern Lebanon and fired salvos of rockets into northern Israel which slightly wounded three children. The Hezbollah attacks came after Israeli jets bombed an apartment building in south Lebanon on Thursday killing seven people.

Israel and Syria yesterday traded accusations. Syria said Israel had stepped up its military

attacks in south Lebanon in order to sabotage Mr Christopher's efforts to break a deadlock in Israeli-Syrian peace talks. "The escalation in south Lebanon is a firm proof that Israel is trying to direct a

barak, Israeli army chief. "Unfortunately, they don't want to do it until now. As long as they are not doing it we are determined to keep fighting."

Mr Christopher met Mr

a bomb exploded on a street corner near a Tel Aviv-area cemetery yesterday, injuring the suspected bomber, security sources and witnesses said. Reuters reports from Tel Aviv.

They said a youth was carrying a bomb by a cemetery in

severe blow to the US efforts aimed at rescuing the peace process," said the official Syrian daily *Tishreen*. "The one who wants peace does not kill people with bombardment and does not resort to destruction and massacres."

Israel earlier accused Syria of not preventing attacks by Hezbollah in southern Lebanon. "It is clear the Syrians, if they want, are able to influence the Lebanese government to constrain the activities of Hezbollah," said Gen Ehud

Rabin and Mr Shimon Peres, Israeli foreign minister, in Jerusalem before flying to Damascus yesterday for talks with Syrian President Hafez al-Assad. He said he had intervened to prevent an escalation of violence which "underscores the need for a peaceful resolution of these problems".

Despite the hostilities Mr Christopher remained cautiously optimistic about making incremental progress in stalled Israeli-Syrian peace talks, which focus on a return

of the Israeli-occupied Golan Heights in return for peace.

Israeli officials said Mr Christopher was pursuing possible detailed scenarios of the timetable and phases of an Israeli withdrawal from the Golan and what security measures, such as demilitarisation, would be taken at what stage.

Publicly, however, Syria insisted that there would be no progress until Israel stated clearly that it would withdraw fully from the Heights.

Mr Christopher also presented Israel yesterday with a list of demands from Mr Yassir Arafat, chairman of the Palestine Liberation Organisation, whom he met in Egypt on Saturday. The list included demands to speed implementation of the Israeli-Palestinian peace accords such as Israel releasing more Palestinian prisoners and making smoother arrangements at border crossings.

Mr Christopher will attend an Israeli-Jordanian border ceremony today, 3.5km north of Kilat.



An Israeli soldier prepares the border crossing with Jordan

Israel on brink of trade conflict with EU

Anger is mounting over Europe's refusal to make concessions, writes Julian Ozanne

Israel may be making peace with Arab states but it seems on the brink of trade conflict with the European Union.

In recent days Israeli officials have bitterly attacked the EU, its main trading partner, for a "complete lack of political vision" in negotiations over a new free trade agreement and threatened to take trade sanctions and switch public procurement from European to US companies.

Officials negotiating the new accord aimed at reducing Israel's \$5.7bn trade deficit with member states say the EU has refused to make concessions which recognise the political and economic sacrifices Israel has made to achieve Middle East peace.

Israel's campaign to be granted a special status with vastly improved access to research and development programmes and agricultural markets has been blocked in two rounds of negotiations earlier



Rabin: threats of public procurement switch

this year originally aimed at completing a new agreement by December.

Israel says it deserves a special agreement tailored to its developed economy in recognition of the economic concessions it is making to Arabs - such as opening its agricul-

tural market to Palestinian produce - as part of the Middle East peace accords.

"We are not asking the EU to contribute to the political and economic stability of the new Middle East by granting us jets and tanks but by giving us access to their markets," said Mr Oded Eran, the co-head of the Israeli negotiating team. "We are asking them to have the vision of the US to recognise the political and economic risks we are taking for peace and to allow us to be more bold in future talks and economic arrangements with Arab neighbours."

Israeli frustration at EU obstruction led Mr Yitzhak Rabin, the prime minister, to warn recently that unless the EU showed more flexibility in trade negotiations, Israel would consider switching some of its public procurement away from the EU and flexing its "tremendous purchasing power". Israel's public procurement programme is worth \$3bn

a year, a significant part of which goes to buy goods and services from EU states.

Officials also said the government could consider giving incentives to the private sector to import from non-EU states. Total imports from the 12 EU members and the four associate members last year was more than \$1bn.

Mr Rabin is known to be particularly angry and impatient about the EU's opposition to Israel's demands. Other Foreign Ministry officials play down the row and the threats and say a favourable agreement will be concluded.

"We are merely looking for a new opportunity for our exports into the backyard of our economy and with our natural ally," Mr Uri Savir, foreign ministry director general, said yesterday.

Jacques Delors spoke about Israel's special place in Europe and I believe, despite the problems, Israel is more pro-Europe and Europe is more

pro-Israel than ever before."

Israel says new EU agreements with Eastern Europe and Magreb states, and changes in Israeli production have eroded the concessions of the existing 1975 agreement or made them obsolete.

Jerusalem is seeking concessions in five major areas - research and development; flour exports; citrus fruits; competition for EU public procurement tenders in communications, and a revision of the rules of origin to expand Israeli high-tech and textile exports into the EU market.

Mr Eran says the greatest disappointment is in research and development where Israel is seeking to participate in the EU's "Fourth Programme". The Commission originally recommended Israel be granted "Full Association" of the programme but the move has been blocked mainly by France but also by Britain, Belgium and Ireland.

Israel says it deserves entry to the programme because it invests 3 per cent of GDP a year in research and development. It is also prepared to pay the full entry fees of \$25m-\$30m a year.

In the flour sector Israel is seeking an increase in its preferential quota of exports from 19,000 tonnes to 30,000 tonnes a year. In agriculture it wants an improvement in the trade of fresh and processed products a shift in existing quotas to new products not covered by the 1975 agreement.

Israel would also like a relaxation in the EU's rules of origin and an agreement on a mutual recognition of standards, tests and certificates to allow greater access of Israeli textiles and high-tech products.

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Liberals back in Quebec election race

Robert Gibbons and Bernard Simon on the campaign trail

The election campaign which could determine Quebec's future role in Canada is turning out to be more closely fought than many political observers predicted.

When Mr Daniel Johnson, Quebec's prime minister, called the September 12 poll two weeks ago, his ruling Liberal party had been all but written off to win a third successive term. The Parti Québécois, whose main goal is to lead the francophone province to sovereignty, was far ahead in public opinion polls.

It was widely assumed that Mr Johnson, who took office only last January, would be unable to turn things around with his different style and a new, inexperienced team.

But those who dismissed Mr Johnson are having to eat their words. A poll published over the weekend indicates that the Liberals have made strong gains in the past fortnight.

According to the poll conducted by the Centre de Recherche sur l'Opinion Publique (CROP) in Montreal, support for the PQ among decided voters has dropped in the past fortnight from 52 per cent to 48 per cent, while the Liberals have climbed from 42 per cent to 46 per cent.

If the election were held now, the PQ would probably still win a sizeable majority of seats in the National Assembly. Much of the Liberals' support is concentrated among English-speaking and immigrant communities around Montreal.

On the other hand, the CROP poll suggests that many rural, francophone voters have begun to have second thoughts about PQ.

Although the Liberals' campaign has lacked sparkle, it has shone in comparison to the separatists'. Mr Jacques Parizeau, the PQ leader, began by attacking Canada's "straight-jacket" federal system, saying Quebec could assure its social and economic future best by breaking away.

If the PQ won the election, it would immediately pass a National Assembly resolution proclaiming the goal of separation and begin talks with Ottawa about ways to achieve this. A referendum on independence would follow within 10 months.

But polls consistently show that while voters favour a change of government, they are far from wanting separation or independence. Most Quebec voters are worried by the prospect of losing their Canadian passports, their federal pensions and unemployment insurance cheques, and possibly the Canadian dollar.

A new PQ platform stresses "sovereignty", which to most Quebecers implies something less than full independence.

Mr Parizeau has repeatedly had to paste over divisions within his own party. Some of his trusted lieutenants have said a PQ government cannot start the machinery of separation before the voters make their choice in a referendum. But this contradicts the party platform and Mr Parizeau's own promises.

Among those presenting a more gradual approach to independence are Mr Lucien Bouchard, the charismatic leader of the Bloc Québécois, the federal counterpart of the PQ which became the official opposition in the federal parliament in Ottawa in last year's general election.

Mr Bouchard joined the election campaign last week. One senior Liberal says Mr Bouchard's job is to play the "good guy" in the PQ campaign.

Though he is unabashedly dedicated to Quebec independence, he says the Quebec election "should be the first step towards what will come afterwards, the referendum".

Mr Parizeau also invited ridicule when he claimed to have obtained "private assurances" from US officials that Washington would back an independent Quebec's accession to the North American Free Trade Agreement.

The US State Department quickly insisted that no such assurances had been given.

Other PQ candidates have touched politically sensitive nerves by suggesting that an independent Quebec could replace the Canadian dollar with the US dollar as its currency, and that French-only language laws would be stiffened after a PQ victory.

Mr Johnson has seized on these inconsistencies. "Who's in charge?" he asks rhetorically. The Liberals have tried to hammer home the message that the best way to create jobs is for Quebec to remain part of Canada. A PQ win, the Liberals argue, would generate months of uncertainty.

In the run-up to the election, the Liberal government has backed the reopening of two big pulp mills in PQ strongholds, and has supported other industrial plants with loan guarantees. Closer to grassroots, it has introduced measures to force recalcitrant spouses to make child-support payments on time.

The latest poll clearly shows that these tactics, coupled with the PQ's gaffes, are turning the tide towards the Liberals. But Mr Johnson still has a long way to go.

Mercosur pact on customs

By John Barham
in Buenos Aires

The four member countries of South America's Mercosur trade pact have agreed on a compromise formula allowing the creation of a customs union on January 1 1995.

The presidents of Argentina, Brazil, Paraguay and Uruguay signed on Friday at a summit in Buenos Aires documents establishing a common external tariff structure that will come into effect next January.

The four overcame a long-standing dispute between Argentina and Brazil over com-

mon tariffs by agreeing to tariffs of 0-20 per cent for nearly all their imports.

They also compromised over protection for the high-tech goods that comprise 15 per cent of their trade. Brazil wants to protect its struggling telecommunications, computer and capital goods industries with high tariffs, whereas the three partners want to import these products as cheaply as possible.

Each country will also be able to draw up a list of 300 products exempted from Mercosur's free trade rules. This protection will gradually be eliminated by 2001.

Clashes break out in Havana

Thirty-five people, including 10 policemen, were injured in street clashes in Havana, the Cuban capital, last Friday in which a crowd throwing stones clashed with police, the Sunday newspaper Juventud Rebelde said. Reuter reports

protesters. Police fired during the disturbances, but apparently in the air and it was not clear if live bullets were used.

The clashes along a stretch of Havana's Malecon seafront drive were the most serious disturbances in Havana for decades. The newspaper said that "important groups" of those involved in the unrest were in detention and would be tried and punished with severity.

President Fidel Castro has blamed the unrest on the US,

saying it wants to create disorder in Cuba and dubbing those involved in the clashes Washington's "fifth column" against the revolution.

The disturbances were linked to the hijackings of three ferry boats from Havana bay towards the US in the space of nine days.

Authorities called on citizens to attend a gathering in Havana's Revolution Square yesterday evening in homage to a policeman who was killed.

The international press review

Mexican rebels stage assembly as poll nears

By Damian Fraser in San Cristobal de las Casas

Some 6,000 delegates and observers from Mexico's main radical and leftist political groups set off for the Lacandon jungle in the southern state of Chiapas yesterday to participate in a self-styled convention of democracy convened by Zapatista insurgents.

The convention was called by Sub-Commandante Marcos, the Zapatista spokesman, after the rebels rejected the government peace proposal for a resolution to the eight-month old Chiapas conflict.

The Zapatistas launched their rebellion in the impoverished southern state of Chiapas on New Year's Day.

Mr Marcos has said the delegates will discuss the need for a transitional government, a new constitution, and a peaceful movement to democracy.

A preliminary round of talks began on Saturday in the city of San Cristobal de las Casas. In highly disorganized sessions, delegates generally read out prepared speeches late into the night, mostly supporting Zapatista demands for an end to rule by Mexico's Institutional Revolutionary Party and establishment of a transitional democratic government.

The convention has been dismissed by many as an exercise in propaganda by Mr Marcos, who commands a force of a few thousand poorly armed peasants based in the Chiapas jungle, which is encircled by the Mexican army. The government has done nothing to prevent the event going ahead, insisting that the meeting and delegates pose no threat to national security.

Even some of those present sought to play down its significance. Mr Pedro Moctezuma, an aide to presidential candidate Mr Cuauhtemoc Cárdenas of the opposition Party of Democratic Revolution, attending as an observer, described the meeting as an exercise in "vertical therapy" for the left.

Nevertheless the convention has put Mr Marcos at the centre of the political stage less than two weeks before the presidential election on August 21. Some are concerned he will use the event to unite radical groups around him to protest against the election results. Mr Ernesto Zedillo, the candidate of the ruling PRI, is well ahead in opinion polls and is strong favourite to win.

Many of the delegates said the real objective of the assembly was to press the government into holding fair elections, and to prepare a common response if fraud is detected. But those interviewed disavowed violence, claiming, as Mr Marcos has said in recent interviews, that the convention is intended to prevent Mexico sliding into civil conflict.

"We believe that Mexico is at a turning-point," said Mr Javier Estrada, a 34-year-old teacher who travelled 70 hours in a bus from the central state of Zacatecas to reach the convention. "We are here to show that civil society wants a free election and is prepared to act to get it. But we have to avoid armed struggle."

Each delegate supposedly represents a popular organisation made up of a handful to several hundred people, giving them a little more influence than their small numbers suggest. The large majority seem to support the presidential candidacy of Mr Cárdenas, who has sent observers to the convention but is keen to maintain his distance from it.

The response to the first day of talks was mixed. "It was absolutely awful," said one writer present as an observer.

"It was a diatribe of leftist, populist rhetoric." However, others claimed to be inspired by the experience. A member of a dissident oil union said that "after 85 years of [one party rule] we are going back to political school".

The convention delegates will be living rough in the Lacandon, where there is no accommodation for them, running water, electricity or sewage facilities. The organisers will not let anyone leave the convention until it ends, probably on Wednesday, and have imposed a news black-out until final declarations are made.

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Interest was focused on Mr Spring's response. After all, it was questions in the Irish

NEWS: INTERNATIONAL

Japan pledges Aids drive

Gordon Cramb
reports from
Yokohama on a
coup for Tokyo's
health ministry

Japan must strengthen its Aids prevention programmes because public health is a "foundation of social and economic development", the country's prime minister, Mr Tomiichi Murayama, said yesterday.

He was speaking at the opening of the 10th annual international conference on the disease, being held this week in Yokohama, near Tokyo. Crown Prince Naruhito, also in attendance, added his "fervent desire" that the not too distant future will see all Aids-related problems resolved" in Japan and the rest of the world.

To have drawn both head of government and heir to the Chrysanthemum Throne to speak on a subject many western leaders have shunned represents a coup for the Japanese health ministry, which has been co-ordinating domestic organisation of the conference. More than 9,000 delegates are participating, about half from outside Japan. It is the first time the conference has been held in Asia, which scientists say will soon have more new infections with the HIV virus than any other continent.

Hundreds of thousands have already contracted HIV in countries such as India and Thailand. Fewer than 4,000 in Japan have tested HIV positive, and most public hospitals maintain they are not equipped to treat Aids symptoms. Mr Murayama, who has been in office barely a month, pledged no particular measures beyond a commitment to work with other countries in dealing with the problem.

"When one thinks of the needs of the people living with Aids, waiting eagerly for the earliest possible establishment



Crown Prince Naruhito addresses the 10th international conference on Aids yesterday Associated Press

of care strategies, and of the efforts by those who offer support for these people, we have to strengthen our national programmes for the prevention and care of Aids and further promote international co-operation."

Within Japan, however, the event itself promises to change attitudes. Press and broadcast media have been running daily features on HIV as a Japanese as well as global issue, and the arrival at the Yokohama venue yesterday of prince and premier will contribute to Mr Murayama's expressed desire for a "mitigation of social prej-

udice" about the disease. A survey of 210 Osaka-based companies released last week showed that more than half would have no idea how to react to an HIV positive employee and only a tenth had conducted any Aids education for managers or workers.

Although the health ministry has committed Y10.86bn (271m) in the latest year to combating the disease, the Y150m it has spent on the conference may repay a greater dividend.

National television footage last night showed Prince Naruhito and Mr Murayama sharing the platform, and a quiet word,

with Mr Toshihiro Oishi, aged 25, the Japanese representative of the Global Network of People Living with HIV and Aids, an organisation which calls itself GNP for short. In their presence Mr Oishi told the conference he was gay, HIV positive, and that "Japanese society is still far from being empathetic."

But Japan has made a start. The government is attempting to set aside some sexual taboos in order to ensure that the GNP it cares most about regains a plus-factor at the end of the country's longest post-war recession.

£35m N Sea platform

Shell and Esso have awarded a £35m contract to Heerema Havenhodif of the Netherlands to supply a platform for the Schooner gas field in the North Sea.

The Schooner field is about 93 miles off the North Yorkshire coastline, and is due to come on stream in October 1996. In operation the platform will not normally be manned.

Electricity price limits expected

Professor Stephen Littlechild, the electricity industry regulator on Thursday announces price controls which could cut household bills from next April by more than 3 per cent.

His review, which will determine the profits of the 12 English and Welsh power distribution companies for the next five years, is widely expected to be tougher than last month's price limits for water companies. But the market remains optimistic, and electricity shares have risen sharply recently.

Analysts expect the average base distribution price - which accounts for about a quarter of final bills but 80 per cent of profits - to be cut by 10 per cent and 15 per cent in April 1995. Price increases between 1996 and 2000 are then expected to be limited to 2 percentage points below inflation.

Labour attacks water profits

The Labour party yesterday launched a new broadside against the profits made by privatised water companies in England and Wales, despite recent assurances from the industry regulator that consumer costs would be kept within strict limits.

In a detailed attack on the activities of the 31 privatised water companies, Mr George Howarth, shadow environment minister, said their overall profits had risen 125 per cent since privatisation in 1989 and that the salaries of their chairmen had risen an average 135 per cent over the same period.

He also claimed that around a third of the water companies' chairmen held senior posts in other companies which were beneficiaries of the Conservative party, and had donated a total of £745,000 to Tory funds in the past 15 years.

NEWS: UK

Britain in brief

Railtrack appeals to employees

Railtrack is appealing directly today to all its 12,000 employees, urging them to contact the RMT transport union to ask for a suspension of the planned 72 hours of disruption by the signalling staff due to start at midnight on Thursday and continue next Monday and Tuesday.

In a move designed to increase the pressure on the union's executive to return to negotiations to end the dispute now entering its ninth week, the state-owned company that runs the network also urged the RMT leadership to rebase its signalling staff on the latest pay productivity offer.

The RMT executive committee is being urged by the union's full-time officials today to consider reopening negotiations with Railtrack.

Unions to consider German-style rights

By Robert Taylor,
Labour Correspondent

Britain's Trades Union Congress will next month debate proposals that all employees, not just union members, should be given new legal rights of representation in the workplace.

The proposals, drawn up by the TUC secretariat, led by general secretary Mr John Monks, reflect a radical shift in TUC policymakers' thinking on future employment law.

Among the ideas being put forward for discussion is the legal right to a German-style works council in any company in Britain with more than 20 employees, whether or not they are union members.

The suggestions, in an interim discussion paper, will please Mr Tony Blair, the new Labour party leader, who opposes special legal privileges for trade unions but backs workplace rights for workers.

The document cautions, however, that the proposals "should be seen as one contribution to the debate" and adds

they are not yet being put forward for "adoption as TUC policy". A final decision on the shape of the proposed new labour laws will come at the 1995 congress.

Britain's trade unions traditionally have favoured workplace representation only for workers who were their own members. But now the TUC staff believe workers in plants without recognised unions should have "the legal right to trigger the formation of statutory employee representation committees which would have a range of specific information and consultation rights".

Unions would have rights to recruit rights to organise and the right to claim recognition with appropriate levels of support, it adds. "In practice the new legal rights for individuals would provide an opportunity for unions to demonstrate the value of membership".

The TUC believes the new "employee representation committees" based on the German model of works councils should have a legal right to information covering a firm's corpo-

Fears of renewed spending boom

By Peter Norman,
Economics Editor

UK economists, having overcome their fears that this year's tax increases would stop recovery, are starting to worry that consumers could be preparing to repeat the late-1980s spending boom.

In its latest review of the UK economy, Oxford Economic Forecasting, an independent forecasting company, warns today that the electorate might not be satisfied with steady growth and low inflation when the next general election is held in the second quarter of 1997 at the latest.

Separately, Mr Chris Dilow, UK economist of Nomura Research Institute, suggests that the Treasury and financial markets might underestimate the strength of consumer spending and housing market recovery in the next two years before eventually having to impose "monetary overkill" on the economy.

According to Oxford Economics, the government could go into the next election in 1997 with unemployment of less than 2m or just under 7 per cent, consumer spending growth of between 2.75 and 3 per cent and inflation around 3 per cent. The analysts suggest many people still hanker after annual consumer spending growth of 6-7 per cent and big increases in house prices as at the end of the 1980s.

● Demand for consumer credit in Britain continued to rise in June although there were growing signs of reluctance to take on heavy or longer term commitments, say two reports from the credit industry released today.

Both the Finance and Leasing Association (FLA) and Infomark, a credit information group that monitors credit search volumes, suggested that discussion of possible interest rate increases deterred some borrowers.

The FLA said its members supplied consumer credit worth £1.37bn in June, an increase of 31 per cent compared with June 1993 but up only 1 per cent from May. While credit granted on store cards rose sharply, fewer people took out personal loans and motor finance fell 6 per cent compared with May.

Commercial vehicle registrations up 24%

By Kevin Done,
Motor Industry Correspondent

Registrations of new commercial vehicles in the UK rose by 24.2 per cent last month as the recovery in sales of vans, trucks and buses spread to all types of buyer including small businesses.

Total sales of new commercial vehicles increased last month to 8,739 from 7,038 in July last year, figures from the Society of Motor Manufacturers and Traders showed.

Sales in the first seven months have risen by 15.2 per cent to 120,108 from 104,255 in the corresponding period a year before.

New commercial vehicle registrations have risen strongly year-on-year in virtually every month this year, ending four years of continuous decline from a peak of 371,104 in 1989. Registrations fell by 2.1 per cent in the whole of last year to 197,067.

Registrations of three- and four-axle rigid trucks, which are used chiefly by the building industry, have risen sharply with a jump of 74 per cent year-on-year in July and a 63 per cent increase year-on-year in the first seven months.

Overall sales of heavy trucks (above 15 tonnes gross vehicle weight) rose by 29.4 per cent in the first seven months of the year to 12,227.

Activity in the van sector of the commercial vehicle market, where the recovery initially lagged behind trucks, is picking up rapidly.

Mercedes-Benz has made big gains in the medium van market, which is dominated by the Ford Transit, and has increased its registrations by 81 per cent to move into third place in the sector behind Ford and LDV.

Companies line up to back Labour

Jimmy Burns on the exhibitors at the opposition party's conference

Twenty-seven companies ranging from Segal, the Japanese manufacturer of electronic games, to Securicor Group have joined a waiting list of potential exhibitors at the coming Labour party conference in Blackpool.

Strikes last year at HHI and other Hyundai companies cost the country's largest shipyard, says it has lost Won338bn (227m) in sales as a result of a strike by its workers that began on June 24.

The Korea Federation of Small Business warned that continuation of the Hyundai strike could push many of HHI's 1,500 suppliers close to insolvency.

Labour disputes at HHI have become an almost annual event since 1987, when the trade union movement was freed from government control.

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over the weekend. Union leaders will decide today whether to resume a general strike which was suspended last Friday.

Mr Abiola's staff say that he was moved every few hours between different prisons in Abuja until they lost contact with him on Saturday night.

"They are keeping him incommunicado because we were able to frustrate the attempted bail order on Friday," said one of Mr Abiola's assistants in Lagos. "But we are worried because so far they have refused to allow access to his doctor and lawyer," he said.

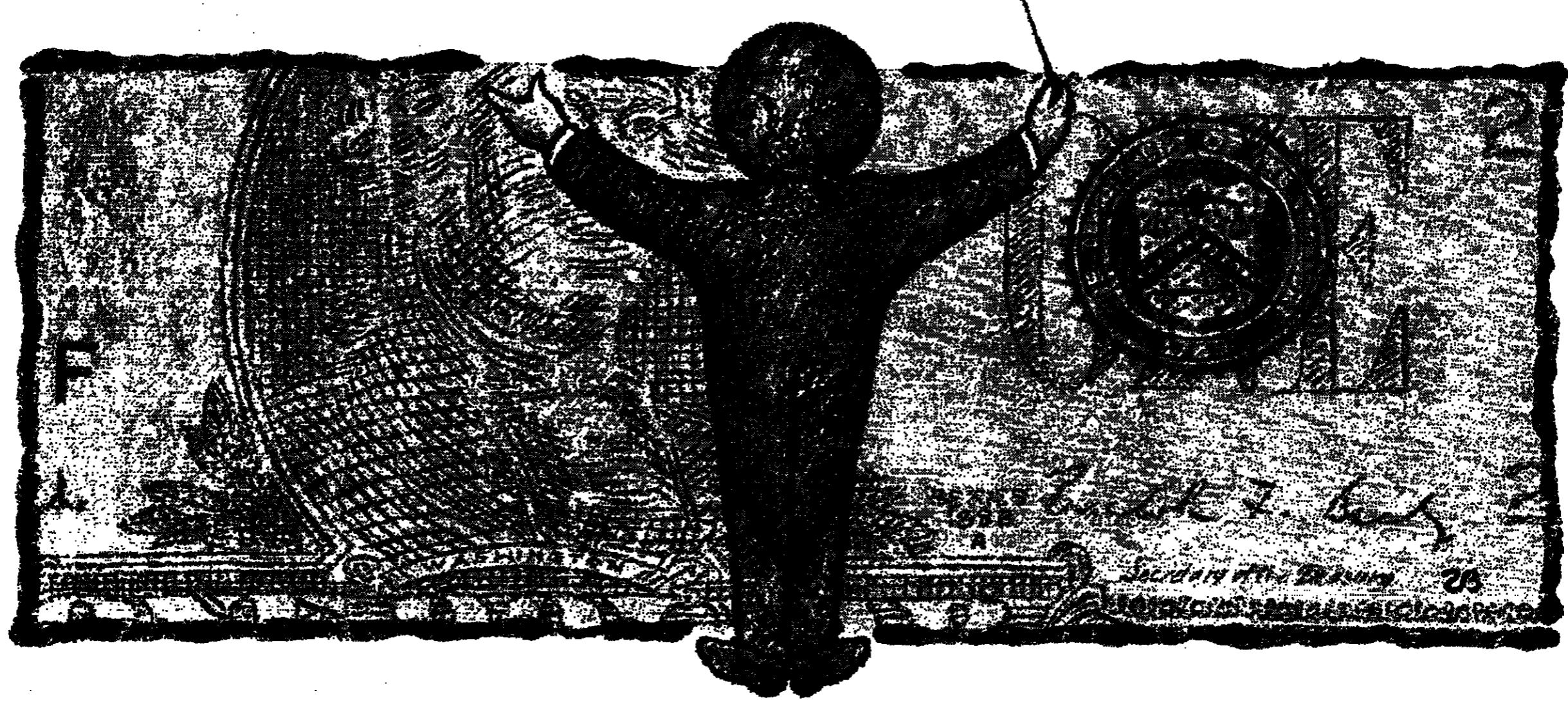
Mr Abiola's lawyers have not petitioned for bail but for unconditional release and for all the treason charges to be</p

JAPAN

FINANCIAL TIMES MONDAY AUGUST 8 1994

5

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MANAGEMENT

Executive misfortune at Disney highlights the need for a succession plan, writes Patrick Harverson

Who inherits the crown?

Last month Jeffrey Katzenberg, chairman of Walt Disney Studios, was almost mauled by a lion.

Katzenberg appeared shaken but unhurt after the lion - brought on stage at a video retailers' show in Los Angeles to celebrate Disney's extremely successful animated film "The Lion King" - grabbed his leg and refused to let go.

Yet it could have been a nasty incident. If anything had happened to Katzenberg, it would have been the third piece of serious misfortune to strike Disney's top management in almost as many months. In April, Disney's president and chief operating officer, Frank Wells, was killed in a helicopter accident.

Then, in mid-July, chairman Michael Eisner was rushed to hospital for quadruple heart bypass surgery.

The loss of Wells was regarded by analysts and shareholders as a big blow for Disney. He was Eisner's right-hand man and played a critical role in the day-to-day running of the company. Almost four months after Wells' death, Disney has yet to replace him, a fact that only made news of 52-year-old Eisner's emergency heart surgery especially troubling to shareholders.

After the surgery, doctors were hopeful about the prognosis for the Disney chairman, who is expected back at work full-time by the middle of this month. Yet their optimism could not stop Wall Street from speculating about how badly Eisner's incapacitation had affected the company.

Although Disney insists it has been business as usual since Eisner's emergency operation, the company was naturally caught off guard by the developments. Some companies make preparations for the unexpected death or serious illness of senior managers, particularly chairmen or chief executives. But how many are likely to be prepared for the loss of their two most senior officers in such a short space of time?

Ernie Glickman, managing partner of Harbridge House, a US consulting firm owned by Coopers & Lybrand which works with clients on succession planning, says that although the chances of losing two top executives are very slim - assuming they are not foolish enough to travel together - companies should be prepared for the worst. "You can't assume that just one tragedy will happen. You've got to have succession plans in place right down the management hierarchy," he says.

But many companies, even if they have some form of succession planning, rarely take it to the very top. One of the main reasons is that if chief executives have a successor in mind they prefer to keep the name to themselves, except where the number two is clearly being groomed for the top job. If they publicly announce their choice, they run the risk of alienating the other senior executives who might have considered themselves candidates for the succession.



One way around that problem, says Glickman, is for chief executives to let only their board of directors, or board chairman, know of their plans. "Good leaders say: 'I've got to make sure my chairman of the board clearly knows, if anything should happen to me, who should step in and run the company.'"

But, he says, most chief executives do not follow this common sense policy, because they cannot envisage life at the company going on without them. "The egos of CEOs can get in the way of principles of good leadership," says Glickman.

Management consultants advise that the reluctance of chief executives to prepare for a smooth transition of power is understandable.

Although one of top management's main responsibilities should be to plan for succession at every level of the company, few bosses wish to think about when they themselves may have to surrender power, willingly or unwillingly. A recent survey by the New York executive recruitment firm Korn/Ferry International found that among 348 large companies, only 34 per cent of chief executives had identified their successors either publicly or privately.

Mortimer Feinberg, head of BFS Psychological Associates, a New York consulting firm which specialises in executive selection and succession, says that even if senior executives are sometimes forced to stop and consider succession issues, they soon drop the subject, as quickly as they can. "The CEO does not want to talk about it... because it's like taking out a life insurance policy."

At companies where a chairman or a chief executive is an especially dominant figure, succession issues can be particularly troublesome in the event of an incapacitating illness or death. At Time Warner in

late 1992, the death of the entertainment group's chairman and founder, Steve Ross, was immediately followed by an internal clash among senior management. That clash led to a significant shake-up of Time Warner's board - even though the chief executive, Gerald Levin, had been hand-picked by the ailing Ross as his successor long before.

Here, the void left by the charismatic Ross' departure created special problems for Time Warner - in particular, how to end the long-standing conflict within the group between top executives from Time Inc and Warner Communications, the two companies which merged in 1990. Ultimately, Levin, a former Time executive, chose to settle the matter by engineering board changes which led to the departure

of eight directors, including key members of the Warner camp.

The succession process at Time Warner might have been smoother if the company had spread the management load from the start. Terry Fergus, a partner at KPMG Peat Marwick in New York, says that, increasingly, big US companies are sharing the burden of management at the top among more key executives, partly to ensure that there is a team in place to keep things going if anyone dies or is taken seriously ill. "More companies are going with an office of the chairman, or an office of the president - where there are three or four people actually running the company."

Many management consultants go further, recommending that the process of succession planning be institutionalised. "You make it part

of the culture that you're always reviewing succession planning twice a year," says Feinberg. But few companies follow this policy, he says. "Most just pay lip-service to it."

If most succession planning is aimed at handling sudden death or resignation, serious and prolonged illness can also cause problems which are almost as severe.

The advice of most management experts in the event of serious illness at the top is for companies to acknowledge the difficulties presented by the situation as quickly as possible. To let shareholders, Wall Street and the media know of the problem and to take action to ensure the illness does not interfere with the company's smooth running.

Two contrasting examples of how well US companies deal with illness at the top were provided recently by Tenneco, the industrial conglomerate, and TLC Beatrice, the foods group.

Tenneco faced the sudden prospect of change in January 1993, when its chairman, Michael Walsh, was diagnosed as suffering from brain cancer. At the time, Walsh was in the middle of completing a dramatic overhaul of the company, so his health was critical to Tenneco's future. Although the immediate announcement of his illness unsettled investors sufficiently to slice 5 per cent off the company's share price in a single day, Walsh was praised for quickly informing his company and its shareholders of his predicament. Fortunately Tenneco had a strong number two in Dana Mead, who had been chosen in 1992 as an eventual successor to Walsh. Mead was promoted to chief executive when Walsh stepped down because of his health last February, and when he died in May the transition was a smooth one.

In contrast, when the chairman of TLC Beatrice, Reginald Lewis, was diagnosed as suffering from brain cancer in late 1992, he chose to keep the information to himself. His death in January 1993 was a shock to all but a few of his most intimate advisers.

Although Lewis had set up a special management team to handle the transition of power when he was diagnosed as having cancer, the first year after his death was a difficult one for Beatrice. Its financial position deteriorated, and Lewis' chosen successor - his half-brother Jean Fugget - eventually resigned in January 1994, creating uncertainty about the company's future.

As for Walt Disney it appears to be coping well for now, but doubts remain about how it will be affected over the longer term.

As John Tinker, analyst at the New York broking firm Furman Selz, says of Eisner's illness: "Short-term it's not an issue. It's a very strong company. A lot of the management team has been in place for a decade and some a lot longer. I don't think it affects them now. Longer-term, it becomes more of an issue. I would expect the company to re-jiggle its management structure a little bit. They are going through a rate of unbelievably rapid change, and big strategic decisions have to be made."

Among those decisions are whether Disney should buy a US television network. Just before Eisner was taken ill, Disney was reportedly considering either buying, or forging a partnership with, CBS, the broadcast television group. Since Eisner's surgery, most observers believe such considerations have been put on hold.

The Disney chairman's illness created problems in another way - it immediately focused attention on the vacancy in the spot previously occupied by Wells. To some observers, Eisner's decision not to appoint a new president and chief operating officer quickly, was surprising, particularly because in Katzenberg's case, the company seemed to possess an obvious successor to Wells.

Since Eisner's surgery, Hollywood has been full of speculation that the ambitious Katzenberg might leave Disney if he is not offered the number two job soon. For a company which has prided itself for years on its stable management, the speculation is unsettling.

It will not die down until Disney appoints a new president, a decision which cannot be made until Eisner recovers from his surgery. The decision, however, may never be taken. Eisner may stick to the original interim plan of leaving the post of president vacant - late last month, a Disney spokesman questioned whether the company really needed both a chairman and a president.

Given Disney's impressive management record, it is a valid question. But with a chairman recovering from quadruple bypass heart surgery, the succession issue will not go away in a hurry.



DESERT ISLAND MANAGER

Nicola Foulston

Nicola Foulston, owner and chief executive of Brands Hatch racing circuit, began running her own business at an early age. She inherited Brands Hatch and three other racing circuits from her father, John, seven years ago when he was killed in a race at Silverstone. Two years after that, aged 22, she took over the running of Brands Hatch and quickly developed a reputation as an astute and strong-willed manager.

What item of office equipment would you need, along with a fax and telephone?

I'd like to take my PA who I rely on for many things and who I really couldn't do without. But outside the human element it would have to be a TV and video. I'd need those because I do a lot of reviewing of events, but also I imagine that I would get pretty bored on a desert island, so they would provide some amusement too.

Who would you take with you? I'm newly married and I would definitely take my husband. Probably 20 years on I wouldn't say the same thing, but right now I'd take my husband. He'd be the best entertainment value. We met when I started learning to fly - he used to be my flying instructor.

You can have a vehicle to get around the island?

The new Porsche 959. I've got sports cars and they're fun to drive, but I especially like that model. It's very stylish.

You're allowed one type of food? Chinese. I eat more Chinese than anything else and would miss it if I couldn't have it. Like most of us, it is mainly the western-style Chinese that I eat most rather than the true Cantonese from China.

One non-essential item to preserve your sanity? It would have to be a light aircraft. I love flying, it's one of my favourite pastimes. My aircraft has quite a limited range so I wouldn't be able to escape from the island.

What would be the best thing about being marooned? Being able to concentrate. People are always in and out of my office, and while I like the buzz of that, just being able to get on with things would be a bonus.

You're allowed to watch one sport?

It would have to be a motor sport. I'm not a big fan of other types of sport, I've never been able to get into football for example. And also I would need to keep up with what was happening in motoring.

One condition can be imposed on the island.

It would have to have a mountain that was snow-capped so that I could go skiing. I'm a skiing fanatic and really love to go each year.

If you couldn't return from the island, what would you like to be remembered for? For commercial awareness: I've tried to make a lot of changes in what is quite an old-style and very traditional business, especially with events such as the touring cars. It is not a business that welcomes change very readily so that is what I would like people to remember.

Christine Buckley

Confirmation of the British stereotype

One day I am going to write a pot-boiler about a successful entrepreneur. My hero will be a working class boy from a fatherless home. He will have done badly at the local comprehensive, where he will have been persecuted for being so small. He will risk everything and lose, only to start again, even more determined than before.

On the way up, he will cross swords with the chief of mighty corporation. This chap will come from a stable, upper middle-class home. He will be cautious by nature, competitive and will work 18 hours a day.

Readers will not be required to believe in either character - this is fiction and bad fiction at that. Yet last week I discovered, much to my amazement, that my imaginary account would be based on fact. Three British occupational psychologists have just published detailed research¹ based on interviews with twenty of each type which confirm the corniest stereotypes.

You cannot fault the authors on method, but I wonder about some of their subjects: author Catherine Cookson is not my idea of a first division entrepreneur, and neither is Teresa Gorman MP nor Lord Young. And when it comes to the "intrapreneurs" - people who have transformed large organisations from within - Sir Denis Thatcher and Emma Nicholson MP would not do first on my list.

At least I have found out how to make my book even more convincing: the corporate man will have to be married to the prime minister and my entrepreneur will end up one of her favourite cabinet ministers.

Since I wrote last week about the down-trodden employees who have survived one of the biggest redundancy exercises in British corporate history, I have been contacted by scores of consultants specialising in the "survivor syndrome". One such,

employed. It strikes me that if employees did more, the management would have the perfect excuse for shedding more labour.

Every day there are fresh estimates of what the strikes have cost the rail industry, but there has been nothing on what it is costing companies. I have tried to find out how many people are failing to get to work, but no one seems to know.

To judge by the emptiness of the tubes and buses on rail strike days, people would appear to be staying at home in droves. But in that case

it is hard to understand why companies are not more agitated about it. The CBI says its members have barely mentioned the strike.

It is not as though companies are making up the slack with temps: according to Alfred Marks, business is actually worse on rail strike days. Some people may be taking their sleeping bags to work. Alternatively companies may be getting on nicely without many of their workers. I hate to think what fate could greet them when they finally start working a five-day week again.

If I had a penny for every time I heard someone say they do not believe executives should be rewarded for failure. I would be as rich as some of the failed executives themselves. The latest person to make this banal utterance is Tim Melville-Ross, the incoming boss of the Institute of Directors. I have yet to meet the person who can put their hand on their heart and say

they do believe in rewarding failure.

The issue is not what people believe in, but what they plan to do about it. At least Melville-Ross has joined the still small band of campaigners against the three-year rolling contracts that allow sacked executives to collect large pay-offs.

When people say they do not believe in rewarding failure, they usually mean they do believe in rewarding success. This is equally platitudinous. Nearly everyone thinks success should be rewarded: the question is by how much. The latest survey shows that 54 British directors earned more than £1m last year. Presumably, most of those were successful. But were they that successful? Would they have been any less successful had they been paid less? There must be another book here for occupational psychologists: meanwhile the message from the 20 entrepreneurs suggests the need to achieve is a much stronger motivation than money.

* *Business Ethics*, by Reg Jennings et al. Routledge £19.95

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INSOLVENCY ACT 1986

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MANDATORY LIQUIDATION

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(ALL ASSETS) ADMINISTRATIVE RECEIVER

RECEIVERSHIP

TO ALL CREDITORS

Notice is hereby given that the creditors of the above named company will be liable to receive payment of the debts due to them in accordance with the Insolvency Act 1986 at the Grand Hall, North Concourse Room, Covent Garden Exhibition Centre, Great Queen Street, London WC2B 5DA on 23 August 1994 at 11.30am to receive the debts due to them. Administrators have been appointed to the company and it is intended that a meeting of the creditors of the company will be held on 24 August 1994 at 11.30am at the same place.

Notice is hereby given that the debts due to the company will be paid in accordance with the Insolvency Act 1986.

1. A written statement of claim must be lodged with the Administrative Receiver by 12 noon on 23 August 1994 at the address given above.

2. A proxy form must also be completed and lodged with the Administrative Receiver by 12 noon on 23 August 1994 at the address given above.

3. A copy of the notice of meeting must be sent to the Administrative Receiver by 12 noon on 23 August 1994 at the address given above.

4. A copy of the notice of meeting must be sent to the Administrative Receiver by 12 noon on 23 August 1994 at the address given above.

5. A copy of the notice of meeting must be sent to the Administrative Receiver by 12 noon on 23 August 1994 at the address given above.

WORKING LIFE/SPORT

FINANCE

Channel Islands dalliance may yield unexpected offshore rewards

If you are going across to the Channel Islands this summer, you could choose to include among the various diversions on your itinerary, a brief visit to one of the establishments for which they are famous.

Banks and building societies are ten-a-penny in Guernsey, Jersey and the Isle of Man. They are the ideal spot for those who enjoy their tax havens to day.

The dalliance need not be confined to the wealthy and famous. Anyone with savings in a UK bank or building society can seriously consider moving their funds "offshore", not just for the glamour of it but for the actual tangible benefits.

Some of the highest offshore rates are found among postal accounts, but, depending on the size of your deposit, it is often possible to secure higher rates offshore.

One of the advantages of investing offshore is that interest is paid gross.

While UK residents are liable to tax on the interest, they have the flexibility of delaying tax payment by as much as two years, depending on whether interest is paid early in the tax year. That option effectively increases the "advertised" rate of interest. Moreover, many bank and building societies pay a higher rate offshore than for an equivalent onshore account.

Cheltenham & Gloucester's instant access onshore Gold Deposit account pays 3.25 per cent gross on £10,000, while its offshore instant access Guernsey Gold pays 4.35 per cent gross on the same amount.

The society's London postal account (offshore) pays yearly interest of 5.45 per cent gross on £100,000 while the monthly interest rate on its offshore Guernsey Gold account is 5.79 per cent gross.

Similarly, Portman Building Society, which has one of the most competitive offshore rates, pays 5 per cent gross on £20,000 on its onshore instant access account and 6.2 per cent gross on the equivalent amount offshore.

The highest offshore rates are paid to expatriates.

Leeds Overseas has two instant access offshore accounts paying annual interest.

Its Liquid Gold Overseas account for UK customers pays 5.1 per cent gross on £100,000, while its Overseas Gold account, open only to expatriates, pays 6.5 per cent on the same amount. The usual argument is that rates are set in order to be competitive with other offshore institutions.

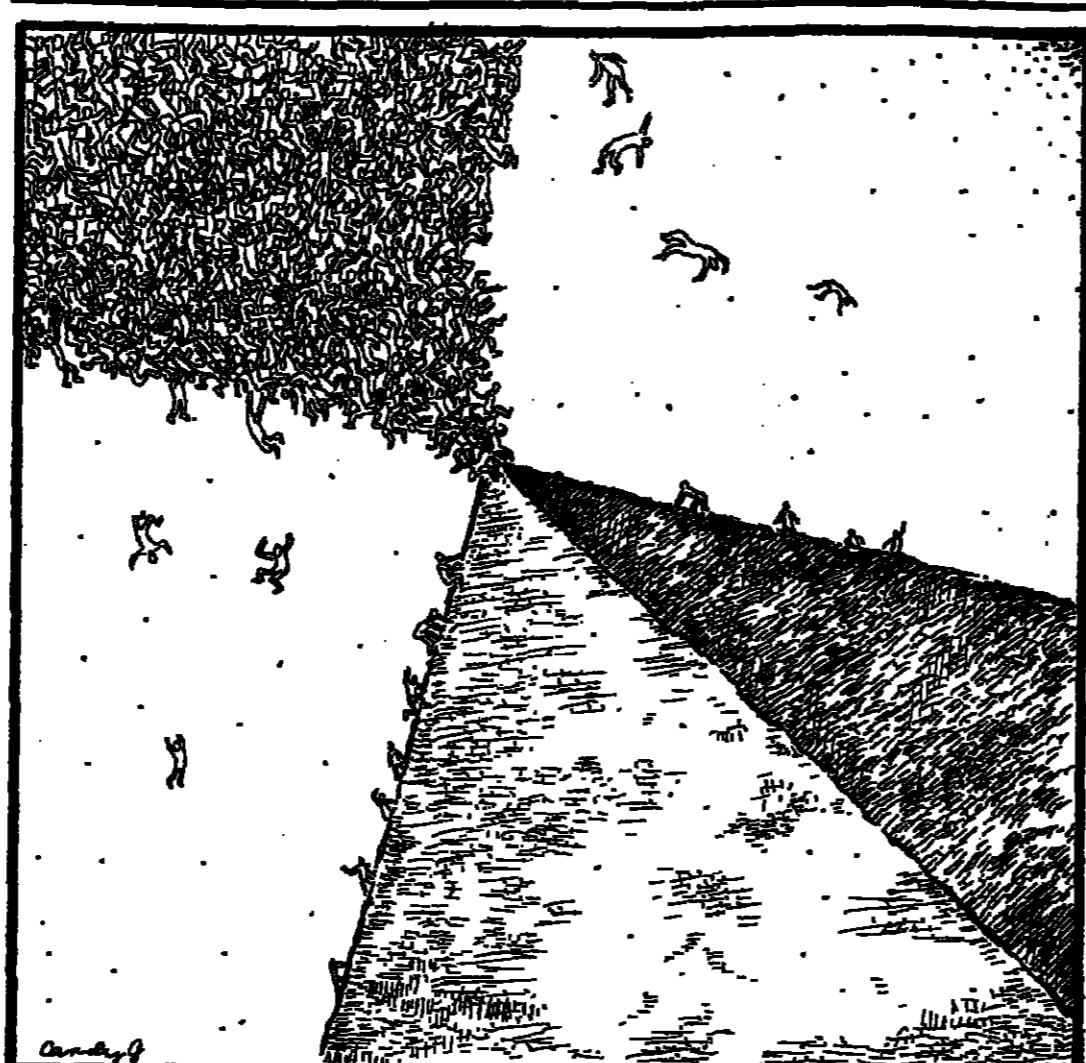
Although offshore does not necessarily mean shady, be wary of institutions paying significantly higher rates of interest as you could be entering risky waters.

It is also worth remembering that of the three main offshore islands, only the Isle of Man has its own deposit protection scheme.

The UK's building societies' Deposit Protection Scheme, which guarantees to pay 90 per cent of the first £20,000 in an account, does not apply outside mainland Britain. However, the Building Societies Act requires all the liabilities of a subsidiary to be guaranteed by the parent.

Scheherazade Daneshku

CAVEAT INVESTOR

**'Pyramid' sales companies face aggressive clamp-down**

Thousands of members of schemes supposedly designed to generate money for nothing have seen their hopes turn to sand in their hands during the last few days.

The Department of Trade and Industry has begun an aggressive clampdown on so-called "pyramid" companies and has promised a review of the existing law that allows them to operate.

In a series of High Court petitions over the last few weeks, it has applied to appoint provisional liquidators on public interest grounds to PT Publications, Alchemy (UK), Alchemy Marketing and Quillpunch. It is scrutinising at least one other company, called Powerage.

PT Publications operates as FPW - known at different times as Frequency Programming World and Futures Product World. FPW in turn operates schemes, including the Silver Matrix and Midas.

Alchemy operated a scheme named after itself, then renamed the Alchemy Foundation.

The companies managed several schemes which promised members the chance to multiply many times the money they have put in.

For example, Midas members were promised that £140 paid out would result in their receiving back £800. Alchemy offered £31,775 to members in exchange for 24 monthly payments of £75.

They also constantly require new recruits, apparently attracted by a combination of money and semi-mystical self-improvement. A three-page letter distributed earlier

this year explains that FPW is about teaching success technologies to members through "mind exploration meditation" and "self-help". It talks about bringing money to places "in which opportunity is almost non-existent" such as old mining, shipbuilding and steel-making towns, using "breakthroughs in modern technology . . . and facts taught by eminent doctors."

As distinct from other more conventional pyramid selling organisations, which use personal networks to market goods or services, these schemes simply ask members to send in money - and to recruit additional members.

Their flaw is that they work like a Ponzi scheme: money is not invested in any way to add to the value of the income, but simply redistributed to those higher up in the pyramid. So for each new level of members to receive income, there must be a continual growth in members beneath them - or additional contributions from existing members. When these flows dry up, members stop receiving any money.

In words approvingly cited by the DTI, Mr Justice Chadbwick granted provisional liquidation against Alchemy last month stating that the schemes were "bound to fail" because "the pool of those willing to join is not inexhaustible."

However, the DTI's recent court petitions - and the associated publicity - means that money from new members is likely to quickly dry up, depriving existing members of any income.

In spite of the logical flaws of the schemes, the regulators have apparently left many members not only angry and out of pocket but still ardently committed with an almost religious belief in the

systems and their founders.

The views are summed up by one businessman based in the south-west of England who wishes to remain anonymous and has been a member of FPW's Silver Matrix and Midas, and was considering joining Alchemy. He says he joined FPW after his 12-year-old business collapsed, and he had

unsuccessfully played the options markets and responded to chain letters which asked him to send in money.

"I feel there is a general view - the orthodox view - of accountants, bank managers, judges and so on about these schemes," he says. "I would have argued that view before, but I have now accepted it can work. I would hope to show that logical view a chink. I've put a lot of thought into this. It is a very stable way to operate. If left alone I believe they would not only continue, I would be able to look back and say this was one of the best things since sliced bread."

During a discussion lasting 105 minutes he was unable to explain how the schemes could be self-sustaining, but stressed that they worked. "My return is so much higher than any alternative. I have survived for 12 months on them. I am confident I can get the money I have lost back on them."

"I regard these as long-term savings - not as safe as a bank, but safer than unit trusts. Unlike most investment and saving schemes this company asks only for really very modest amounts. There are inherent dangers in building societies, which are only saved because others step in when they get into financial difficulty. I would hope in the future we would have a self-protective mechanism - like Abta for travel agents."

Andrew Jack
Wines are reasonably priced with Chile, Australia and New Zealand well represented. There is an intriguing range of dessert wines. The short menu, typically four starters, four main courses and a pasta option, changes every Tuesday.

John Falding

Granita, 127 Upper Street, London N1 1QP, tel 071 226 3222. Open Tue-Sun for dinner, Wed-Sun for lunch. Set lunch £11.50 for two courses, £13.50 for three. Nearest Tube: Highbury and Islington.

INNOVATIONS

Wakey wakey - open your eyes to new products

Spew is every parent's nightmare: the fruit-flavoured powder, available in the US, makes a coloured foam in the mouth, and is sold complete with a reflecting "Spew Viewer" so children can chattering.

For this is the legendary Islington dinner party writ large. The place hums with animated but not overbearing conversation from a smart and relaxed crowd which can be expected to include actors, lawyers, journalists and politicians.

The celebrated Tony Blair-Gordon Brown dinner seems not to have gone to its head and there was friendly and efficient service from a young and enthusiastic team.

Granita's no-nonsense approach finds further expression in the understood but attractive presentation of the Mediterranean-inspired dishes and the adequate size of the portions.

Prices are reasonable and the main courses come complete, so there are no extras to inflate the bill.

The restaurant, in Upper Street, Islington, concentrates on the three essentials of successful cooking - ingredients, ingredients, and ingredients. Only the best will do, it seems, and there is nothing flashy in the preparation.

It is all so deceptively simple you might flatter yourself you could serve something similar on your stripped pine table - if you could only face the trek to Steve Hatt's for the fish, to Chapel Market for the veg, and on to Olga's for the oils and the dried tomatoes.

But even with the culinary skills you would be missing another vital ingredient - chef and owner Ahmed Kharshoun's confidence and ingenuity in combining and contrasting flavours to such original effect.

Oak smoked salmon (£5.95) came with dill and sour cream - nothing too surprising there - but the accompanying onion pancake was a neat touch.

Main courses are a mouthful - and that's just on the menu. "Roasted lamb (pink), provencal potato gratin, lemon thyme, olives, steamed runner beans (£9.95)". The meat, topping a mound of the other equally succulent items, was a treat.

My friend was delighted with her fillet of yellowfin tuna (£10.25), peppered and chargrilled to bring out the fullest flavour. It came with lime butter for extra zest and was accompanied by mango tart, red pepper and garlic potatoes.

There was still room for a remarkable combination of apricot and cherry crisp with egg nog ice cream and, for me, a smooth luxurious blackberry fool with hazelnut biscuits (both £3.50).

Wines are reasonably priced with Chile, Australia and New Zealand well represented. There is an intriguing range of dessert wines.

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TRAINING

Software offers to end last minute search for those up-to-date skills

It is a familiar situation to most employers. A worker with important skills goes sick or is otherwise unavailable and no one knows who else in the organisation has the up-to-date skills to cover the job.

A new software package, called Viva Training, offers employers a method of auditing exactly who possesses which skills at any particular time. Crucially, the package allows an employer to establish whether or not the skills in question have lapsed.

Hot 'n' Cold is a Danish bread-and-ice-cream sandwich which can be served grilled, fried or toasted.

Spew, Oaw, and Hot 'n' Cold are just three of the 12,000 new products which have been unleashed on unsuspecting consumers around the world in the past year, according to the market research group Mintel.

"In practice, this is simply not so, and what I have carried out demonstrates this clearly. This area of loss, multiplied up through British industry, assumes gigantic proportions, and bleeds the economy."

She asks employers who purchase her package to work out for themselves how long they believe it would take for the skills for a particular task to be lost if the individual was not practising them.

In France, Neon Sucettes are lollipops which stain the tongue "electric blue", "toad green", or "Dracula red". At the same time, France has also seen the launch of "natural" fruit gums which claim to help keep the "intestinal ecosystem" in good order.

The Japanese appear to be keen on what Mintel terms "functional" foods. For example, Wakay is a gum which wards off sleepiness, while Kiss Mints have extended their range to include apple mint for etiquette, herb mint for relaxation, and jasmine mint for elegance.

A new drink based on dokudamid, a foul-smelling plant, "Helps quicken blood flow, promotes urination and prevents various adult diseases".

The wonder drink is also said to be "efficacious against piles, constipation and menopausal disorders".

In personal care products, the "two-in-one" trend, which began with shampoos and conditioners, now seems to be working its way through bath and toothpaste new launches.

Mentadent Mouthwash, for example, is being packaged in a dual-chambered container which dispenses baking powder and hydrogen peroxide solutions. Not unlike Spew or Neon Sucettes, the effect is blue and effervescent.

Mr Graham Williams, training manager at C P Pharmaceuticals, says that the package can be adapted for bespoke use.

He makes use of the system in the company's sterile production areas, where operators are licensed for 12 months to do up to 80 tasks.

"Each task has an expiry date and after 11 months we review the skill," he says.

"If the manager finds that the individual has been using a particular skill, he or she can be re-licensed. We need this level of management control to demonstrate that we have competent people doing tasks", says Mr Williams.

"We need the level of documentation that the system offers. At anytime the supervisor can log into a system that informs him or her what tasks an individual can do. It gives them confidence."

Lisa Wood

SPORT: LAURA THOMPSON

**Cricket and its gift of boredom**

Sporting events are, I have decided, much more rewarding when attended in the north of England. Compared with its London counterpart, a football match at Old Trafford is a rich occasion rugby league, which is almost exclusively northern, creates a more intense and genuine atmosphere than any other sport. And, for all its grandeur, Lord's cricket ground is an unyielding, forbidding place when contrasted to Headingly in Leeds.

Lord's is so sure of its own legendary status that it need extend no welcome to those non-members who wish to partake of its myth; entering the ground is a great pleasure, but there is something nerve-wracking about it, as if at any moment one might be stopped and thrown out for harbouring seditious, anti-cricketing thoughts. Entering Headingly is almost hilariously informal. One waves a bit of paper at a cheery Yorkshireman - "Go on, love, you're alright" - and suddenly there one is, close enough to the outfielders to see the nicotine stains on Philip Tufnell's fingers.

To be, as I was on Saturday, at a test match that has the aspect of a game of village cricket is wonderfully comforting. That old boy with the Deputy Dawg moustache and the gammy walk, why, that's Gra-



Rare event: England bowler Philip DeFreitas celebrates his second wicket against South Africa at Headingly

ham Gooch. And that big lumbering chap, could be the local pig farmer, that's Gus Fraser - not a bad bowler, he can get a bit of pace up. The South Africans look a little more rigorous, as if they have come to the village green to win the game rather than enjoy the beers afterwards.

But the general impression given by the players is of an aimless ordinariness quite unlike the highly-defined sheen, the air of conscious physicality, acquired by most professional sportsmen.

Of course, as with village cricket or "Staines", as my mother once called it, after she and I had watched my brother make about five runs in five hours - a test match seen from this homely, parochial perspective is very boring. That does not matter, but it is true, and I believe nobody denies it. Anyone who is perturbed that the years are slipping by too quickly should go to lots of cricket matches. Then life will seem about twice as long.

Theoretically, every cricket ball bowled carries with it a little hope, that this time something spectacular might happen. Yet that feeling evaporates very easily. When, on Saturday, Philip DeFreitas took two wickets with consecutive balls, Headingly was galvanized and for some minutes every delivery was

greeted with comic-strip whoops and wincees. But in effect, all that had happened was that there had been a respite from the boredom.

For a few moments, time had passed unnoticed; soon, every second would regain its full weight.

The beauty, and the bane, of test cricket is that it replicates precisely the rhythms of life: the long expanses of nothingness. If one submits to this, one finds contentment. Sometimes, though, there is a slightly precious quality to this submission, especially at Lord's, where the cognoscenti behave as if they had found an almost religious significance in the game. Yes, they are right, the boringness of cricket has a point to it; within those longueurs and whoops and wincees, there is a kind of beauty.

At Headingly, the boredom is accepted with much greater simplicity. The crowd submits itself to the rhythms of the game, but it does so with ease and humour, rather than

Rwanda Crisis Appeal

Over a million people have fled war-torn Rwanda into neighbouring Zaire. Their lives hang in the balance.

Oxfam is already there - bringing life-saving supplies to these refugees. But unless we act now to get more emergency stocks to Goma, thousands will soon die of hunger and disease.

£15 will help us send desperately needed equipment to give thousands of people clean water and proper sanitation.

£30 will cover the cost of supplying 100 packets of high energy biscuits for the weakest children.

These people have nothing left but the will to live.

Please send whatever you can to help them fight now.

Yes, I want to help.

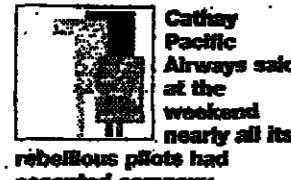
Here is my donation of:

£15 £50 £100 £250 £

Mr, Mrs, Miss,

BUSINESS TRAVEL

Strike averted



Cathay
Pacific
Always said
at the
weekend
nearly all its

Suspended

Northwest Airlines is to end its non-stop daily service between Glasgow and Boston from October 25. It says it has been losing money because of excess capacity on transatlantic services from Glasgow and low yields due to insufficient business passengers.

The Hong Kong Aircrew Officers' Association said a special meeting had decided not to vote on taking industrial action. But future action was not ruled out.

Talks between the union and the airline to fix an increase in flying hours for the pilots broke down in July.

Passenger up

Nearly 10 percent more passengers flew on European air carriers in June than did in June, 1993, according to the Association of European Airlines.

The AEA says June's traffic was up 9.8 per cent from the same month a year earlier. It adds that the first six months of this year saw 9 per cent more passengers than the first half of 1993.

The rise in passengers was ahead of the increase in seats available, which grew by 5.4 per cent in the first half of this year. Planes were on average flying 71.6 per cent full.

Flights increase

SAS will add flights between its Copenhagen hub and two other Scandinavian capitals to meet higher demand.

SAS says it will add an evening flight from Stockholm to Copenhagen from August 14 and a morning flight from Copenhagen to Stockholm – for 15 daily flights each way.

It will add another plane to departures from Copenhagen to Oslo from August 28, bringing the total to 16 a day. It will add two flights back to Copenhagen, one from August 29 and another starting September 5, making 17 flights a day from Oslo to Copenhagen.

Aircraft freeze

India's decision to freeze importation of large aircraft by newly-licensed private airlines will stall the entry of new carriers, aviation industry officials are warning.

Mr Ghulam Nabi Azad, India's civil aviation minister, has told parliament the government will freeze large aircraft imports because of congested air corridors and airports. But he says imports of smaller aircraft will be encouraged.

Thirteen private airlines have snatched 25 per cent of Indian airlines' passengers by offering better services.

Highland danger

Warning notices are to be posted in mountain blackspots in Scotland telling holidaymakers and casual walkers how many people have died in the area.

The shock tactic was announced by the Scottish Mountain Safety Group as rescue teams prepared for their busiest period, when many poorly-equipped walkers get into trouble.

The signs advise walkers on equipment and precautions they should take before walking in the hills. On a busy summer day up to 500 people may climb Ben Nevis, Britain's highest mountain. Ten people died on Scotland's mountains and hills last summer.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
Tokyo	20	20	30	30	30
Hong Kong	30	30	30	30	30
London	24	24	23	21	21
Frankfurt	25	25	27	31	28
New York	27	27	30	31	30
L. Angeles	27	27	28	29	28
Milan	32	32	35	35	35
Paris	25	25	31	26	25
Zurich	24	24	26	26	25

Maximum temperatures in Celsius
Information supplied by Meteo Consult of the Netherlands

A Budapest education begins as soon as a visitor lands at Ferihegy airport. Capitalism is at its rawest at the taxi rank. Appropriately known as "hyenas", private cab drivers puncture rivals' tyres, collude closely with the airport authorities and the police, and charge more than double the going rate.

But as ever in Hungary, there is a *his kupa*, a side door, a way around every problem. To avoid the hyenas, take the airport minibus. Or order a cab run by Fotaxi, a state-owned company, by going to the Fotaxi desk or phoning 222-2222. Not only will you save Ft1,000 (\$10); you can feel you have done your bit for the free market.

The rule holds in town. Do not get into unmarked cars. Look for the oval light and red checks of Fotaxi, or order one. Anyone who can get the better of Hungarian taxis should coast through the rest of a business trip.

Economic reform started earlier in Hungary than elsewhere in eastern Europe. The culture and infrastructure of commerce have had longer to develop and mature. Despite all the frustrations, Budapest works. After all, about half the direct investment in eastern Europe has gone to Hungary. Budapest, which is the most populous city in east-central Europe with more than 2m inhabitants, has regained its pre-communist position as a regional hub.

When it comes to accommodation, for luxury and convenience stay in the new post-modern Kempinski hotel, in the commercial centre of Pest. For character and architecture try the *art nouveau* Gellert on the bank of the Danube.

Buy forints, the local currency, at the hotel. Hard currency is no longer preferred tender. Those in search of east European adventure

Nicholas Denton explains how to profit from a visit to the energetically capitalist city of Budapest

Success of excess

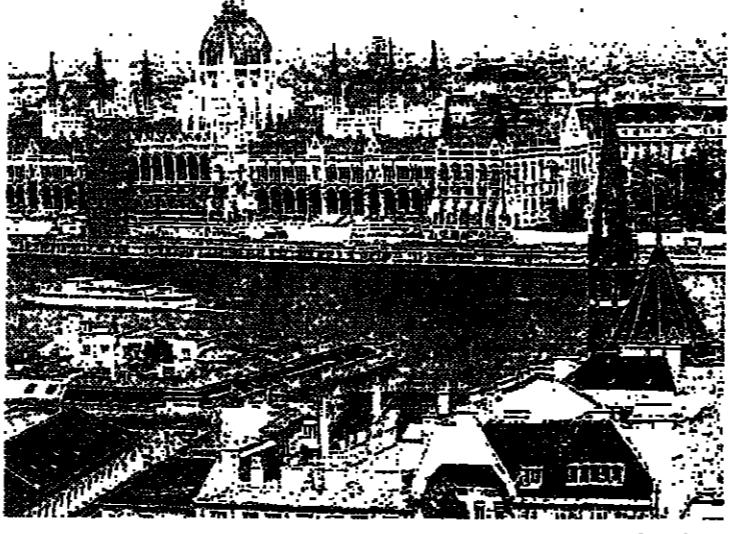
and a better exchange rate can try the grey market. Deal only with the Arab money-changers, who won't cheat you, on Petofi Sandor utca (street) or in the Italian restaurant on Regiposta utca.

When you set out on your business appointments, make sure you have a thick wad of business cards. Hungarians rival the Japanese in their enthusiasm for the ritual of card-exchanging. Running out is embarrassing and damaging to credibility.

Be careful how you read a Hungarian's name. The Hungarian style is to put surname first, familiar name second. Foreigners often get confused, and are inadvertently over-familiar with senior officials and executives. No matter how many people are in the room, shake hands with everybody on arriving and leaving, and on first and subsequent meetings, no matter how awkward it seems.

It is imperative to ask someone with local knowledge – a consultant, investment banker or commercial counsellor – to suggest or arrange meetings. Go to the top, but not necessarily the very top. In many ministries and Hungarian companies there is a younger English- or German-speaking official who can tell you far more than his or her boss would.

Business attire is relaxed. Air-conditioning is rare at ministries and local companies, so it is acceptable to wear short-sleeved shirts in



Riverside view: Budapest's parliament building across the Danube

summer. Hungarians loosen ties and often dispense with them altogether by late afternoon.

Inviting a business partner to lunch is a good way to establish a more personal relationship, as it is in the west. The Kempinski, Kacska and Szinbad restaurants are safe choices. To impress, opt for the

Gundel, a grand restaurant next to the city zoo, refurbished at great expense by George Lang.

Western expatriates often grow sick of Hungary's rich cuisine. Suggest Amadeus or Cyrano, both in the city centre, for something lighter. Alcohol with a meal is customary.

Budapest is more than a collection of hotels, ministries and company headquarters connected by taxi ride. The city has one of the world's most dramatic urban geographies. The Gellert hill in Buda rises sheer above the Danube – it looms over the grand boulevards of Pest and the great Hungarian plain beyond it. Budapest is livelier than pretty Prague, better preserved than bombed-out Warsaw.

Start a summer evening in the courtyard of Kis Buda Gyongye, which offers Hungarian food as light – and service as good – as it gets. Then sample the nightlife, which has a rather raunchy tradition. Edward VII, while Prince of Wales, was a fan of the notorious turn-of-the-century night clubs.

Nincs Pardon, Crazy Café and Paris Texas are among the better bars. The discos of the moment are Saigon and Mad Block. The Tilos az A is a three-level club where live bands and DJs vie to play some of the best and worst music in town. Ring the bell at the Pfaff piano bar, and round off the evening watching drunken actors stumbling against the backdrop of red velvet decor.

Saturday is no day to sleep in. The thermal baths close at noon. The Gellert is the most famous, but insiders prefer the Rudas, which dates back to the Turkish occupation.

Spend the afternoon drinking endless coffee and scoffing pastry in one of Budapest's cafés, legacies of the Austro-Hungarian empire. The Gerbeaud is the grandest, but over-ridden by tourists, so a better choice is the Muvesz, opposite the neo-Renaissance Opera.

The elegant Café Gusto offers an alternative to the usual heart-attack cakes; it has the best salads in town. Then again, this is Budapest, so perhaps excess is in order.

Hand in hand with US immigration

Palm-reading could cut the queues at New York airports, says Kate Bevan

Regular travellers to New York are developing an interest in palmistry. This is not a shift to new-age philosophy, but a way of bypassing the queues and endless form-filling that are part of entering the US.

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MEDIA FUTURES

I've read the future and it spins

Reference works are blooming on CD-Rom but not yet the novel, writes Martin Mulligan

The secondhand bookshop Marks & Co at 84 Charing Cross Road, made famous by a play about its correspondence with the American writer Helene Hanff, is now the Compact Disc Centre.

Inside, a sign over a staircase and a glass cabinet with paperbacks of Ms Hanff's works are the only traces of its former occupancy. TV screens showing Stravinsky's *Oedipus Rex* (Laser Disc version) and Star Trek VI: *The Undiscovered Country* (CD-i version) compete for the browser's attention in that distracting environment common to electronic emporia everywhere.

The former bookshop symbolises the fate which jermishists insist has overtaken paper-based publishing: classical literary values overrun by barbaric commercialism, battered by a tsunami of electronic products.

Changes in sales patterns, new marketplace relationships, and cost-cutting technologies are transforming publishing as the Gatling gun transformed warfare. Computer, telephone, TV, and video appear to be interacting so quickly that even manufacturers are unsure what to produce next.

Against this background, the home computer - thanks to Sonic the Hedgehog, the Brooklyn plumber Super Mario, and others - is vying for television's crown as primary home entertainment format. Publishers seeking to broaden their media base have to board the computer bandwagon.

CD-Rom is tipped to be tomorrow's dominant publishing medium: compact discs that can store video images, text, and stereo sound. Reference works, atlases, cookbooks, and family health manuals have been quickly adapted during the past few years, becoming staple CD-Rom fare. The 'reader', by clicking a mouse, can explore a vast network of text and moving images. Sales figures suggest that more encyclopedias are now sold on CD-Rom than in book form.

Yet the fact is that the wider creative possibilities are so poorly understood that unpreceded creative alliances of artists and technicians will have to be forged before the



Compact discs have displaced books at 84 Charing Cross Road, made famous by Helene Hanff, whose work is in glass cabinets

medium can come of age.

A few pioneering entertainment CD-Roms already exist. Peter Gabriel's interactive music CD *Xplora* led the way, and David Bowie has followed suit recently with *Jam*, a disc incorporating interview clips, music video, point-and-click elements galore, and even the option to remix a song.

The way forward for literature and popular fiction (or hyperfiction) on CD-Rom is much harder to see.

Andromeda Interactive's *Classic Library* contains the complete works of Shakespeare, Chaucer, Jane Austen, Dickens, Poe and Melville, and W. B. Yeats, but such a disc full of words is useful chiefly as a study tool which allows swifter word-searches than paper versions.

Real multimedia products are much rarer than text-dumped-to-CD offerings. A notable exception which may be a premonition of future products is HarperCollins' *Nimbus: The Brontë Sisters*. This CD-Rom includes sketches, poems, essays, diary entries and biographies of the sisters, alongside photos of 60 Brontë museum treasures from

the Howarth Parsonage. The reader can summon up an image of the desk the sisters wrote at or the bridal veil worn by Charlotte next to diary entries or passages from the novels which relate to those items.

Hing, Dorling Kindersley, proves the point.

A publisher of high quality illustrated books, with an extensive information-based backlist, Dorling Kindersley has a foreign co-editions network already in place.

Without such a network, the market for this technology is too small at present in the UK, or in any single country, for publishers to make a sizeable profit, although consumer adoption of CD-Rom is strongest in North America.

Youngsters adapt to the new media at primary school, but many adults are technophobes. The jungle of products and lack of standardisation are bewildering and discouraging. Kanwal Sharma, marketing manager for new media for Apple Computer UK, admits that while CD-Rom and multimedia have been around for two or three years "the information flow seems to have stopped with the technology producers."

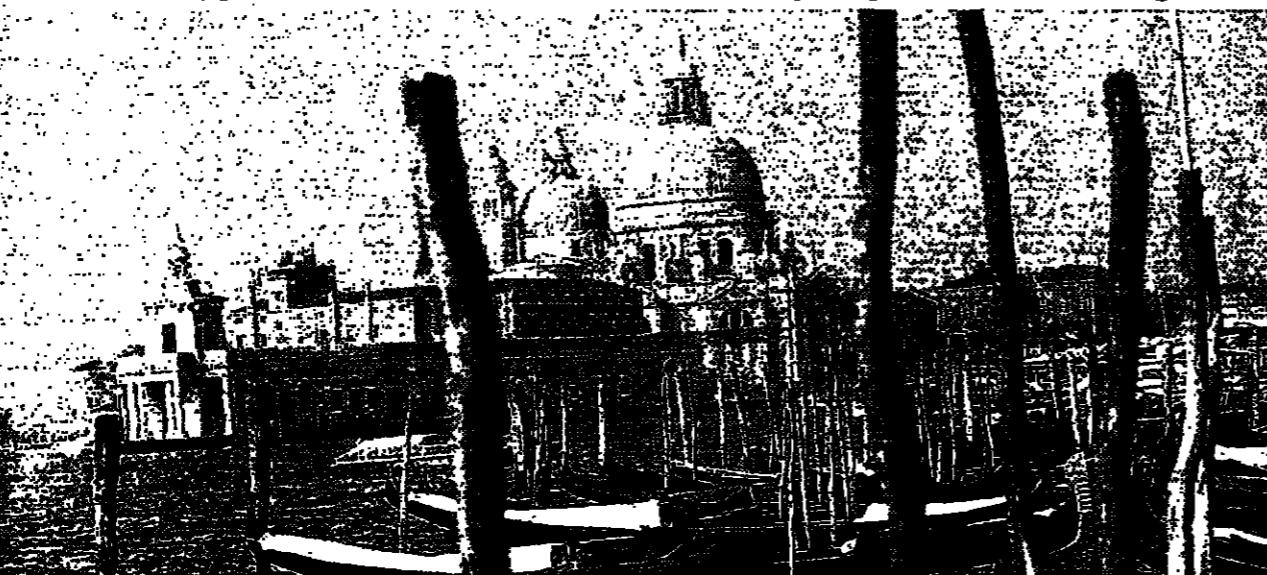
Too few people in local markets own CD-Rom equipment at the moment to make such publishing viable unless on a global scale. The London market's

reports of the death of the book, in brief, are much exaggerated. Paper-based reading may not be the chief hallmark of an intellectually active person much longer, and CD-Rom will find its Shakespeare sooner or later, but it is certainly too soon to be consigning the work of Helene Hanff to glass cabinets.

ARCHITECTURE

Palladio attracts pilgrims

Colin Amery assesses the influence of an oddly neglected Venetian genius



Santa Maria della Salute: a tour of Venice has a special fascination at this time of year

I am always incredibly moved by the works of Andrea Palladio - I think it must be because you know that you are in the presence of perfection. At this time of the year Italy beckons to anyone interested in architecture and it is as good a time as any for a Palladian pilgrimage.

Palladio was born in Padua in 1508 and he died in Venice in 1580. His career spans the whole period of the High Renaissance but somehow throughout his working life he retained a rare humility and did not enjoy the kind of fame that was received by the great Renaissance architects Michelangelo and Bramante. You only have to visit the Veneto and read a little about his life to realise why. He never trained as an architect but learned first the skills of a stonemason. It is an astonishing career - rising up from the solid foundations of the workshop to become the leading architect of Venice. His work was regionally based, confined to the north of Italy - mainly in Venice and around Vicenza. He built palaces and great churches as well as villas.

It took time for the young architect to become accepted and his gradual rise follows the acceptance of Renaissance classicism as the style of the day. In Vicenza you can see the classical style creeping up on the gothic. It may just be some

Corinthian columns on a gothic loggia but gradually the bold classical arrives. Look at the Palazzo Thiene in Vicenza which Palladio gradually modified in the 1540's. In its timer atrium are the familiar Palladian vaults and on the upper storey the composite pilasters, balustrade and cornices are the first signs of a typical Palladian design.

At the beginning of the sixteenth century the Venetians faced a severe collapse in their fortunes through war against their trading empire and papal interdict. Rich Venetians looked for ways of multiplying their wealth by investing outside the city. As the century progressed, agriculture and land were the preferred investments over trade and it was this that marked the beginning of the growth of the villes of the Veneto. It was luck that the right architect was around to design these villas and to define them as one of greatest contributions to Western civilisation. There was also interest in the idea of a civilised countryside life and a humanist fascination with the conjunction of arts and agriculture. The Palladian villa was born.

Palladio's influence in this area is so great that it continues to influence the country houses and a particular ideal of life in the country. At the Villa Gazzotti Marcello Curi, at Betezina near Vicenza, Palladio has recently been thoroughly examined in a brilliant new book that should be read before undertaking any tour. *Palladio: The Architect in his Time* by Bruce Boucher is published by Abbeville Press and John Murray.

Managers who fear the office technology gap

By Alan Cane

Wanted: senior executive. Must have above average management skills and perform competently in front of the television cameras

New technologies, such as electronic mail and video conferencing, can bring dramatic improvements to an organisation's internal communications - at a price.

Problems include middle managers feeling they are being undermined, as senior managers communicate directly with all employees, and tensions arising from a generation gap between technically illiterate managers and computer literate staff.

These are among the findings of a study by Smythe Dorward Lambert, a London-based consultancy specialising in internal communications. It argues there is a powerful need for guidelines to ensure that the power of the new technologies

is not abused. "Areas covered" it says "should include frequency, targeting, matching media to audience, building in two-way response mechanisms, the continuing importance of face-to-face communications, the right to privacy for employees and the internal security of information".

The study says the technologies which will see the greatest increase in use in the next five years will be electronic mail, personal digital assistants and video conferencing. Telephone conferencing, seen as a poor substitute for face-to-face meetings, may disappear with the spread of desktop video telephones. Voice mail, however, is not proving universally popular: the oil company Texaco reported that only a few of their staff liked it.

Staff have to be trained to use voice mail as IBM UK discovered: "We went too far in removing human contact too quickly" said Mr Nick Smythe Dorward Lambert, 55 Drury Lane, London, WC2 5SQ, £75.

Format war may threaten videoconference industry

By Alan Cane

Softwright Systems feels, however, that the industry is threatening to fragment into self-interested groups.

Softshire-based systems house which developed key elements of the software used by BT and IBM in their videoconferencing systems.

About 72 companies support MCCOI including Apple, BT, IBM and Siemens. Mr Henley asks: "Intel's actions could be interpreted as an attempt to wrestle proprietary control of the desktop video market away from H.320. Could they really be about to launch another VHS/Betamax battle just when the acceptance of H.320 seems to have removed one of the last hurdles to progress?"

Intel replies that it will support both Indeo and the MCCOI standards, arguing that Indeo products - which cost about half as much as H.320 standard systems - are better suited to the price sensitive personal computer market.

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PEOPLE

Prime of life at Premier Oil

Roland Shaw briefs Lucy Kellaway on financial muscle, life – and his future

The removals will be hard at work in Belgravia this week clearing out 25 years of debris from the office of Roland Shaw, the freshly ousted chairman of Premier Consolidated Oilfields.

Out will go the yellowing maps of oil pipelines, the photographs of the bulky ex-occupant shaking hands to clinch a deal, the boxes full of his angry correspondence with newspapermen, the model of his great dane.

The man himself left hastily last week, having been given a week to leave by the board. His belongings have been allowed an extra fortnight to vacate the building behind Victoria station they have occupied for so long.

Among the memorabilia is a folder of letters received last week from fellow oil men lamenting the end of an era. Roland Shaw was always in a class of his own.

Bigger, noisier, and brasher than everyone else, he stood out from the start in an industry composed of faceless individuals from the oil majors or bankers and accountants that used to run the oil independents.

When he arrived in what he calls "London comma England" from Dallas in the 1980s he fitted the stereotype that an oil magnate ought to be.

Shaw may have started life as a diplomat, but by the time he gravitated to the oil industry he was a loud-mouthed deal maker, with a whisky glass always to hand.

On Shaw's last full day in the office, he sat behind his big desk quite his usual self. "Come before lunch I'll make more sense then," he had promised.

He greeted me with his normal reprimand about my supposedly misleading reporting in the Financial Times, and then waved a sheaf of yellow paper on which he had written down all the important points

he wished to get across during the interview.

He made it clear that he had been kicked out, yet for someone who has never minced a word in his life, was uncharacteristically short on explanation.

Equally unspecific, Charles Jamieson, the chief executive later talked in clichés about there "coming a time when everyone feels it is time to move on". What he meant, but was too gentlemanly to say, was that there comes a time when companies have to get rid of their domineering founders.

The first break was in 1992 when the board stripped Shaw of his executive position. The new non-executive role suited neither him nor his colleagues: the man who had built up the company almost from scratch to a company that at the peak of the oil market was worth \$500m, could not resist interfering.

"The thought of Roland Shaw as a non-executive was always a joke," says an ex-colleague. "He is one of those effective characters in terms of having his own way. If you don't agree with him he threatens to take his ball home."

Shaw admits the arrangement did not work: "I haven't found it easy over the last couple of years to sit back. I have kept board advised over my views, but different people have different concepts of how it should be run, and the board asked me to step down."

Age was one reason for his departure. The City is increasingly opposed to senior citizens on the board, and was quite unmoved by Shaw's cheeky protests that at 72 he was nearly 20 years younger than the great Armand Hammer when he stepped aside as chief executive at Occidental.

"I don't like this ageism," he says. "I was 62 when I bought the stake in Wytch Farm (Britain's biggest onshore oil-

field). I was 64 when I bought the Burnham stake. If you had knocked me out at 60 the company would still be worth £200m."

Even those people who found Shaw intolerable as a boss, agree that the company was built on his irresistible charm, and iron will.

Premier has barely ever discovered any of the blackstuff itself, but had grown through the determination and shrewd dealmaking of its boss. According to Julian West, head of corporate development at Enterprise Oil, Shaw made the company by "insisting there should be one".

It is his personality to which Premier owes its independence. When fellow independent Charles Capel Leonard bid for the company in 1984, shareholders decided overwhelmingly to stay with Shaw, and the company has been more or less left alone ever since.

But in the last six years – since the fall in the oil price – there has been less place for the original oil man. Shaw still believes that the role of an exploration and production company is to live on its wits, getting licences and doing deals. But the market no longer agrees; indeed the few smaller independents that thrived recently have been financial vehicles rather than real oil companies of Shaw's variety.

Shaw's individuality makes him a disaster as a corporate man. He speaks with longing of the early days when "you didn't have to worry about gobbledegook of large companies". With him gone, it can only be a matter of time before Premier hires its first "human resources officer" – Shaw can hardly bring himself to say the words – or starts a house magazine.

Turning to his list of serious bees, Shaw's first target was the City, and its tendency to look at independent oil companies as if they were building

societies.

"People in the City are like children," he says. "They have a seven year memory. When something goes wrong they flex their muscles and take a decision. After a while the muscles go flabby and they forget." He handed me a copy of a recent speech given to oil analysts entitled: "How with a little bit of help, I lost \$350 million in the Independent Oil Game".

It was vintage Shaw – an uporous account of Premier's worst moments.

"When the whole-house burns down the pretty ones run out with the ugly," was how Shaw explained that a precipitous plunge in the share price over the last few years was not unique to Premier.

The analysts – whom Shaw dismissively describes as "very young and have been to business school" – took notes throughout, mindlessly writing down even a bawdy joke about the refurbished urinals at the Garrick club.

Shaw bemoans the new homogeneity of business and City folk. The problem, he says, are all the "institutions, rules and regulations which are clogging the veins". In particular he thinks the



Leahy flies higher at Airbus Industrie

Airbus Industrie has appointed an American to head its commercial activities at a time when the European aircraft manufacturing consortium is seeking to increase its market share at the expense of its bigger US rival Boeing, writes Paul Bettis.

The appointment of John Leahy as the European

consortium's new Senior Vice President Commercial also reflects the gradual transformation of Airbus into a more commercially driven enterprise.

"It is a sign of a certain maturity in the 20 year old Airbus system," said a senior Airbus executive. "It shows that senior jobs are not awarded on the basis of an individual's passport and you don't have to be a national of one of the four European partner countries to be appointed to a top job at Airbus," he added.

Although Leahy is the second American to be appointed to the top sales job at Airbus, senior vice president positions have in the past tended to reflect a delicate balance of the four Airbus partner countries including France, Germany, the UK and Spain.

Leahy is replacing Charles Masefield, a British Aerospace executive who took over the top Airbus commercial position only five months ago.

Masefield is stepping down following his nomination as the next head of the UK Government Defence Sales Export Organisation.

Leahy is described by colleagues as a "street fighter" who has come up the ranks at Airbus. He joined the European consortium from Piper Aircraft in 1985 as marketing director of the group's North American

new corporate governance rules are a waste of time: "Clever crooks will still run away with the money no matter what!"

The business world has probably not heard the last of Roland Shaw, and neither has the Premier management. "I am free to do other things," Shaw remains chairman of Heritage Oil and Gas. "I am also going to take a good look to see if there is anything to do to help other shareholders in this company".

Was that a veiled threat? He says no. It was a sincere indication that I have a large stake, and if I have any bright thoughts I will pass them on".

This was Roland Shaw talking big. He tirelessly refers to his millions of Premier shares and share options, but he does not mention that these amount to barely 1 per cent of the company.

With his Premier days over, Shaw will have all the more time to get angry about what he reads in the papers. He claims he is not as irascible as he used to be. But the day when Roland Shaw stands up in public heartily approving of some new trend, then an era really will have come to an end.

Leahy is replacing Charles Masefield, a British Aerospace executive who took over the top Airbus commercial position only five months ago.

Masefield is stepping down following his nomination as the next head of the UK Government Defence Sales Export Organisation.

Leahy is described by colleagues as a "street fighter"

who has come up the ranks at Airbus. He joined the European consortium from Piper Aircraft in 1985 as marketing director of the group's North American

division. The 44-year-old Leahy became president of the North American division in 1992.

Cyanamid's quiet Costello

If Albert Costello sounded terse last week about someone wanting to take over his company, it's not surprising, writes Richard Waters.

The chairman and chief

executive of American Cyanamid has won plaudits from Wall Street for giving the company a new sense of direction in the 18 months he has been at the helm.

His move to spin off Cyanamid's chemicals operations and add to its profitable crops business had helped lift the share price by 50 per cent in recent months.

Last week, though,

American Home Products

offered half as much again to buy the company.

Costello looks a company man through and through.

Trained as a chemist, he has worked at Cyanamid since 1957 and rose through the ranks to head the agricultural products side of the company before being named president in 1990. On the way, he ran Cyanamid's Spanish operations and worked in Mexico.

Costello's cut initial

response to last week's bid was a statement that his board was reviewing "a number of strategic options". In the US takeover market these days, where directors tread warily for fear of lawsuits from their shareholders, that amounts to not want to be bought.

Unfortunately for Costello,

though, few doubt that, with such a premium being offered,

his company will fall to Home Products, if not some other bidder.

Shortly after the resale, a third Australian media mogul walked into Chisholm's path, and he accepted an offer from Murdoch to run Sky.

Moving to London in the autumn of 1990, Chisholm was by November in charge of the merged BSkyB – a consortium in which Pearson, owner of the Financial Times, has a

significant stake – and

embarking on what at the time seemed the hopeless task of reversing the ailing fortunes of the satellite broadcaster.

His perseverance was

rewarded last December with a seat on the board of News Corporation, and responsibility for the company's broadcasting interests outside the US.

With MacKenzie installed as managing director shortly

thereafter, Chisholm had been

expected to distance himself

from the daily management

issues in London. But while he spent a proportion of his time this year in Hong Kong with Murdoch's newly acquired Star TV, that shift had yet to take place.

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY

Amber Industrial 14p
BP 2.5p
Charter 15.5p
Dobson Park 1.2p
Five Oaks Inv. 83% 1st Mtg.
Dub. 2019 24.1875
GEI International 1.5p
Hardys & Hansons 3.4p
Healthcare Operators Class B
Mtg. Bkd. FRN's 2028 £180.75
Hapoalim International NV Gtd.
FRN's 2000 \$213.68
Inch Kenneth Kajang Rubber 8p
Nova Scotia (Province of) FRN's 1999 \$121.39
Staveley Industries 6.2p

Kobe (City of) 7% Gtd. Bds. 2002 \$375
Latham (James) 2.5p
Mazda Motor FRN's Aug 1996 1.95p
Do. FRN's Nov 1996 Y65406
Northern Foods 63/4% Crv. Sub. Bds. 2008 £32.75
Powell Duffryn 17p
Salvesen (Christian) 4.8p
Tiger Cats 51/2% Prf. R0.055
Tokyo Electric Power 73/4% Nts. 1997 C\$381.25
VSEL 23.5p

Conversion 93/4% 2001 £4.875
Delian Lloyd's Inv. Trust 0.5p
Do. Prtg. Red. Prf. (Managed) 15.75p
Nomura International Sub. FRN's 2004 \$125.69
Waddington (John) 4.7p

THURSDAY

Anchor International \$0.0824
Barr (AG) 2p
Denmans Electrical 2.1p
Electra Inv. Trust 3.55p
Securit. (No. 12) Class B
Mtg. Bkd. FRN's 2028 £180.75
Renold 1.8p
Southern Business 1.27p
Storehouse 3p
Willoughby's Consolidated 1p
Do. Prdg. 1p

■ FRIDAY
AUGUST 12
Break for the Border 0.67p
Cranwick 5.85p
David Lloyd Leisure 1.45p
Gopeng Berhad MS.05
Hambros Eurobond & Money Mkt. Fd. Prtg. Red. Prf. (Australian Eurobond) DM1.42
Do. Prtg. Red. Prf. (Continental Eurobond) DM1.42
Delian Lloyd's Inv. Trust 0.5p
Irish Permanent Bldg. Soc. 61/4% Bds. 1999 IR3.25
Normura International Sub. FRN's 2004 \$125.69
Waddington (John) 4.7p

Eurobond) 16.1p
Do. Prtg. Red. Prf. (Sterling Money Mkt.) 21.7p
Do. Prtg. Red. Prf. (Dollar Money Mkt.) \$0.182
Do. Prtg. Red. Prf. (Dollar Managed) \$0.223
Do. Prdg. Red. Prf. (Yen Eurobond) Y47.5
Hogg Robinson 4.35p
Laferge Copepe Fr13.5
Polar 2.3p
RPC 2.2p
Slam Selective Growth Trust 0.6p
Sonic 1.5p
Sterling Industries 4.5p
Tanjong MS.05
Tesco Capital Crv. Cap. Bds. 2005 4.5p
Vistec 0.275p
Wah Kwong Shipping HK\$0.39

SATURDAY

AUGUST 13
Readicut International 2.81p

SUNDAY

AUGUST 14
Carton Communications 71/2% Crv. Sub. Bds. 2007 £187.5

UK COMPANIES

TODAY

COMPANY MEETINGS:
ACT Group, The Hyatt Regency Hotel, 2 Bridge Street, Birmingham, 10.00
Brown & Tawse Group, The Square, Basingstoke, 12.00
Porth Group, Evershed Wells & Hind, 1 Gunpowder Square, Printer Street, E.C., 11.00
Finals:
Mid Wynd International Tipton Interims:

Inspec Saatchi & Saatchi United Plantations Africa

■ TOMORROW

COMPANY MEETINGS:
Castings, 40 Post House, Birmingham, 3.30
Evans of Leeds, Millshaw, Ring Road, Beeston, Leeds, 12.00
BOARD MEETINGS:
Finals:

Beales Hunter Hambs Currency Fund Scholes

Westminster Health Care Interims:

Anglo American Industrial Corp.

Capital Shopping Centres F&C Investment Trust

Flying Flowers GKN

Hambros Eurobond & Money Market Fund

Hickson International SKF

Smith & Nephew Transatlantic Wembley

■ FRIDAY AUGUST 12
COMPANY MEETINGS:
Compu Group, 33 Court Street, W., 12.00
Court Cavendish Group, 100 Liverpool Street, E.C., 9.30
Shanks & McEwan Group, Hilton Hotel 1 William Street, Glasgow, 11.00
Sonic, Bartle Hall Hotel, Barrie, Preston, Lancs., 12.00
BOARD MEETINGS:
Interims:

Haden Maclellan Jupiter International Green Investment Trust

OPENINGS

PESARO

The annual Rossini festival in this exquisite walled town on the Adriatic opens on Thursday with a new production of *L'Italiana in Algeri*. Roger Norrington (pictured) makes his Pesaro debut conducting a revival of Semiramide, and Graham Vick joins forces with Carlo Rizzi for a staging of *L'inganno felice*, the only rarity this year.

EDINBURGH

After establishing an international reputation overseas, the Scottish conductor Donald Runnicles returns home to open this year's festival with a performance of Meyer's massive Eighth Symphony. The Edinburgh Festival Theatre has at last become a reality and the festival is celebrating with two widely contrasting composers of the year: Beethoven and Chaikovski.

SCOTLAND'S NATIONAL GALLERY
"Monet to Matisse: Landscape Painting in France, 1874-1914" opens at the National Gallery of Scotland on Thursday. This is one of the most ambitious exhibitions mounted by the Gallery, ranging from the famous to lesser known artists like December, who took advantage of the beauty of the countryside.

ARTS

INNSBRUCK

Best known as a ski centre, this Austrian town is developing a parallel reputation for its summer baroque and early music festival which takes place in the region's historic buildings. This year's festival, opening on Sunday, celebrates the 50th anniversary of Heinrich Biber, the 17th-century Bohemian composer who worked in Salzburg.

LONDON THEATRE

Opening at the Greenwich Theatre on Monday is the recent New York hit *The Sisters Rosinbush*, by Wendy Wasserstein. The British production, directed by Michael Blakemore, stars Maureen Lipman, Janet Suzman and Linda Bellamy.

BRECON JAZZ

The band and beat get head for the hills at the weekend for Brecon Jazz, the most convivial of music festivals. Benny Carter and Sidde Hampton (pictured) are the main attractions, but there's plenty of atmosphere in the 600 streets and smaller venues of the Welsh market town.



Fringe benefits at Edinburgh

As the Festival opens Antony Thorncroft examines the diversification of the world's biggest cultural party

This week they arrive in Edinburgh from every corner of the globe - the wannabe army, over 10,000 strong. They are the performers of the Fringe, the largest festival in the world, which opens next Sunday alongside the International Arts Festival to make Edinburgh, for three weeks, the cultural junkies' Nirvana.

The Fringe has one inestimable advantage over other arts institutions - it is totally non-exclusive. Anyone can come to the party. Hilary Strong, who took over in May as director, has no plans to close the door. "We will continue the policy of a free and open Festival. It is unique and significant, especially these days when small-scale arts companies are finding it much harder to get their work seen. Here anyone can do what they like".

Strong speaks from experience. She was a member of Natural Theatre Company and played the Assembly Rooms. They lost money but it gave the company exposure and the chance to perfect a show which could then go on tour.

But she is also well aware that the problem with an open market is that the powerful oppress the weak. She tries to bolster artists by telling them that this is really a buyer's market. She has alerted them to the landlord who hoped to make £2,400 during the Festival by cramming 15 artists into a two bedroom flat, and she urges that they refuse to pay the venues that want £500 a week rent months in advance.

But while the Fringe Office can warn and advise the hopefuls from 40 countries - from Omid Djahli, a half Slovak, half Iranian stand-up comedian, to a troupe of Egyptian actors performing a play written by "Egypt's answer to Andrew Neil" - it can do little about the growing ability of a few well-placed and well-financed venues to dominate the Fringe.

Last year half the 650,000 tickets sold on the Fringe were for shows at just three of the 200 venues - the Assembly Rooms, the Gilded Balloon and the Pleasance. These centrally located complexes with a myriad of stages have, thanks to generous sponsorship by Stella Artois, pooled their marketing efforts and established a super-Fringe. They divide up the top performers between them and offer the punters a choice of big-name artists in agreeable surroundings.

The main complaint about the big three is that they devise their programmes: there is no pretence of an open house for aspiring newcomers. The three directors get together and apportion the talent. Bill Burdett-Coutts at the Assembly Rooms, which runs almost a fifth of all Fringe seats, goes for an equal split between comedians and theatre groups; Karen Korn at the Gilded Balloon favours young and aspiring comedians; while Christopher Richardson at the Pleasance blends new theatre troupes with comedians.

The over-riding characteristic of their performers is experience. At the Assembly Rooms you can see Mark Lamarr, Jools Holland and Lee Evans, plus theatre companies Hull Truck and 7:34 at the Pleasance, Frank Skinner, Harry Hill and Tony Hawks; at the Gilded Balloon Sean Hughes and Hattie Hayridge, seasoned television performers all.

Often the same artists appear at the same venue year after year. Their reputations secure good ticket sales, and the artists and the venue operator happily share out a 60-40 box office split. Less happy are the artists who had been hoping to get into one of the venues and who find, at the last minute, they are.

Rival Edinburgh operators see the big three establishing a premier division, leaving the other venues missing out on audiences who think that big means best. The reaction of the competition is - to do the same. This year Edinburgh Venue Associates has grouped together three medium-sized venues, Church Hill, Hill Street and Greyfriars Kirkhouse, into a rival marketing operation, but one offering flexible deals to artists. Next year more venues

are likely to follow. Burdett-Coutts also thinks that another complaint about the Fringe - that it has become one vast comedy festival - is also an exaggeration. He maintains a balance between the stand-ups and the drama. Strong says there is less comedy this year, just 167 acts describing themselves this way as against 209 in 1993. Perhaps market forces are at work: the average audience at a Fringe performance last year was an all-time low of 44 per cent. But if audiences are fed up with navel-gazing monologues from

stand-ups, Edinburgh is still the main showcase for comedy and a happy hunting ground for TV producers, agents, and venue operators.

About ten years ago Channel Four decided that comedy was the next rock and roll and that Edinburgh was the talent pool. Since then a generation of alternative comedians has quickly become the mainstream. "It is the biggest comedy festival in the world" says John Thoday of Avalon, which manages such Fringe regulars as Frank Skinner, Harry Hill, Richard Herring and Jenny Eclair. "It is much better than the Montreal Comedy Festival where television has editorial control."

A perfect example of the Fringe effect is Harry Hill. He gave up touring about four years ago to chance his arm as a comedian. He booked himself into a small, remote Edinburgh venue and caused a few gentle ripples. A year later there were waves. Now he is the next big name, with a radio series under his belt and television beckoning.

The glory of stand-up is its economy - no sets, no payroll. For less than £500 you can tackle Edinburgh: that will cover the rent on a cheap (shared) room (£50), a midday spot in an off-centre venue (£15), a little promotion and living costs. If you are good word seeps out. Frank Skinner, Sean Hughes, Lee Evans all quickly made it through the Fringe, although it helped that they won the annual Perrier Award for best comedy act, which virtually guarantees a television series.

Tim Hawkins of Edinburgh Venue Associates is making things even easier for one group of debuts. He is giving the four young comedians in "New Kids on the Block" a free spot at Hill Street and paying their accommodation. He thinks they will be so successful that he will make money from the box office split.

Just now the Fringe is a happy balance: it retains its anarchic freedom at one level while being a serious commercial operation, contributing well over £10m to the Edinburgh economy, at the other. There is room for Alex and Rod's "improvisational drinking workshop" and for *In One Take*, a show about pornography, sadomasochism and AIDS. There is a Ukrainian company putting on one of eight Shakespeare productions (a record low) at the infirmary Street Swimming Pool and Ian Saville, socialist conjurer. There are no-hoppers who will play to empty benches and Eartha Kitt interpreting Molly Bloom to a packed Church Hill Theatre. There is everything you have ever dreamed about and ever feared. And those who complain most that the Fringe is now too big, that it has sold out to television, that it is just wall to wall comedy, will still be back next year.

Theatre
Lost in the heart of America

The Bush has done it again: the theatre's combination of supertative acting and tight directing can make a new play seem much better than it is. This time, however, it is a close-run thing. Naomi Wallace is an immensely promising dramatist. Only when you measure the standard of the acting against the play itself do the deficiencies become apparent.

The problem, and it is a laudable one, is over-ambition. Even the title is portentous. *In the Heart of America* plays with so many ideas that it is hard to know which is paramount, and there is just the suspicion that it is a trifling trey.

First there is homosexual love between soldiers (very topical). Then there is ethnic stress in the US - unusual in this case because the minority group is Palestinian Arab-American. Not least, there is the suggestion that some Americans treat all US military interventions abroad as much the same - Korea, Vietnam, Grenada, Panama, the Gulf - and cannot even remember which president sent them in: "Johnson or Bush, whatever the hell his name is."

This last theme would make a play on its own. There is a marvelously drawn character called Boxer, played with matching dexterity by Robert Glenister, for whom war has become a way of life: "It's the only place that feels like home." Boxer doesn't want a war where the US has to fight with one hand tied behind its back, as was said of Vietnam. He wants an operation called "just because".

Boxer, however, is not quite central to the play. The most arresting scenes are between a couple of Americans who go off to the Gulf together. One is conventionally white; the other is a Palestinian American who doesn't speak Arabic and doesn't want to learn. They have a fascination with technology: "Our first kiss was like seeing an aircraft take off vertically". These male lovers are quite beautifully played by Richard Dormer and Zubin Varla respectively. Again here is a drama in itself.

I have doubts about some of the rest of it. Ms Wallace is better at male characters than female. There is a ghost-like woman from Hanoi - a semi-commander of the Viet Cong, she says - who appears (perhaps unintentionally) to look back on the American bombing with nostalgia. It is well played, but doesn't quite fit. And the second act is little too like a repetition of the first.

Dominic Dromgoole directs with what one might call military precision, if the military were more precise.

Malcolm Rutherford
Bush Theatre (081) 743 3388.



INTERNATIONAL ARTS GUIDE

■ BERLIN

• Maximilian Schell stars as Professor Higgins in a German-language staging of *My Fair Lady* directed by Frank Dunlop, opening tomorrow at the Schiller Theater (030-913 5031).

• The Gershwin musical *My One and Only*, sung in English by a cast headed by Jodi Benson and Ray Benson, runs till Aug 21 at Theater des Westens (030-882 2668).

• The annual open-air Shakespeare production at Freilichtbühne Zitadelle in Spandau is Romeo and Juliet. It runs till Aug 30 (030-331 6220).

• A dance festival runs till Aug 28 at Hebbel-Theater, with Michael Clark heading the bill this week (030-251 0144).

• Pink Floyd gives a concert at Maffeld Olympia Stadium on Aug 21, followed by Phil Collins on Sep 1 (030-696900).

• The 1994 Berlin Festival (Aug 20-Sep 29) includes performances by the Berlin Philharmonic under Abbado, Barenboim, Boulez and

Tennstedt, recitals by Pollini, Brendel and Christa Ludwig, guest performances by St Petersburg's Mariinsky Theatre and the Los Angeles Philharmonic, and a focus on the music of Berthold Goldschmidt (030-254 9250).

■ FRANKFURT

This year's Frankfurt Festival runs from August 26 to October 3 at the Alte Oper. Highlights include

concerts by the Israel Philharmonic under Georg Solti, the Chamber Orchestra of Europe under Gennady Rozhdestvensky and the Los Angeles Philharmonic under Esa-Pekka Salonen, a performance of Mahler's Eighth Symphony conducted by Marek Janowski, world premieres of works by Wolfgang Rihm, Luca Lombardi and Edison Denisov, and recitals by Anne Sophie Mutter, Midori and Mitsuko Uchida (069-134 0400).

■ GENEVA

The city of Geneva organises a series

of concerts throughout the summer, some of them free open-air events.

Tonight's concert in the Monday jazz series at Cour de l'Hôtel de Ville

features piano/sax duo Dado Moroni and George Robert, followed next week by Rhoda Scott. The

international music series at Théâtre de Verdure continues with the

International Prague Syncopated

Orchestra on Wed. The classical

■ HAMBURG

David Merrick's musical *42nd Street* opens on Wed for a three-week run at the Deutsches Schauspielhaus (040-248 7133)

■ NEW YORK

THEATRE

• Angels in America: Tony Kushner's two-part epic conjures a vision of America at the edge of disaster. Part one is Millennium Approaches, part two Perestroika, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200).

• Three Tall Women: a moving, poetic play by Edward Albee, dominated by the huge, heroic performance of Myra Carter. She, Jordan Baker and a drab and deignful Marian Seldes represent

three generations of women trying to sort out their pasts (*Promenade*, Broadway at 78th St, 239 6200).

• Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of writers trying to come up with a new show, is one of his finest comic efforts. Directed by Jerry Zaks (Richard Rodgers, 226 West 46th St, 307 4100).

■ VIENNA

The Roman ruin in the park of

Schönbrunn, the former residence of the Habsburgs, provides an open-air

venue for the Wiener Kammeroper's summer productions. Don Giovanni

opens tomorrow and runs daily

except Wed and Sun till Aug 27 (01-513 0851).

• Vienna's summer concert series,

Klanggarten Wien, runs till Aug 30 at various venues throughout the city.

This week's highlights: Neeme Järvi

conducts the Gustav Mahler

Jugendorchester in a Strauss and

Shostakovich programme on Thurs

(01-248 8111). Tickets and

information for other events can be obtained at Bohemia Ticket

International at Na Prikope 16 in the city centre (01-942 5031) or from

abroad at ETI, Salvatorka 6, 11000

■ PRAGUE

Prague Musical Summer, a concert series organised by the Prague Symphony Orchestra, runs till Sep 6 in three venues - the Church of Saints Simon and Jude, the South Garden of Prague Castle, and the Dvorak Hall of the Rudolfinum.

Tonight's concert by the Gustav Mahler Jugendorchester is conducted by Neeme Järvi and features works by Richard Strauss and Shostakovich. Gioia Della Musica presents a concert of

baroque music on Wed, and Prague String Quartet plays works by

Kramer, Beethoven and Dvorak on Thurs (01-248 8111). Tickets and

information for other events can be obtained at Bohemia Ticket

International at Na Prikope 16 in the city centre (01-942 5031) or from

abroad at ETI, Salvatorka 6, 11000

■ STUTTGART

LUDWIGSBURG FESTIVAL

Cleveland Quartet, with clarinet soloist Giorgi Feidman, plays works

by Haydn, Golovoy and Dvorak on

Fri. Edith Wiens and Simon Estes

give song recitals on Sat. Other

forthcoming events include the

Cleveland Orchestra under

Christoph von Dohnanyi on Aug 25

and the Pittsburgh Symphony

Orchestra under Lorin Maazel on Aug 26. The festival runs till Sep 25 (07141-633610).

■ VIENNA

ARTS GUIDE

Monday: Performing arts guide by city by city.

Tuesday: Performing arts guide by city by city.

Wednesday

Awful lapse in taste

Clement Crisp laments the dire state of British cooking



Things which never would be missed

Triangles of Camembert, coated in flaked almonds, deep-fried and served with a cranberry sauce." Something from the canteen in hell? "Iced aubergine and raspberry soup." Ideal for clearing blocked drains? "Mary's starter is a ramekin of snails in a ginger and avocado sauce; then noisettes of Welsh rarebit baked in filo pastry, with a port and coriander coulis, served with a gratiné of turnip and sorrel, followed by melon with brandy-snap on a lime and walnut sorbet." BBC TV's *Master Chef* - or as near as gorge-risingly dammit. The first two items are from life: one was part of a "pub lunch"; the other comes courtesy of a newspaper cookery writer. Television viewers will recognise the style and hateful probability of the third.

They are all part of the latest and by no means happiest chapter in British cooking. Part of my plea about food in Britain today is that we must have an end to tormented grub, to gastronomic adventures as pretentious and improbable as those we find in cookery articles, in garrulous food programmes on television, and especially in that apotheosis of the Cuisine Fancy-Schmancy propounded by *Master Chef*, where the ingredients are as tortured as the present er's vowels.

Years ago, in a revue, Kenneth Williams was seen pushing food angrily round his plate in a restaurant with the cry "Filthy Foreign Muck!" Nowadays, still haunted by very proper feelings of inferiority about our nation's cooking, we are gulled by writers by the food industry, by makers of packaged meals (that deep-fried Camembert affront came, I'll bet, in icy blocks from Georgia Deep Freeze Ltd) into believing that complicated is good, and probably "continental". Complicated food is, on the whole, stupid, palate-numbing, bad. It commits the greatest sin by denying ingredients their nature, flavour, texture.

So, instead of concentrating upon freshness, upon clarity of cooking and presentation, hotels, restaurants, cooks at home are bombarded with ideas about elaboration and artifice by manufacturers, by writers in newspapers and magazines, and most insidiously by the television cookery industry. A friend, who is a good and blessedly unfussy cook, dined with a food writer. Offered a dish, she was invited to "guess what is in it?" She found it impossible to say, and was rewarded by a gratified

delicious breadcrumbs" that are a caprice of cheap paste over the world's smallest piece of plaise. And to perdition with hotels and restaurants - and some pretty grand establishments at that - which care more for words on the menu than deeds in the kitchen.

In one such expensive hell-hole I was recently served lukewarm fish with a garnish of chilly vegetables. (I was a guest and couldn't make a fuss.) In a pretentious Edinburgh hotel last month a request for "the green salad" brought a confection of par-boiled leeks, beans and exhausted vegetation, and the "vegetable risotto" was most notable for chunks of raw-ish aubergine. A protest brought the remark: "I'm sorry you didn't enjoy it" and the bill.

Is there any real remedy for this situation - for the culinary pretentiousness, for the inadequacy of ingredients? We make the best protest with our purses, avoiding the offenders. (I have a satisfying private campaign, black-mouthing certain restaurants to anyone who will listen.) We must complain at the time, and since this will usually have no effect, we may even lose our tempers - very un-English, save in traffic jams. Not that this will do any good either, but it relieves the feelings.

I record that a few months ago I went with foodie friends to a new roof-top "bistro" in London. The difference between the service in a French bistro - fast, efficient, knowledgeable - and the wilowy and bemused youths taking our order was cause enough for alarm. We were not allowed to arrive until 8.15 - "we like to stagger the seating to provide better service" - and a 40-minute wait between courses was explained by the fact that "we think our customers enjoy talking". And the food was boring. We must never forget, though, that in Britain the customer is always right.

Egon Ronay has done marvels with his food guides, and Gaul et Millau in France are tremendously avenging angels when the occasion demands it. What we really need now is *The Bad Food Guide* to list shops, chefs, restaurants, fast-food outlets, supermarket chains, pubs and hotels. Alas, it would run to as many pages as the OED. But we must fight back at the purveyors of junk. Foodies, unite! We have nothing to lose but our stomachs, and they have already been undermined.

Coils of razor wire and land mines will finally be removed today to make way for a new Middle East border crossing between the Red Sea cities of Aqaba and Eilat. The opening of the crossing by Crown Prince Hassan of Jordan and Israeli Prime Minister Yitzhak Rabin will inaugurate a new era of economic relations between the neighbouring states, following the formal opening of direct telephone links between them by King Hussein and Israeli president Ezer Weizman yesterday.

The two ground-breaking measures are the latest steps in what promises to be a turning point in the Middle East after nearly half a century of Arab-Israeli conflict. While the Middle East common market foreseen by Mr Shimon Peres, Israel's foreign minister, remains a distant dream, Israel and Jordan will co-operate on several economic fronts.

Less than two weeks after the two sides formally ended their 48-year state of war, they have revealed an extensive agenda. The speed with which they unveiled their detailed proposals testifies to the economic imperatives which are central to the peace process.

The benefits to Jordan - which has a gross national product of US\$5bn, a fraction of Israel's \$70bn economy - are likely to be more significant than those to Israel in the short and medium-term. Already the US has forgiven \$22m in loans to Jordan and has promised to write off a further \$500m; the UK has converted a loan worth £55.5m (£31m) into a grant; and Japan has granted the kingdom energy loans worth \$150m, partly in appreciation of its peace efforts. Jordan has a \$6.5bn external debt.

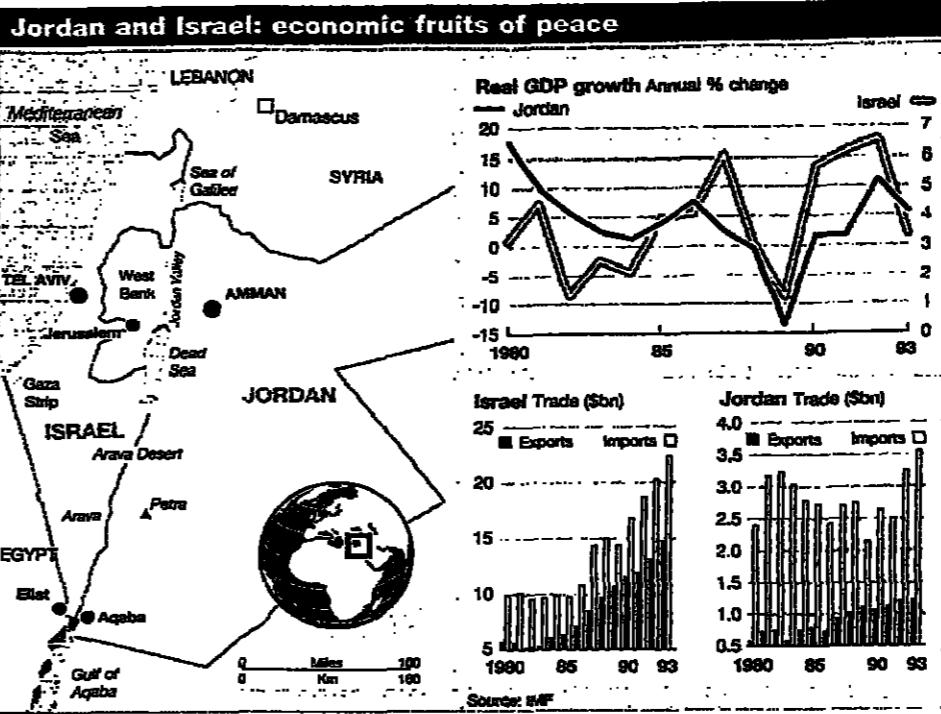
Early economic co-operation is expected in three main areas: services, regional integration projects and trade.

• In services, the most favourable area is tourism. Today's opening of the Eilat-Aqaba border will pave the way for travel agents to promote multi-destination regional packages.

Israel and Jordan will also

Bounty along the border line

Julian Ozanne on the likely economic benefits of improved relations between Israel and Jordan



\$2.1bn to the Israeli economy.

• Tourism will also be the starting ground for joint integration projects. Plans are under way for cross-border schemes including a "Red Sea Riviera" between Aqaba, Eilat and Tabu in Egypt, and a "low-cost point on earth" tourism park in the Arava desert.

Transport projects will be undertaken early on, and should provide considerable returns to both economies. Six roads - worth \$1.4bn and covering a total of 700km - are planned. The two most urgent are a road linking Egypt to Jordan via Israel, and a road between Amman and Israel's Mediterranean ports.

Finance will also be raised mainly from the private sector, which could earn its return from tolls on the routes. Jordan will be able to cut the costs of shipping and reduce its import bill, while Israel would earn port fees.

Israel would also like an exit terminal at Jordan's Aqaba airport, allowing Israel to close its small Eilat airport and pay airport fees to Jordan. Israel also

wants a joint Israeli-Jordanian port inland from the Gulf of Aqaba, which it sees as critical to eventual exports to the Gulf states.

In the energy sector, linking the electricity grids would produce considerable savings for both Jordan and Israel and pave the way for the long-term development of a regional grid. The costs of linkage would be minimal. Jordan's use of Israel's sophisticated communications infrastructure and the resort by Jordanian companies to raise finance, might also save money.

• Potential benefits from trade between Jordan and Israel are unclear. Both economies are highly protected.

Any significant Israel-Jordan free trade treaty would also involve negotiations with the Palestinians, as the Israeli-Palestinian economic agreement is based on common import taxes and duties. Thus any attempt giving preferential treatment to Jordanian imports would have to be agreed first

with the Palestinians.

In the meantime, moves towards Israeli-Jordanian economic co-operation based on peace agreements between Israel and Egypt, Jordan and the Palestinians will depend in part on international economic incentives, in the form of aid, debt relief, increased trade and foreign investment. As Mr Peres has pointed out, in an increasingly global economy, the Middle East has little option but to move towards closer integration. Fifteen years after a "cold peace" with Egypt, there are few signs of Egyptian-Israeli economic integration. But Israeli officials believe the Jordanian agreement is a fresh start.

Further, Israel remains haunted by the threat of Islamic fundamentalism and is determined to cement fragile Middle East peace through the economic development of its neighbours. The Jewish state says it is ready to make economic concessions to them. Such gestures, if genuine and expanded, could help persuade Arab countries to see Israel as an economic partner rather than as a power set on dominating them, and turn the initial benefits of peace into a transformation of the region.

NEW LOOK AT JUTE

After the Earth Summit the world took a new look at natural fibre jute, the age old packaging material for all kinds of agricultural and industrial products, rediscovering its environment friendliness and biodegradability. Continuous research and development has made possible natural jute to spring many surprises in its infinite appearances from carpet to cloth hangings, wall covering to tapestries, shopping bags to brief cases and even dresses from head to foot.

Bangladesh Jute Mills Corporation
World's biggest manufacturer and exporter of Jute Goods.
Adanjee Court, Motijheel C/A., Dhaka, Bangladesh.
Phone: 880-2-238182-6, 238192-6
Fax: 880-2-863329, 880-2-863985
Telex: 675662 & 842224 BJMC BJ.

Misleading picture of UK investment during recession

From Professor Wynne Godley.

Sir, The statement in the Lex column ("UK economy", August 1) that "[corporate investment]" "held up unusually well during the recession" is not correct and the Bank of England chart apparently supporting it is misleading. That the ratio of corporate investment to gross domestic product has any appearance of being "much higher than in the early 1980s" is due entirely to the fact that the sector now comprises privatised industries which were previously nationalised. If allowance is made for the changing classification

frontier, fixed investment fell about 20 per cent between its peak in 1988 and its trough in 1993 - a far larger fall than in previous recessions. There is no sign yet of any significant recovery.

Unless it is recognised how much investment has fallen, it may be forgotten how much consumption has risen and hence why increased taxation will be needed.

*Wynne Godley,
Jerome Levy Economics Institute,
Annandale on Hudson,
New York 12504,
US*

We were well served by advisers who had the courage and good sense to anticipate but disregard possible adverse comment over recommending this offer - and to concentrate on shareholders' best interests, rather than on a macho concept of merchant banking behaviour which sometimes interferes with such transactions.

*Peter Stevenson,
Independent director,
Wm Low & Company,
28 Rutland Square,
Edinburgh,
EH1 2BW*

also correctly judged that, with no strategic stakes pledged to Tesco, there was plenty of time for the other obvious candidates to come forward. Soundly these out privately was not the right course of action, as Wm Low's chairman has already made clear.

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*Peter Stevenson,
Independent director,
Wm Low & Company,
28 Rutland Square,
Edinburgh,
EH1 2BW*

Horsing about with ecology

From Mr Walt Patterson.

Sir, Does Mr Richard Stead (Letters, July 27) feed his two horses coal? Do they drink petroleum and breathe natural gas? The carbon dioxide that upsets the balance of the atmosphere is from fossil carbon that has been out of the atmosphere for millions of years. The carbon dioxide his horses

exhale is just returning to the atmosphere carbon extracted from it by growing hay and grain only a few months earlier. Before Mr Stead disparages "ecologists" concerned about climate change, he had better learn some ecology.

*Walt Patterson,
Garden Court, Herries Road,
Amersham, Bucks HP6 5HS*

Russians not taken in by image MMM presented

From Mr Aleksandr Balatsky.

Sir, Two thoughts on John Lloyd's article and his report from Moscow ("The Possessed", July 31).

Lloyd claims, first, that anger of MMM's shareholders is "directed more at the government than at MMM", and second, that Lena Golubkov is presented as a typical "Russian figure in transition".

Both claims are myth created mainly by MMM itself.

According to the results of a public-opinion poll conducted by the independent Institute of Parliamentary Sociology (Moscow) on July 25, 39 per cent of MMM's shareholders blame their troubles on MMM, 24 per cent on themselves and only 9 per cent on the authorities.

The research also says that Lena Golubkov is considered unpleasant by the public: 55 per cent of all polled, 60 per cent of workers, and 54 per cent of MMM's shareholders do not like her image (nearly 20 per cent in each group were indifferent). His image meets a more or less favourable response only from government executives - 26 per cent of those polled enjoy watching him on the screen.

I believe that Russia (as well as other nations) stands not on Golubkovs - a type of money-fixated idiot, whose mental

abilities are restricted to understanding where money comes from - but in defiance of them. Of course, our economic situation presents ordinary people with a lot of problems, which demand new approaches, but not to the extent of total trust in advertising, as the article puts it.

I think that MMM's success was achieved mainly due to the low degree to which people have adapted to the market and the relative rarity of such pyramid-base schemes in today's Russia. Sooner or later this gap in the market would be filled. In my opinion, if a similar scheme, combined with powerful TV advertising, were introduced, say, in Britain for the first time in a particular generation, as in our case, the effect would be at least the same - except Lena who would be probably replaced by John.

And, last, the article in which two brothers - surely Golubkovs - are at the football match between Russia and Argentina. As the whole story is in part partly true - in fact, in this advertisement the brothers are at the match between Russia and Brazil. Aleksandr Balatsky,
Moskovsky Prospekt 75/66,
196084 St Petersburg,
Russia

Children's Society project

From Ted Parsons.

Sir, Your article "Training clubs 'cause destitution" (July 22) highlighted the closure of a Children's Society training project for young people with special needs, funded by Greater Nottingham Training and Enterprise Council.

Tec chief executive, T J Potts, claims (Letters, July 30/31) that the Tec withdrew funding because it was dissatisfied with certain aspects of the project. At the time of the closure, the Tec informed the Children's Society it was reducing the number of providers in order to rationalise its training provision. It closed another quality training provider this April.

The Children's Society is concerned that the project is just one of a number of special

needs training schemes which have recently been closed across the country. As well as training, the project provided the intensive pastoral and welfare care for its users, whose needs ranged from disability to homelessness. The value of this care was recognised by a range of local agencies.

Integrating special needs training requires a high level of resourcing and planning if it is to benefit young people. The project's recommendations on how to achieve success have already received a positive response from several Tec chief executives.

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Monday August 8 1994

Spheres of influence

There is a new world order, after all. It is not the one most people imagined when President George Bush used the phrase in 1990 to elevate the struggle against Saddam Hussein of Iraq. But it is based, in one respect, on the precedent set by that struggle.

When the United Nations Security Council decided that force should be used to liberate Kuwait, it did not follow the letter of the UN Charter, under which member states should have made armed forces available to the Council itself, so that it could "take such action by air, sea or land forces as may be necessary". Instead, the Council authorised member states to use "all necessary means" to enforce its earlier resolutions; and an *ad hoc* coalition of member states did so, under US command.

A similar formula was used in 1992, when the US went into Somalia; and last week an identical *carte blanche* was given for an invasion of Haiti.

In both cases a two-stage operation was envisaged: first a swift, muscular intervention "authorised" by the Security Council but carried out by "member states", in other words the US acting with or without allies; second, a more traditional and longer-term peace-keeping operation under UN command.

In Somalia the US initially joined in the second stage, but kept its "Quick Reaction Force" under separate command – a formula which caused maximum confusion and ended in disaster last October. The UN force is still there, but without US participation. In Haiti it appears the US does not intend to take part in the second stage at all.

The Somali experience seems to have convinced the Clinton administration that US ground troops should not be deployed as peacemakers or peacekeepers outside the western hemisphere in situations where they are likely to come under fire.

Comprehensive peace

They are deployed preventively in Macedonia; they have been offered for Bosnia if, and only if, the parties accept a comprehensive peace agreement; and now they have been sent to Rwanda and Zaire in a strictly humanitarian role, while Defence Secretary William Perry has been at

pains to emphasise, will not include peacekeeping.

Meanwhile, in June, the Security Council authorised France to intervene in Rwanda in a role closely analogous to the US role in Somalia, and to what will be the US role in Haiti if the invasion goes ahead: a quick "in and out" operation, intended to create conditions in which a UN peacekeeping force can deploy, and to hold the line until that force arrives.

Emboldened by its experience in Somalia, France insisted on acting on its own in Rwanda and is not willing to leave any troops as part of the UN force there.

Troubling development

And in July the Council gave a formal UN blessing to the Russian army's presence in Georgia. This is a deeply troubling development. Although the Georgian government now accepts the Russians as "peacemakers", it did so only after suffering severe defeats at the hands of Russian-assisted Abkhazian separatists, and when it desperately needed Russian help against supporters of the ousted Georgian president, Zviad Gamsakhurdia. The price paid for this help included agreement to join the Commonwealth of Independent States, which Georgia had previously refused.

Thus Russia transparently exploited conflicts within Georgia to bring that country back under its control, and the UN has now effectively ratified the deal. It is no secret that the Russians insisted on this before agreeing to support the Haiti resolution.

A clear pattern thus emerges. The permanent members of the Security Council, scaled by their experience in Bosnia and Somalia, are increasingly reluctant to deploy their forces under UN command. Instead each is willing to act only where it conceives its national interest or prestige to be at stake, and then looks to its colleagues on the Council for a UN rubber stamp.

This is a travesty of the Charter and is bound to cause increasing resentment among other UN members. If the permanent members are to live up to their responsibilities they must be prepared to put their forces genuinely at the UN's disposal, rather than using the UN to ratify their division of the world into spheres of influence.

The nuclear waste problem

The government's consultation paper on the disposal of radioactive waste, published last Friday, is central to the UK's review of nuclear policy for two reasons. It addresses the issue of safety, which is uppermost in the public's mind; and it has a direct bearing on cost, which must ultimately determine whether nuclear power is commercially viable.

The most pressing issue is the disposal of intermediate and low level radioactive waste, such as bulky parts from first generation reactors and nuclear submarines which are now coming to the end of their lives. By contrast high level waste, like spent fuel rods, needs 50 years to cool down before it can be stored, making it a problem for the next century.

Until last year, it appeared that the UK planned to dump at least some waste at sea. But it has now signed an international treaty which includes a 10-year ban on sea dumping of radioactive waste. This leaves it with the choice of burying the waste deep underground, or storing it in some form on the surface.

The UK's provisional plans are to bury intermediate and low level waste permanently in sealed chambers carved out of the rocks half a mile underground. UK Nirex, the industry's waste disposal company, has been given the task of finding a site, and is now running geological studies under-seat Sellafield, British Nuclear Fuels' plants in Cumbria.

Deep disposal has the backing of the nuclear industry, the Department of Trade and Industry, and a large section of the public. It is cheaper than surface storage because it needs minimal surveillance, and is relatively secure from risks such as terrorist attack. There is also a moral argument for opting now for deep disposal, in that many feel it would be wrong to leave the problem of waste disposal for future generations to answer.

Practical questions

As things stand, however, deep burial raises a number of practical and other questions. The risk is mainly geological: radioactivity could leak into the water table. If that happened, it would be extremely difficult to rectify. These concerns apply particularly

At his press conference last Wednesday, President Bill Clinton answered eight questions on healthcare reform, four on Whitewater, three on trade and the economy, two each on Haiti and his own public image, and one on North Korea.

A visitor from Mars might need Whitewater explained, as many Americans still do, but could otherwise conclude that the subjects accurately reflected legitimate national concerns of the moment. A year ago the mix might have been different, with the budget, Somalia and Bosnia more to the fore, but it, too, would have been reasonably representative. An activist president in a changing world would expect to find himself facing a catholic selection of questions.

The difference is that the Clinton presidency can now more than ever be fairly said to be on the edge of deep trouble. Admittedly, it was fashionable to make a similar case in the summer of 1993, on the hypothesis that a defeat on the budget, a failure to ratify the North American Free Trade Agreement and an inability to reach a Uruguay Round agreement deal were harbingers of a failed presidency. But all were successfully concluded, giving the president, by any yardstick, an impressive first year.

It is much more serious now, for several reasons. One, passing healthcare reform has always been the top priority of Mr Clinton and his wife; later this month, both houses of Congress will finally come to votes on the issue, but no sane person would currently bet on the result. The president has had to accept substantial modifications to his original plans, to the point where the House version is touted by its Democratic sponsors as "not the Clinton bill".

But if anything approximating universal insurance coverage is eventually approved, he will receive a good chunk of the credit. If it goes down, he will get much of the blame, no matter where the ultimate responsibility for failure might fairly lie. Probable Republican gains in November's mid-term elections, which may include loss of Democratic control of the Senate, imply no second chance for what Mr Clinton describes as the most substantive piece of domestic legislation since the 1980s.

Two, Whitewater was subconsciously a year ago. But Washington, if not the country, has been consumed by 10 days of congressional hearings focusing on a tiny fraction of the tangled tale of the first family's land investments in Arkansas going back over 15 years. Nothing has been proven and no heads have yet rolled, though Roger Altman, deputy Treasury secretary, was seriously stretched on the rack. The spectacle of senior White House and Treasury officials under the guns of congressional grandees, rather than right-wing talk show hosts, can only be a public relations disaster.

Then, late on Friday, a judicial panel replaced Mr Robert Fiske as independent counsel with Mr Kenneth Starr, another Republican. It is too early to say if any of Mr Fiske's interim findings exonerating administration officials of obstructing justice will be overturned. But a new and more protracted element of uncertainty has been inserted into the investigations, which is not good for an administration increasingly comfortable with Mr Fiske.

Three, Haiti brings Mr Clinton far closer to exactly the sort of foreign military adventure that he came to office intent on avoiding. He resisted much pressure to send US troops to Somalia, eventually got them out of Somalia, did not send them quixotically to Rwanda and did not overtly threaten to use them against North Korea, all at the cost of being accused as weak, indecisive and indifferent to human suffering.

But a combination of the sheer awfulness of Haiti's circumstances and domestic political pressures, above all from his old friends in the congressional black caucus, means he now stands armed with a UN Security Council resolution empowering the use of "all necessary means" to restore democracy to

the Sellafield site where Nirex has discovered rock fissures and complex water flows which might cause radioactivity to migrate. Surface storage, by contrast, is more expensive and possibly riskier, but it does keep the waste where it can be closely monitored. So long as uncertainty exists about the science of nuclear waste disposal, it also keeps options open. Many environmentalists argue that the permanent solution of deep burial would deprive future generations of using whatever superior disposal methods science eventually comes up with.

Deep burial

The trouble is that this is an argument without end: the same dilemma would presumably present each succeeding generation from setting the waste problem. Decisions about the desirability of nuclear power, in which assumptions about the costs of waste disposal are an important part, cannot be thus indefinitely postponed.

The government has made clear its preference for deep burial on economic, safety and moral grounds. There will always be the suspicion, however, that its position is shaped by short-term objectives, particularly the desire to reduce the nuclear industry's costs and improve its chances of privatisation. That would be patently wrong: if there was ever an issue where safety should be paramount, it is this.

Scientific evaluation rather than political pressure must determine the choice of disposal method. If minimising the impact on the environment and the risk to human health is the criterion, the best technique might well be sea disposal: environmental pessimists often underestimate the enormous capacity of the deep oceans to dilute pollution. But with that option now closed, the onus is on the government to build the safest and most palatable alternative method of disposal into its nuclear review calculations.

There is no harm in persisting with investigations into deep disposal, provided it is recognised that it might take years to find a safe site, if one can be found at all. But for now, there may be no alternative to keeping nuclear waste above ground until more of the uncertainty is removed.

Back to first base

Mention red socks to an east German, and his first thought is not of a baseball team from Boston, but of the Party of Democratic Socialism, the restyled communists to whom this nickname has attached itself. Unsettled by the PDS taking 18 per cent of the vote in polls ahead of the October election, Helmut Kohl's Christian Democrats temporarily downed the socks and ran with them – only to make some serious errors.

It was all the idea of Peter Hintze, general secretary of the CDU, who last month came up with a poster depicting a solitary red sock hanging from a washing line. It read: "Together towards the future, but without the Red Socks." No sooner had Hintze ordered 200,000 posters than the CDU's branches in eastern Germany refused to back the campaign.

Some thought it too frivolous, while others tried to explain to their masters in Bonn that sending up the PDS was tantamount to attacking the east Germans themselves and hence not the brightest way of trying to heal political divisions that continue to split the country east and west.

A poll yesterday by Emnid found 51 per cent of Germans believing the campaign has backed off sufficiently actually to be harming the CDU. So, with Communism

Bill Clinton's presidency is beginning to look compromised, confused and directionless, says Jurek Martin

Few tricks left up his sleeve

Unwelcome problem: Clinton risks Congress's wrath if the US invades Haiti to distract from his domestic problems

Haiti. Curiously, as that resolution set off alarm bells around the world, his administration again divided between the interventionists of the State Department and a cautious Pentagon, seemed to be drawing back from imminent invasion, not least because intervention might complicate the healthcare debate. But the fact remains there may be no alternative but to send in the marines – and accept the consequences of the occupation of Haiti and domestic political fall-out.

As last year, each of the above may turn out to be individually negotiable shoals. It also should

but this does not account for the last and most troubling aspect of this summer. Even the president's journalistic supporters, well aware of his legendary powers of political recovery, have begun to wonder if he has not irrevocably lost his way and even his spirit. E J Dionne wrote in the Washington Post last week that, whatever Americans thought about sexual and financial misconduct charges, "they just don't want their chief executive to be the subject of so many doubts, questions, rumours and jokes". Michael Kelley in the New York Times observed that "Clinton's life trails him like a mugger, popping out from the shadows every time the president is for a moment safe".

Then Mr Clinton that there seems little wrong with the economy, higher interest rates and twitchy exchange and currency markets notwithstanding. But his public opinion ratings (in the low 40s) are the worst of his presidency.

Some of that may reflect the depth of dislike, often outright hatred, he and his wife inspire, and this, in turn, reflects the palpable decline in civil political debate in America. The villain is no longer confined to the lunatic fringes but even shows up on the floor of Congress. Last Tuesday night, Congressman Dan Burton, the Indiana Republican, virtually accused the Clintons of direct involvement in the death of Vincent Foster, the former White House aide; he was speaking to an empty chamber but anybody watching the fixed camera of C-Span, the political cable channel, would not have known that

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search for safe havens, half-hearted sanctions and finally the ratcheting up of economic and political pressure on the Haitian junta via tougher sanctions and the UN resolution. Throughout the administration blew hot and cold on whether ousted president Fr Jean-Bertrand Aristide could be trusted.

At various points along this tortured road, Mr Clinton has appeared to bow to political pressure. First it was from Florida, bearing the brunt of looking after the boat people. Then, as conditions in Haiti worsened, liberal activists demanded action. Randall Robinson

Talking too much, which this president does to a fault, tends to compound the confusion

of the TransAfrica lobby went on a highly publicised hunger strike in Washington and the black members of Congress demanded action.

The 38-strong black caucus, under the hardnosed chairmanship of Congressman Kweisi Mfume from Maryland, has leverage. Mr Clinton was grateful to enough of them, mostly good liberals, had supported the deficit-cutting budget bill and Nafta last year to ensure passage (but only after they had struck some good bargains.) He knew he had let them down last summer by dropping the nomination of Ms Lani Guinier, his adoption in office of Mr Bush's approach, the establishment of a naval cordon to stop a new refugee flood, the aborted landing in Haiti of a US ship carrying US and Canadian military advisors, tight and then looser asylum application procedures, a stumbling

why all those "investors" opened their wallets with such alacrity to a notion so fundamentally flawed?

Softly softly

■ British fund managers tempted to head for China on a \$5,000 "research tour" should think again. The trip, advertised in the American monthly magazine *Investment*, is payable in soft dollars through the broker of your choice. In other words, it is a variation of the increasingly common practice whereby brokers barter "research-related" services to a client who agrees to execute a minimum amount of business.

But the regulators are on the trail. SEC chairman Arthur Levitt has been complaining that the practice "doesn't feel right, taste right, smell right". Imo, the self-regulatory body for the UK fund management industry, has gone further and has formally censured Abbey Life for sending fund managers on jollies to the US and Asia.

Screwed up

■ Observer's wry amusement at the warning on American screwdrivers – not to insert them in the ear – is not shared by all. An indignant reader demands to know what else one is to do if one has a screw loose.

OBSERVER

It comes with a pack of self-adhesive war clouds'

revels. Which would rather cramp the style of the man who yesterday laid, with such gusto, into Greek prime minister Andreas Papandreou.

Lets do it ■ Just like the medical variety, company doctors can't always agree as to the best remedy for their patients. Ex-ICI chairman turned media star Sir John Harvey-Jones, whose jolly advice in his TV series *Troubleshooter* often seemed to be more carefully tailored to the bottom line, sparks more controversy than most

■ Whatever do the initial "CHyp" after a person's name denote? If that person is Tom Leigh, director of ST Publications, one of the companies now in provisional liquidation thanks to the UK government's clamp-down on "pyramid" schemes, the logical conclusion might be "Certificate in Hyp". It transpires instead, in a letter circulated by ST, that Leigh is trained as a hypnotherapist at the "well-known and highly-respected Proudfit School of Hypnosis and Psychotherapy at Scarborough". Here at last an explanation as to

why the "pyramid" schemes are so fundamentally flawed?

■ Softly softly

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Street

Trustees

British pension funds are facing a difficult year. The latest figures show that the value of pension assets has fallen by 10 per cent over the past year. This is due to a combination of factors, including a significant drop in the value of equities and a rise in interest rates. The fall in equities has been particularly sharp, with the FTSE 100 index down by 10 per cent. This has led to concerns about the long-term sustainability of pension schemes. Some experts believe that the current situation could lead to a major crisis if it continues.

BONDS:

The Canadian bond market, which has suffered from an adverse international interest rate environment and domestic political uncertainty, showed signs of picking up last week. Page 20

EQUITIES:

In the US, the prospect of a summer rally on Wall Street this year now seems as remote as an August snowstorm, while in the UK it looks as if the stock market, the Bank of England and the investment press are working on different time scales where base rate prospects are concerned. Page 21

EMERGING MARKETS:

While most attention focused last week on the astonishing surge in China's A-share markets for local investors, international fund managers and market analysts were reassessing prospects for B-shares for foreign Investors. Page 19

CURRENCIES:

Foreign exchange traders will this week continue their dollar vigil, scouring US economic data for hints of when the US Federal Reserve will next raise interest rates. Page 19

COMMODITIES:

On Friday the US Department of Agriculture will release the results of survey of the damage done by the frosts to coffee trees and to the flowers that will develop into beans for the 1995-96 crop. Page 18

UK COMPANIES:

British Aerospace is set to cut the length of its executive directors' service contracts from three to two years following talks with fund management institutions. Page 16

INTERNATIONAL COMPANIES:

A group of Canadian life insurance companies has banded together to rescue financially-troubled Confederation Life, the country's fifth largest insurer. Page 17

STATISTICS



MARKETS THIS WEEK



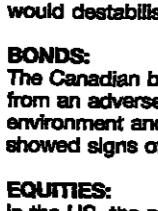
Bronwen Maddox: GLOBAL INVESTOR

Ted Turner, the boss of Cable News Network, is given to startling pronouncements about the future of the media business. Last week he stirred the bid fever surrounding CBS, the US television network by declaring that they might try to buy it. Bid speculation has also been stirred by imminent regulatory change. Page 18



Peter Norman: ECONOMIC NOTEBOOK

So far, the world's payments and settlements systems have not caused any serious problems. But they have been climbing up the agenda of policymakers in central banks, banks and securities houses, because of fear that a breakdown could trigger a massive crisis that would destabilise the world economy. Page 18



By Alan Cane in London

Microsoft, the world's largest computer software company, has chosen ICL of the UK to service its products and customers across Europe.

The agreement is the first pan-European deal Microsoft has signed under its recently announced policy of concentrating on software development while seeking business partners to service and support large customers. Service and support includes maintenance systems

integration, consultancy and training.

ICL, based in the UK but owned by Fujitsu of Japan, becomes an "Authorised Support Centre" with the responsibility for servicing Microsoft software products, including the new large-scale operating system "Windows NT", in western Europe. Discussions are underway on similar agreements for eastern Europe and parts of Africa.

The deal underlines ICL's increasing commitment to com-

puter services at the expense of computer making. Once Europe's only mainframe manufacturer, ICL has diversified into software and services as a defence against shrinking profit margins in the hardware business. Last year ICL was marginally profitable on revenues of £2.5bn (\$4bn) of which more than half came from computer services.

Neither company would speculate on the value of the deal, but ICL is expected to benefit substantially. There are some 40m personal computer users in

Europe. Mr Tony Rees, ICL's product support manager for Europe, said the company already has 5,000 staff in its support group turning over about £500m annually.

Microsoft has found it increasingly difficult to support its larger multinational customers.

The company's success was founded on software for stand-alone personal computers, in particular the MS-DOS and Windows operating systems now used on more than 90 per cent of PCs.

Increasingly, however, companies want to link their PCs into networks. The networking market leader and Microsoft's direct competitor is Novell of the US. Microsoft's networking software Windows NT, is large and complex and companies installing it need considerable consultancy and support. Microsoft, however, with its emphasis on software development, is ill-suited to providing computer services. Rather than risk diluting its development efforts, it decided last year to seek partners to support its customers.

British Airways' global ambitions hinge on recovery of USAir, write Paul Betts and Richard Tomkins

Partnership's success still up in the air

British Airways will confirm today its reputation as one of the world's most profitable airlines when it reports first-quarter figures expected to show pre-tax profits of around £85m (\$147m). But the UK flag-carrier's consistently impressive financial performance has so far failed to lift its shares, which have recently traded at around 430p compared with a high earlier this year of 460p.

Although BA has outperformed an improving airline market – the International Air Transport Association (Iata) reported last week that overall traffic growth for its 224 member airlines rose 9.7 per cent in the first half of this year compared with 7.8 per cent for the whole of 1993 – a combination of factors have worried the financial community.

These include the impact of the European Commission's decision to approve a FFr200m (\$37.7m) three-year French government rescue package for Air France, one of BA's main European competitors, and the ongoing litigation in the US with Virgin Atlantic over the "dirty tricks" affair.

But the biggest uncertainty involves BA's £400m investment in a 24.6 per cent stake in USAir, the sixth largest US carrier. BA's partnership with USAir is an important component of the UK carrier's strategy of acquiring stakes and developing alliances with international carriers to strengthen its world airline network.

The global concept hinges on a strong partnership in the US

whose airline market still accounts for around 40 per cent of world air travel.

Much will now depend on the success or failure of USAir's management to negotiate a recovery package with the airline's employees to secure its future. USAir has not made a profit since 1988, and in March warned that this year's losses would be greater than last year's \$345m.

All the big US carriers are under pressure to cut wage bills to respond to cut-throat competition from smaller, low-cost airlines. But the pressure on USAir is greatest because its costs are so out of line with the rest of the industry.

USAir's difficulties in launching a meaningful restructuring prompted BA to state it was no longer prepared to make any additional investment in its US partner until it was satisfied it was on a road to recovery. BA also warned it was considering writing off its existing investment in USAir if no progress was achieved in coming months.

The US carrier has taken steps to improve productivity, culminating in June with the announcement that it wanted its employees to take pay and benefit cuts worth \$500m a year.

Last week, its pilots' union went some way to meeting this demand by offering \$2.5m worth of labour concessions over five years. But it set a high price on co-operation. The union says employees should get 25 per cent of USAir's common stock, \$700m

in preferred stock, three seats on the 15-seat board, and an immediate \$450m investment in the company by BA. If this plan becomes a reality, USAir would become the fourth big US airline to exchange equity stakes for labour concessions. Employees now own 26 per cent of Northwest Airlines, 45 per cent of USAir and 55 per cent of United Airlines.

By the end of last week, virtually everyone concerned rejected the pilots' plan – but not outright. In all likelihood, the proposal for a partial employee buy-out will form the basis of USAir's cost-cutting.

However, employee ownership has not yet proved to be the salvation that some had hoped, as it tends to go hand-in-hand with no-redundancy clauses that prevent

managements from making necessary job cuts. Last week, the troubled TWA announced a long-overdue 12 per cent cut in its workforce, but the move will probably be insufficient to stave off a cash crisis this winter. Most US airline industry analysts rank TWA as the carrier least likely to survive another year. USAir, they add, is not far behind.

Although BA has said it will write off the US stake if necessary, it has also emphasised that this will not necessarily have

drastic consequences on the commercial benefits it is already reaping from the USAir partnership.

A recent study by S.G. Warburg Securities says BA's alliance benefits are stronger than originally forecast. "Our estimate of \$40m in benefits from the

USAir link will be met by 1994, but on top of that the company now expects to draw an additional \$35m in revenue enhancement and cost savings from the partnership."

BA is also financially strong enough to take an eventual hit on USAir. Overall traffic performance is continuing to move into overdrive into the second quarter with high-yield first and business-class traffic growing at about twice the rate of low-yield economy cabin traffic.

From the beginning, BA's investment in USAir was seen as a gamble. At the time, Mr Bernhard Attali, then chairman of Air France, said that BA would probably live to regret its USAir investment. The next few months will decide who was right.

Charter urged to raise Esab offer price

By Hugh Carnegie in Stockholm

Charter, the UK steel trade union opposition and widespread complaints about its offer price for Esab of Sweden, as it seeks a complete takeover of the world's leading producer of welding equipment.

Esab announces its half-year results today, and an expected surge in profits is likely to heighten Swedish calls for Charter to raise its bid and increase doubts over whether the UK company can secure the acceptance of 90 per cent of shareholders for the takeover by Friday's deadline.

Charter holds 53 per cent of Esab following its £260m (\$403m) recommended bid in June. It secured 49 per cent of the voting capital from incentive, the industrial group run by the Wallenberg family that was previously Esab's controlling shareholder.

Since then, Esab's share price has risen, wiping out the 20 per cent premium originally offered by Charter. Last week, Esab shares stood at around Skr350, above the bid price of Skr345.

The blue and white-collar trade unions at Esab have come out strongly against the Charter takeover, fearing the UK company will shift production and control away from Sweden. They will this week appeal to institutional shareholders not to accept the offer.

Mr Henrik Wikman, senior portfolio manager at Wasa Life, which holds a 3 per cent voting stake in Esab, said he did not share the trade union objections. But he described the Charter bid as "stingy". "It might be difficult to complete at the price they have set, but we have made no final decision yet."

Analysts in Stockholm expect Esab to report six-month pre-tax profits of around Skr175m (\$22.6m), against Skr13m last year. Many anticipate profits growing faster than the company's forecast, issued before the Charter bid, of full-year profits of Skr300m. "The feeling is Charter is buying too cheap," said one senior analyst.

Charter, however, insisted last week that it had no intention of changing its offer. "People are trying to test our mettle. They would like more money," said Mr Charles Parker, Charter commercial director. "I think whatever price we had agreed this would have happened."

This week: Company news

PHILIPS

Switched on for a more profitable performance

Philips, the big Dutch-based electronics group, is expected to show a further strong improvement in performance when it unveils second-quarter figures on Thursday.

Analysts are looking for a continuation of the first-quarter trend, when net profit more than doubled. Forecasts for the second quarter call for a net profit per share on normal business activities (excluding extraordinary items) of around Fl10.80 compared with Fl10.37 a year earlier.

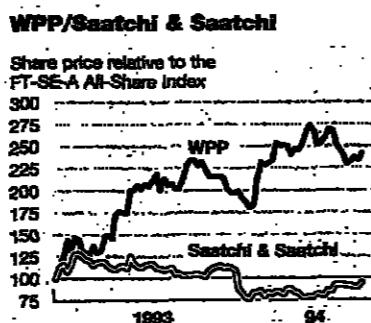
This would put Philips on track for substantially higher full-year results and could lead to a rise in the dividend when the payout decision is taken early in 1995. Philips paid a small dividend in 1993, its first since the payout on 1989 results.

The extent of the second-quarter rise will depend crucially on the contribution made by economic recovery in Europe, the electronics company's main market. So far in 1994, the profit increase has rested mainly on cost-cutting and the pruning of debts and financial charges, rather than on a wholesale change in business conditions.

These factors on their own should lead to another big increase compared with the 1993 second quarter, but a resurgence in Europe, both in consumer spending and corporate investment would confirm and strengthen the company's upward trend.

Components, lighting and consumer electronics are all expected to show good results in the second quarter. The biggest question mark hangs over the professional products sector. Philips' communications equipment business has been badly hit in Germany by lower investment by Deutsche Telekom, and the company's German subsidiary is redoubling efforts to win contracts on export markets in other parts of Europe and beyond.

WPP/Saatchi & Saatchi



More confidence as advertising rallies

Interim results for the two marketing services giants, Saatchi & Saatchi and WPP, are expected to reflect the growing confidence in a gradual worldwide recovery in advertising expenditure. Zenith, Saatchi & Saatchi's own media-buying division, in its latest half-yearly forecast of world spending trends, sees expenditure growth of 5.5 per cent this year, compared with 3.4 per cent for 1993.

Saatchi is expected today to report pre-tax profits of £13m-\$13.5m (£21m) for the first six months, compared with £9.1m in 1993. The group will continue to suffer from the loss of some large US clients. However, there have also been some recent business wins, notably for Qantas' overseas advertising and the UK's national lottery.

Analysts will be watching for signs that the shake-up of the US business is beginning to take effect, and that headway is being made on improving margins beyond 6.3 per cent.

WPP's interim results on Wednesday are likely to show pre-tax profits of around £36m-£37m, compared with £24.1m in 1993. The group will be particularly keen to emphasise the good news and impress the institutions: the banks, which bailed the group out in 1992 in a £271.6m (£175.2m) debt-for-equity swap, will be free to sell their 19.0m shares – 26.5 per cent of the enlarged share capital – at the beginning of next month.

OTHER COMPANIES

Hopes that Dresdner will fulfil expectations

Dresdner rounds off the mid-year reporting season for Germany's big banks at a press conference on Wednesday.

So far, results have come in above expectations and Dresdner's numbers are likely to show the benefits of economic recovery and country debt reschedulings which allowed its rivals sharply to reduce risk provisions.

They will also probably hear the scars of recent market turbulence which cut deeply into the others' own-account trading income.

■ Hoogovens: The Dutch steel and aluminium group is expected on Wednesday to announce a modest return to the black (before extraordinary) for the first half of 1994, building on the improvement in results that emerged in the steel sector in the 1993 second half. Hoogovens has forecast a net profit before extraordinary items for the full year compared with a loss of Fl 17.2m (£97m) in 1993.

■ Veba: The energy-based conglomerate reports half-way figures on Thursday. Much favoured among investors, especially after a 35 per cent earnings increase in the first quarter, its stock has recently been towed upwards by rising interest in the German chemicals sector. Although far smaller than the national giants, its

chemicals division has been radically restructured and is performing strongly.

■ SKF: Recovery in Europe, especially in the motor industry, will on Thursday help produce a rebound to first-half profits at the world's leading roller bearing manufacturer, after heavy losses in the first half of last year when the Swedish group was at the bottom of a cyclical slump. SKF, which is also reaping the benefits of heavy cost-cutting and last year's slide in the value of the Swedish krona, has already forecast full-year profits of Skr1.5bn (\$190m) after a loss of Skr850m in 1993.

■ Shell Transport and Trading and Royal Dutch Shell: Interim figures for the oil major are due on Thursday. Analysts say the presence of a number of exceptional items in the figures make it difficult to assess the underlying trend in profits. But most expect modest growth, with replacement cost profits of around £200m (£124m). The figures are likely to show that Shell has suffered particularly badly from a downturn in refining margins in Asia, where it has a strong presence.

■ Unilever: The Anglo-Dutch food and consumer products group at the centre of controversy about its Persil/Omo soap powder, is expected on Friday to announce a small decline in second-quarter pre-tax profits, from £550m to about £530m (£368m) – although forecasts range from £530m to £560m. That would make profits for the first half £1.01bn, a small increase from last year's £984m.

Companies in this issue

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COMPANIES AND FINANCE

BAe to cut executives' contracts to two years

By William Lewis

British Aerospace is set to cut the length of its executive directors' service contracts from three to two years following talks with fund management institutions.

The move follows mounting frustration among institutional shareholders over large pay-outs to directors who have been forced to resign.

Mr John Cahill, BAe's former chairman, received a £3.1m pay-off when he resigned earlier this year. BAe said the payment was "for all compensation due to him under his service contract."

In June, Postel, the £25bn investment management group, announced it would be voting against the election and re-election of directors with rolling employment contracts of longer than two years.

Mr Alastair Ross Goobey, Postel's chief executive, wants to end pay-outs of up to three



Dick Evans: committee is likely to change contract

times basic salary to directors on three-year rolling contracts.

BAe mentioned Postel as "not the only people we have been talking to," and added: "It's a topic which has been coming up in meetings with our directors' service contracts from three to two years."

Norton to resume production after backers inject C\$1m

By Tim Burt

Norton Motors (1983), the beleaguered British motorcycle manufacturer, has been given a one-year lifeline by its Canadian backers.

The company, which almost collapsed last month following a row among its Vancouver-based owners, has been promised a cash injection of at least C\$1m (£900,000) to restart production at its Midlands plant.

Norton's shareholders - led by Frammar Development Corporation, a Canadian investment group - agreed the financial package following talks with the company's UK managers.

Canadians in £43m tissue project

By Richard Gourley

Kruger Inc, the family-owned Canadian forest products business, is to build a tissue paper facility in Cheshire and will buy a Welsh tissue converting company with the help of 3i, the UK's largest development capital group.

The £43m project to form Kruger Tissue Group UK

involves Kruger and 3i investing £22.3m in the share capital of the company, which will also raise £20m of debt from Midland Bank.

The Welsh company being bought for an undisclosed sum is Caernarfon-based Industrial Cleaning Paper, a tissue paper converter with a well-established market.

The new mill at Didsbury, in

Cheshire, will produce recycled tissue for private label and industrial markets. Imported tissue prices have surged recently.

Mr Jim Kavanagh, the managing director of ICP, will become a director of Kruger Tissue Group UK.

In 1989, Kruger bought the Didsbury paper mill from J Bibby and Sons for £2.7m.

Under Takeover Panel rules a move has to be made this week and it is believed that the latest offer will be accepted.

SCI controls almost 30 per cent of the enlarged capital.

Acatos agrees for supplier to subscribe

Acatos & Hutcheson, whose shares climbed almost 12 per cent from 283p on Wednesday to 316p on Friday, said it had reached agreement with "a major international supplier" to subscribe for about 23.5 per cent of Acatos' share capital, as enlarged by the share subscription, based on Thursday's close of 288p.

The edible oils and fats manufacturing group said it would make a further announcement "as early as possible."

The US tobacco and food giant has been seeking to divest its shareholding in Man since 1990 when it accidentally inherited the stake during its takeover of Jacobs Suchard. Man will also be able to pay down debt and continue its

transmission, a division of Balfour Beatty, designs and makes computer-based control and monitoring equipment for the mining, oil and gas, transport, electricity and water industries.

The price consists of an initial £23.5m and deferred payments of £410,000 and £140,000.

In addition, there will be an adjustment, up or down, and up to £600,000 to reflect the value of assets acquired at completion.

ICS expands with £1.47m purchase

Industrial Control Services, which provides electronic control systems, has bought the business and certain trading assets of Transmition for up to £1.47m cash.

Transmition, a division of Balfour Beatty, designs and makes computer-based control and monitoring equipment for the mining, oil and gas, transport, electricity and water industries.

The price consists of an initial £23.5m and deferred payments of £410,000 and £140,000.

In addition, there will be an adjustment, up or down, and up to £600,000 to reflect the value of assets acquired at completion.

Heinz Predicts Substantial Profit Growth

Pittsburgh, PA, August 1994

Speaking to financial analysts in New York last March, I outlined a vision for growth based on critical mass in large product categories, geographic diversity, brand leadership and marketing innovation. We have prepared for this renewing growth with two years of internal restructuring and fully dramatic change.

During this two year transition period, Heinz successfully asserted the power of its U.S. brand leadership and market share in ketchup (50%), frozen potatoes (18%), cat food (26%) weight management (51%) and tuna (10%). We consistently reduced costs and developed a dynamic plan for global growth in the 1990s. We are one of the world's most profitable food companies in terms of operating and net profit margins. In addition, following a series of major acquisitions in North America, Europe and Asia Pacific, we are bringing a new focus to our worldwide portfolio of brands and categories. Taken together, all these factors make it possible for Heinz to deliver strong and consistent growth.

I am glad to report that Fiscal 1995, which began in May, is moving according to plan. We expect a steady build towards decent volume growth and profit increases for the year. This year, Heinz will benefit from the fact that nearly half of our sales are outside the United States. As Western Europe is emerging from its recession, Heinz growth strategies in Italy, Spain and Portugal have been particularly successful. In the U.K., we are seriously reducing our costs, where a price war amongst retailers is undermining their margins and threatens those of manufacturers.



**Sales.....\$7.05 billion
Operating Income.....\$1.07 billion
Net Income.....\$903 million**

European and Asian markets, which are only beginning to experience an "eating-out" boom. In snacks, we have a unique heritage that makes us the largest processor of tomatoes in the world. In baby food, we are transferring our technical and nutritional skills across oceans to become a major force in this category, strengthened most recently by our acquisition of Parley's.

For those of us entrusted with the management of Heinz, our entire focus during the coming years will be on securing our volume and profit objectives and on delivering strong EPS growth, which will make Heinz one of the breakout companies of the 1990s.

Dr. A.J.F. O'Reilly

The above is extracted from the statement to shareholders of H.J. Heinz Company by the Chairman, President and Chief Executive Officer, Dr. A.J.F. O'Reilly, for the year to 27th April 1994. The contents of the advertisement for which the Directors of H.J. Heinz Company accept responsibility have been approved for the purposes of Section 17 of the Financial Services Act 1986 by Coggeshall & Lybrand, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. It must be stressed that the value of shares can fall as well as rise and that the past is not necessarily a guide to the future.

SCI to raise offer for Great Southern

By Peter John

Great Southern Group, the funeral services operator which faces a hostile takeover bid, is to receive an offer worth up to 800p a share from its US aggressor early this week.

In particular, the committee is likely to change the contracts of Mr Dick Evans, chief executive, and Richard Lapthorne, finance director.

Several other companies have also recently cut the length of their directors' contracts. At National Westminster Bank the three-year rolling contracts of six executive directors will end in two years' time, to be replaced by one-year rolling contracts.

And at last month's annual meeting of Argyll Group, the UK's third largest food retailer, the group announced that it was also cutting the length of its directors' service contracts from three to two years.

SCI made its original 887.4m offer at the start of June, but was stonewalled by JD Field and Sons, the private company controlled by the Field family, which has been the burial business since 1950.

The family, said to have bridled at the aggressive approach of Mr Bill Helbigroft, SCI's Texas chairman, rejected the offer immediately. It also ignored a higher offer of 880p a share made last week, valuing the company at £98.4m.

The immediate benefits of the flotation are twofold. First, it will enable Man to sever its remaining ties with Philip Morris through the redemption of about £40m-worth of preference shares.

The US tobacco and food giant has been seeking to divest its shareholding in Man since 1990 when it accidentally inherited the stake during its takeover of Jacobs Suchard. Man will also be able to pay down debt and continue its

Going public for a higher profile

Antonia Sharpe reports on the planned flotation of ED&F Man

Considering how close ED&F Man is to the sweetest things in life - chocolate and money - its low profile with the public comes as some surprise.

However, after more than two centuries of relative anonymity during which time it has developed from a sugar broker to an international trader in agricultural products and financial services, Man has decided to brave the demanding world of outside shareholders and City analysts.

Its proposed stock market flotation, planned for September by way of a placing and public offer sponsored by Schroders with James Capel as broker, is expected to value the company at about £450m and raise £80m of new capital.

Although existing shareholders will sell no more than 15 per cent of their holdings, between 25 and 30 per cent of the enlarged company is likely to flow into public hands.

Other benefits include the likely upgrading of its credit rating, currently triple-B plus, and a more sound financial footing for the long-term development of the group.

Although Man has leading market positions in soft commodities, including sugar, cocoa, molasses, peanuts and pepper, its fund management division, which specialises in futures funds using quantitative investment techniques, has played an integral part in its transformation into a diversified business.

The cashflow earned from the fund management and financial brokerage businesses has been ploughed into the commodity side, paying for the processing and distribution facilities which have helped to enhance the group's earnings.

The profit before tax derived from financial services has far outstripped agricultural products for four of the past five years, during which time the group's pre-tax profit has grown by 75 per cent to £6.7m.

The price tag is £1.47m.

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COMPANIES AND FINANCE

Insurers form group to rescue Confederation Life

By Bernard Simon in Toronto

A group of Canadian life insurance companies has banded together to rescue financially-troubled Confederation Life, the country's fifth largest insurer.

Details of the bail-out have yet to be finalised, but it is expected to involve about 10 companies which would inject C\$800m (US\$432m) into Confederation in the form of preferred shares and senior debt.

Confederation had assets under management of C\$33bn at the end of 1993. Its operations, which include a successful UK banking and insurance arm, are relatively healthy, but its balance sheet has been weakened by heavy losses in the depressed North American real estate market.

Confederation's president said that "as

are symptomatic of a shake-out taking place in the over-crowded Canadian insurance market. Two medium-sized companies have collapsed in the past year and several mergers and takeovers have been completed. Fierce competition has severely eroded underwriting margins."

The Confederation rescue follows almost a year of talks between the Toronto-based company and Great-West Life Assurance, which is controlled by Montreal-based Power Corporation. Great-West Life had proposed a C\$250m injection as well as a substantial reduction in Confederation's operations, including the sale of its group life and health business, and the disposal of part or all of its UK operation.

Mr Paul Cantor, Confederation's president, said that "as

the deal worked its way through, [Great-West] reached the conclusion that that wasn't going to be adequate."

He said that Great-West has taken a "very conservative view" of the outlook for North American real estate, with a full recovery not expected for another decade. Great-West has also insisted on significant reserve provisions. Confederation suffered losses of C\$23m in its loan portfolio in 1993 and 1994. Non-performing loans totalled C\$500m at the end of last year.

Confederation's UK arm is one of the leading providers of pooled pension products for medium-sized companies. Its team of 850 direct sales agents markets a range of unit-linked individual insurance contracts, including standard term and savings products.

Lac Minerals names new chief

By Bernard Simon

Lac Minerals, the Canadian gold and base-metals producer which is the target of two unwelcome takeover bids, has named a new chief executive as part of efforts to retain its independence.

Mr Peter Steen, formerly president of San Francisco-based Homestake Mining, one of North America's biggest gold producers, replaces Mr Peter Allen, who was unseated last month by a revolt among Lac shareholders. Mr James Pithlach, retired head of Cana-

da's biggest securities firm, remains chairman of Lac.

Lac has received takeover offers from American Barrick of Toronto and Royal Oak Mines, a smaller company based in Vancouver. Both bids are valued at just over C\$2bn (US\$1.4bn).

Royal Oak's bid brought into the open long-standing dissatisfaction among Lac's shareholders. Criticism centred on Lac's inability to realise the full value of its properties in the US, Canada and Chile.

Mr Steen, aged 63, has wide mining experience in southern

Africa and North America. He said shortly after his appointment last Friday that he hoped to prepare a strategic plan, including cost-cutting measures, within two months.

Analysts and shareholders are divided in their predictions on Lac's fate. While American Barrick is widely favoured among the bidders which have appeared so far, some think the recent shake-up could greatly increase Lac's attractiveness as an independent company. Also, other bidders could emerge in coming weeks with more attractive offers.

Unitrin tries to cool bid pressure

By Richard Waters
in New York

Unitrin, the Chicago-based insurance company which has become the target of a \$2.6bn hostile takeover approach from its larger rival, American General, said yesterday that a combination of the two companies was unlikely to be permitted under current US anti-trust laws.

The company said that, together, the two insurers would account for 25 per cent

of the national home-service market, which involves selling life and health insurance and other financial services to lower-income families in their homes.

In some states, the market share would exceed 40 per cent, it added.

"It is very hard to believe that federal anti-trust regulators or state insurance commissioners would approve the transaction," said Mr Richard Vie, president of Unitrin.

The company added that the cost and time it takes to build a network of home-service agents "severely limits" new entrants to the market.

Unitrin's statement yesterday was seen as part of an attempt to deflect any pressure it may be under from share-holders to accept the bid approach.

American General announced its interest publicly last week, in an attempt to win the support of Unitrin's shareholders for an acquisition.

GULF INTERNATIONAL BANK B.S.C.

is pleased to announce the appointment of Mr Andrew L. I. Pocock as Manager of the London Branch of the Bank.

Mr Pocock takes up his appointment with effect from 8th August 1994 upon the promotion to Assistant General Manager and transfer to Head Office, Bahrain of Mr Mohannad Farouky.



GULF INTERNATIONAL BANK B.S.C.

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75 King William Street
London EC4N 7DX
Tel: 071 851 1000
Fax: 071 220 7733

NOTICE OF EARLY REDEMPTION

Nationwide

Nationwide Building Society
(the "Society")
Notice to the holders of
£115,000,000

Subordinated Floating Rate Notes Due 1998
(the "Notes")
(Issued by Nationwide Building Society)

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5 of the Notes, the Society will redeem all outstanding Notes at their principal amount on September 8, 1994.

Payment of principal and interest will be made against surrender of the Notes and payment will be made against the specified office of either of the Paying Agents or by letter. Each Note should be presented for payment together with all unmatured Coupons (whether or not attached thereto) shall become void and no payment shall be made in respect thereof. Notes will become void unless presented for payment within twelve years and Coupons within six years from their respective Relevant Dates, as defined in Condition 7 of the Notes.

PAYING AGENTS
Morgan Guaranty Trust Company
of New York
P.O. Box 161
60 Victoria Embankment
London EC4Y 0UP
Nationwide Building Society
By: Morgan Guaranty Trust Company
as Principal Paying Agent

Dated: August 8, 1994

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Notice to the holders of the outstanding U.S.\$300,000,000 Subordinated Undivided Variable Rate Notes (the "Notes")

Banesto Finance Ltd.
(the "Issuer")

of which U.S. \$181,000,000 was issued as the initial tranche NOTICE IS HEREBY GIVEN to the holders of the Notes that with effect from 27th July 1994, Condition 3(b)(i) of the terms and conditions of the Notes has been modified by replacing the provision for the deferral of payments of interest on the Notes if the most recently published profit and loss account of Banco Espirito do Crédito, S.A. (the "Bank") for a financial year does not show a Profit (as defined in the terms and conditions of the Notes) with the provision that the part of the interest which is to pay such interest. Accordingly, the Issuer may now elect to pay interest on the Notes on the dates provided in the terms and conditions if the most recently published profit and loss account of the Bank for a financial year does not show a Profit. If the Issuer makes such election, then, thereafter, the notes will be referred to as "Supplemental Indenture". Details as described in the terms and conditions of the Notes will be given to Noteholders pursuant to Condition 3(b). Copies of the Supplemental Trust Deed effecting such modification are available for inspection at each of the specified offices of the Paying Agents for the Notes.

8th August, 1994

NOTICE

Shawmut Corporation
Floating Rate Subordinated Notes
1994

NOTICE IS HEREBY GIVEN pursuant to the Indenture, dated as of February 1, 1995, between Shawmut Corporation, a Massachusetts Corporation ("SNC") and Citibank, N.A., as Trustee, relating to SNC's \$150,000,000 Floating Rate Notes due 1995 ("the Notes"), effective August 1, 1994. Shawmut National Corporation, a Delaware Corporation ("SNC-DC") is a wholly-owned subsidiary of SNC. The Indenture (the "Supplemental Indenture"), dated as of August 1, 1994, among SNC, SNC-DC and Citibank, N.A. as Trustee, provides that the principal and interest on all of the issued and outstanding Notes and the due and punctual performance and observance of all the covenants and conditions to be performed by SNC pursuant to the Indenture. The Supplemental Indenture was entered into pursuant to Section 9.07 of the Indenture. Other than as otherwise set forth in the Indenture, the rights of the holders of the Notes have not been modified in any respect.

Shawmut Corporation
Dated: August 8, 1994

Renault pushed to front of the grid

France is clearing the way for an important privatisation, reports John Ridding

Slowly, but surely, Renault is being pushed towards the front of the privatisation starting grid. Friday's appointment of advised banks to counsel the French government and the preliminary selection of six advertising agencies, are the latest and clearest signs that France is clearing the way for one of the most important operations of its privatisation programme.

The preparations are in place, said one official. "But we cannot say when the starting flag will fall, nor how long the race will be." A spokesman at the economics ministry was also cautious, claiming no decisions have yet been taken about the timing or scale of the operation.

In spite of such reticence, the government appears set for at least a partial privatisation by the end of the year. The various scenarios for the reduction of the state's 80 per cent stake in Renault are also narrowing.

The government has indicated that it will maintain at least a blocking minority of the shares, citing a minimum holding of 34 per cent.

The operation is likely to involve a share offering to employees and the general public, rather than simply a sale of shares to financial and industrial partners, as suggested earlier this year. The French government is also weighing a capital increase to coincide with privatisation.

RENAULT'S PERFORMANCE (FFr m)			
	1993	1992*	1991*
Revenues	189,789	184,252	171,502
Operating income	608	7.7	4.8
Share of net income from associated companies:			
Volvo	(147)	(1,280)	(208)
Other companies	95	70	51
Renault net income	1,071	5,680	3,078

*Financial statements have been adjusted to comply with new accounting standards

Source: Renault

pressure on the budget deficit, targeted at FFr300bn (\$56bn) this year.

An element of urgency is also provided by the divorce agreement between Renault and Volvo following the collapse of their merger plans last year. Under the agreement, Volvo will reduce its stake in Renault from 20 per cent to 12 per cent at the time of privatisation, if this occurs before December. After that date, new negotiations would be opened between Renault, Volvo and the French state.

Pressures for the privatisation of Renault have grown steadily, however. In particular, Mr Gérard Longuet, the industry minister, has pushed for a rapid and relatively inexpensive operation. "The state should not be in the business of building cars," he says.

Other members of Mr Balladur's centre-right government argue that it is important to maintain the momentum of the privatisation campaign to ease

ault's position, although it accepts the number of possible candidates is limited.

As the Volvo experience demonstrated, moreover, strategic alliances could be easier after privatisation. Mr Louis Schweitzer, Renault's chairman, has made no secret of his desire for privatisation. His case has been buttressed by the group's strong financial performance and the improved image of its products.

Since the mid-1980s, Mr Schweitzer, and his predecessor Mr Raymond Lévy, have transformed Renault from the sick man of the European car industry, the worst since the second world war. This year, Lehman Brothers, the securities company, is forecasting a doubling in net profits to FFr2.5bn.

The resilience of Renault is partly the result of an improved model range. "A succession of strong chief exec-

utives has implemented a turn-

over strategy based on a sig-

nificant upgrading of the

model range, from below-average cars to distinctive, more luxurious, better styled and built products. These include niche products like the Espace and Twingo," said Lehman.

Such considerations may

strengthen Renault's case com-

pared with other privatisation

candidates such as Assurances Générales de France, the insurer, which is also on the

starting grid for privatisation.

As with other French insur-

ance companies, AGF shares

have been hit heavily this year

and, although up from their

lows, are still down for the

year. As a result, the govern-

ment may wait until the issue

would prove more lucrative.

As for Renault, the pro-

ceeds depend on the ultimate scale of the

operation. The company as a

whole is valued at more than

FFr40bn, implying receipts for

the state of between FFrl0bn

and FFrl8bn, in the case of the

government's retention of a

majority stake or a blocking

minority stake respectively.

The government says it has

time to make up its mind

between Renault and AGF. "It

is our strategy to have two

companies in a state of prepara-

tion," says one official. Renault's bid, however, is picking up speed. It may well cross the

starting line first.

Coca-Cola Amatil up 22% in first half to A\$40.1m

By Nikki Tait in Sydney

Coca-Cola Amatil, the Australian soft drinks group, announced after-tax profits for the six months to June up 22 per cent to A\$40.1m (US\$30m).

The group is 51 per cent owned by Atlanta-based Coca-Cola and has interests spanning Australasia, Indonesia and eastern Europe.

Sales were 11.6 per cent higher in the first half, while operating profits, before interest and tax, were A\$69.7m, compared with A\$75.2m in the same period of 1993.

CCA said the Australian

market had been competitive,

but sales had risen by 7 per cent and profits by 9 per cent.</



FINANCIAL TIMES

MARKETS

THIS WEEK



Ted Turner, the boss of Cable News Network, never lets the world forget that he could be a contender. Last week, attending the Goodwill Games in St Petersburg, he stirred the bid fever surrounding CBS, the US television network, by declaring that he might try to buy it. Or, indeed, he added, one of its two rivals, ABC and NBC.

It is curious that, if seriously interested, he would talk up the value of his target. But Mr Turner is given to startling pronouncements about the future of the media business. Five years ago he shocked a conference of European television grandes by prophesying that Britain's two satellite operators, Sky and BSkyB, could not survive with rival incompatible systems of customer equipment. Then, he proved prescient: the two merged shortly afterwards. But now? Put bluntly, why would anyone want a US television network?

Easy, say many analysts. "It's a wonderful business," according to Mr David Londoner, media guru at Wertheim Schroder in New York. He estimates that CBS churns out some \$350m of free cash a year; indeed, to consume its much criticised cash pile, the net-

work has turned to buying back its shares.

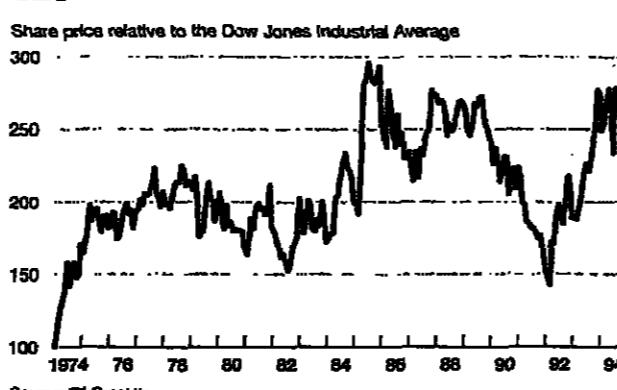
If network revenues are above expectations – and analysts predict that advertising is now picking up with the resumption of economic growth – most of that bonanza drops to the bottom line.

Bid speculation has also been stirred by imminent regulatory change. Under the 1971 "financial interest-syndication" regulations, networks have been barred from producing much of their own material, apart from news, and from participating in the lucrative "syndication" markets – selling rerun programming to local stations.

The lifting of the ban next November will allow a wider range of companies to own networks and to achieve synergies previously inaccessible. Wall Street analysts argue. Companies which might be tempted to acquire a network include Walt Disney, Tele-Communications Inc and CNN, they say.

However, there are reasons to be sceptical of this pitch about the networks' attract-

CBS



Share price relative to the Dow Jones Industrial Average
Source: FT Graphics

tions. In many ways, the networks are the poor cousins of US television, particularly compared to local stations.

Although in the furores, battle between the three networks for the ratings, each has held the top slot at some point in its life, none can claim a secure hold on that position, in contrast to some local stations which sustain a dominant share of their market for years.

That is one reason why network operating profit margins, even in a good year, tend to hover around 10 per cent, compared with the 60 per cent which some local stations achieve.

Another is that the industry's evolution has left the networks with an unattractive share of its risk and rewards.

Although the huge cost of new programming is spread over

Total return in local currency to 4/8/94

	US	Japan	Germany	France	Italy	UK
Cash	0.05	0.02	0.10	0.10	0.16	0.09
Month	0.39	0.17	0.42	0.48	0.69	0.42
Year	3.69	3.03	6.06	5.94	8.56	5.50
Bonds 3-5 year						
Week	0.68	0.55	0.27	0.12	0.58	0.34
Month	1.28	0.50	1.04	1.36	0.55	0.75
Year	0.73	3.35	4.93	3.21	6.88	1.70
Bonds 7-10 year						
Week	1.30	0.68	0.31	1.33	0.86	
Month	1.39	0.86	1.78	3.06	0.75	1.80
Year	-1.57	2.25	2.73	0.85	4.46	-0.17
Equities						
Week	1.0	2.2	2.6	2.2	2.1	1.9
Month	3.2	0.9	5.8	11.5	4.8	6.8
Year	5.0	0.1	16.4	8.3	19.3	11.5

Sources: Cash & Bonds - Lehman Brothers, Equities - NatWest Securities Limited, FT-Jacques World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co. and NatWest Securities Limited.

that vertical integration could prove misconceived: the new entity may be worth less than the sum of the parts. It would be astonishing if the programming partner did not try to force programmes onto the network which the network would not freely choose, at a cost to ratings and advertising.

NBC, in its earliest days as the National Broadcasting Corporation, "was designed to make people buy radio sets", he says. "(Local) stations in

the main have a history of being run just for financial results, although some never quite got it together. But there are no networks which have been run that way."

Undoubtedly, there would be attractive cost savings from some of the partnerships which have recently been mooted. Ted Turner, for example, had estimated that he could save at least \$50m a year by merging the news operations of CBS and CNN. But the danger is that potential bidders are putting too much weight on a new grand strategy to use the networks as captive distributors of programming.

The new group might also fail to make the most of the value of its programming. If it

no longer peddled it as aggressively to competing buyers. Given those risks, the chance to enter production may be a quagmire from which regulation has, to date, protected the networks.

Many argue that these pitfalls could be avoided with tough management, which would keep a measure of independence between the two arms. But harvesting all the possible synergies between two huge, complex organisations, while incurring none of the disadvantages, is notoriously difficult. It is hard to believe that management could forever triumph over such pressures.

The media mergers of the past decade have given plenty of reason to be suspicious that, despite the rhetoric, such synergies frequently never appear. You do not need to be cynical to conclude that media tycoons are often poor at maximising returns to shareholders. Many, in retrospect, appear more interested in size or newspaper headlines than in shareholder profit; you might, in fact, use that as the distinction between an ordinary chairman and a tycoon.

Ted Turner may not be wrong in his reckoning that CBS will be taken over. The question is whether it is really worth doing so, particularly for the reasons suggested by some analysts - and tycoons.

distribution, make up the mixture which could spread and intensify financial shocks". It painted a grim picture of possible financial meltdown with "distress sales of assets, leading to general price declines and undermining the solvency of institutions."

There have already been scares in the world financial system, notably during the stock market crash of 1987.

Big problems first surfaced in 1974 with the failure of Bankhaus Herstatt, a small German bank with a large scale foreign exchange business. Its closure took place after settlement of the D-Mark leg of foreign exchange transactions but before settlement of the dollar leg. Some of Herstatt's trading partners, faced with non-payment, refused to make payments on their own account or for customers. The result was a chain reaction, which sharply reduced transfers between banks.

Simulations carried out on the CHIPS system, one of two US large value interbank transfer systems, have suggested that an unexpected settlement failure by a big participant could result in nearly half of all institutions being unable to settle transactions, with perhaps a third of the value of transactions left in limbo. The BIS has described a "worst-case scenario" in which "a vicious circle of induced defaults on settlement obligations, falling prices and insolvencies could ensue."

The good news is that work is well in hand to reduce settlement risks. Plans include the early introduction of "real time gross settlement systems" which would eliminate the granting of involuntary credits through lags in payments, and "delivery versus payments" arrangements to achieve the same objective in securities trading.

But the fact that "Herstatt risk" still exists 20 years after the eponymous bank failure shows how difficult progress can be.

Peter Norman

COMMODITIES

US to assess coffee damage

The mists of uncertainty engulfing the world coffee market following the Brazilian frosts in June and July may have cleared a little more by the end of this week.

On Friday the US Department of Agriculture (USDA) will release the results of the survey of the damage caused by the frosts to coffee trees and to the flowers that will develop into beans for the 1995-96 crop.

The market has retreated from the 5% year highs of more than \$4,000 a tonne reached in after the second frost. But, fol-

lowing the publication late last month of a Brazilian government assessment putting the damage at about 1.5m bags (60kg each), 40 per cent of the previously-expected crop, prices have consolidated in the mid-\$3,000s – still 60 per cent up from the level ruling immediately before the first frost. The USDA report should give a better idea of whether that rise is justified.

The aluminium market has also been trying to consolidate after a substantial advance in prices following the implemen-

tation of a multilateral agreement to cut production by between 1.5m and 2m tonnes over two years.

The results of that agreement have been apparent in a recent sustained reversal of the mid-\$3,000s – still 60 per cent up from the level ruling immediately before the first frost. The USDA report should give a better idea of whether that rise is justified.

"The cuts are not going at the speed and the size as announced," he said. However: "I am confident this will happen in the next few months."

f Napoleon had better information, he might not have met his Waterloo.



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D A T A S T R E A M
IN DEPTH · IN CONTEXT · INTERNATIONAL.

"Payment and settlement systems are to economic activity what roads are to traffic: necessary but typically taken for granted unless they cause an accident or bottlenecks develop."

So far, the world's payments and settlements systems have not caused any serious problems. But as the foregoing comment from the annual report of the Bank for International Settlements indicates, they have been climbing up the agenda of policy makers in central banks, banks and securities houses, over the past decade.

The reason is fear that a breakdown in what has always been regarded as the unglamorous end of finance could trigger a massive crisis that would destabilise the world economy.

Deregulation and globalisation have led to a spectacular growth in the value of financial transactions both inside countries and across borders. Since every transaction gives rise to obligations that need to be settled through a transfer of money between the parties involved, there has been a commensurate increase in pressure on payment and settlement systems.

The figures associated with payments and settlements are mind boggling. The accompanying chart shows how the level of transactions in a year dwarfs economic output in the main industrial countries. In Japan, for example, the value of transfers of funds jumped from 20 times national output in 1980 to 120 times in 1990.

On a busy day, the transac-

tions handled by the UK's largest electronic payments and settlement clearing system (known as CHAPS for clearing house automated payment system) can amount to a quarter of the UK's annual gross domestic product.

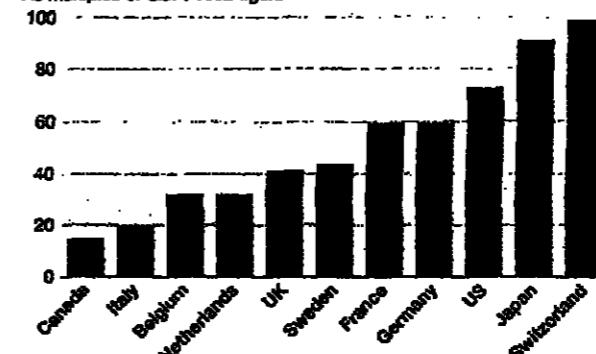
According to the BIS, it takes less than three business days for Japan's interbank

Economics Notebook

Payments and settlements

Annual value of interbank transfers

As multiples of GDP, 1992 figures



Source: Bank for International Settlements

funds transfer systems to generate turnover equivalent to the country's annual economic output. It takes just over three days in the US and about four days in Germany.

The increase in the demand for payments and settlements services partly reflects an expansion of domestic money market transactions in many countries; partly the ballooning of foreign exchange market turnover, in line with globalisation, and partly the rapid growth and internationalisation of turnover in securities markets. In Japan, for example, the value of transfers of funds jumped from 20 times national output in 1980 to 120 times in 1990.

The risks have become especially concentrated in the world's banks. Not only have transactions grown in size, but the big companies that channel their payments through banks have come to expect that the funds be made available immediately to the recipients. Because of their payments role, banks have been providing ever greater overdrafts to customers in the course of a day's business.

Big UK clearing banks have at times found the equivalent of their entire capital committed in temporary overdrafts by mid-morning. This need not matter if business flows normally. But in event of a failure, the authorities could be confronted with a chain reaction that could jeopardise the world financial system.

This "systemic risk" explains why policy makers have become increasingly preoccupied with payments and settlements. Central banks of the Group of 10 countries have a committee on payment and settlement systems that meets regularly at the BIS in Basle.

European central banks have a "working group on EC payment systems" which is focusing on large-value interbank payments because these entail the biggest potential risks.

In its report, the BIS observed that "large and unpredictable exposures, together with limited information about their true size and

overdrafts to customers in the course of a day's business.

Big UK clearing banks have at times found the equivalent of their entire capital committed in temporary overdrafts by mid-morning. This need not matter if business flows normally. But in event of a failure, the authorities could be confronted with a chain reaction that could jeopardise the world financial system.

The good news is that work is well in hand to reduce settlement risks. Plans include the early introduction of "real time gross settlement systems" which would eliminate the granting of involuntary credits through lags in payments, and "delivery versus payments" arrangements to achieve the same objective in securities trading.

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Peter Norman

FT-ACTUARIES WORLD INDICES

	FRIDAY AUGUST 5 1994			
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EMERGING MARKETS: This Week

The Emerging Investor / Tony Walker

Assessing prospects for China's B-shares

While most attention focused last week on the astonishing surge in China's A-share markets for local investors, international fund managers and market analysts were quietly reassessing prospects for B-shares for foreign investors.

Securities' analysts expect that the B-share markets in Shanghai and Shenzhen will continue to make their own pace and to firm for the rest of the year irrespective of what happens with A-shares. Shanghai's B-share index closed the week up just 4.6 per cent compared with the extraordinary 104.55 per cent leap in A-shares following Beijing's declaration that new listings would be frozen this year.

Mr Richard Graham of Barings Securities in Shanghai predicts that the B-share index will climb back by the end of the year to around 100 points, where it began 1994. It slid by

some 40 points by the second quarter, before rebounding by 15 per cent since June. It ended last week at 74.40, up from 71.15 at the beginning of the week.

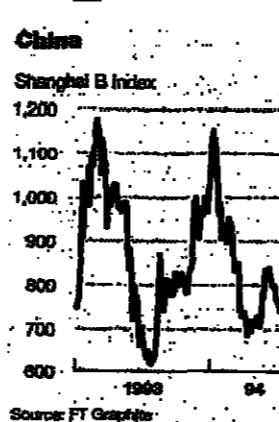
"It now looks much more positive," said Mr Graham. "I think the market will go back to 100 by the end of the year."

He noted that B shares were now trading at multiples of about ten times 1994 earnings, which made them "inexpensive by any standards in an emerging market."

Securities' analysts said a number of Shanghai manufacturing companies represented "good value", but fortunes of the tiny Shanghai B-share market. Other factors in the improving picture for B-shares included a decree issued by China's State Council, or cabinet, clearing the way for mainland Chinese living abroad and other categories of persons deemed appropriate to purchase B-shares.

This "deliciously vague" decree, as one Shanghai-based analyst described it, opened the way for mainland Chinese holding dollars to buy B-shares either through relatives or friends overseas, or possibly directly through local securities houses.

With an estimated \$2.6bn (\$1.67bn) on deposit in banks in Shanghai alone and with dollar deposit rates very low



A strengthening of B-shares in the past month had helped to revive interest in the Shanghai and Shenzhen B-share markets. Other factors in the improving picture for B-shares included a decree issued by China's State Council, or cabinet, clearing the way for mainland Chinese living abroad and other categories of persons deemed appropriate to purchase B-shares.

This "deliciously vague" decree, as one Shanghai-based

analyst described it, opened the way for mainland Chinese holding dollars to buy B-shares either through relatives or friends overseas, or possibly directly through local securities houses.

But representatives of international securities companies say this proposal is fraught with difficulties in the absence of an investment management law now in the draft stage. For foreigners could not be expected to invest in A-shares unless the conversion of funds out of the yuan could be guaranteed. Repatriation of funds abroad would also have to be protected.

Removal, however, of the A-share distinction between the A and B share markets will have to await full currency convertibility. Chinese officials are vague about the possible timing of convertibility, beyond saying that it may happen "within five years."

Among other positive developments for Shanghai B-shares was the recent clearance given by the ultra-cautious Japanese share dealer's association for investments in the Shanghai market. While this has not, as far as can be ascertained, been transformed into anything

beyond saying that it may happen "within five years."

With an estimated \$2.6bn (\$1.67bn) on deposit in banks in Shanghai alone and with dollar deposit rates very low

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NEW YORK

Patrick Harverson

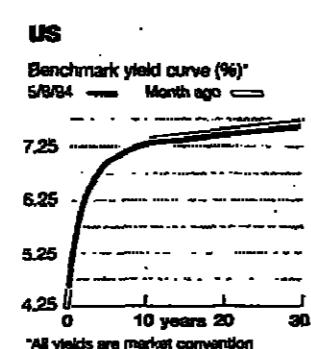
After last week's disturbingly strong July employment report, traders and investors will today be wary of more bad news that might spark another interest rate increase. In particular, nerves will be on edge as the market awaits the July inflation data due on Thursday and Friday.

The unexpectedly large jump in non-farm payrolls last month prompted economists to warn that the economy was probably growing faster than expected.

Confirmation of that view could come this week when July producer and consumer inflation numbers are published.

At the moment, Wall Street is expecting a 0.3 per cent rise in the Producer Prices Index on Thursday and a similar increase in the Consumer Price Index the next day, but those estimates may be revised upwards in light of the strong July jobs report.

If the inflation figures come in above expectations, another



All yields are market convention
Source: Merrill Lynch

LONDON

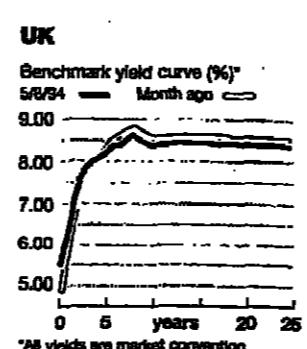
Philip Coggan

The most important event for gilt this week is likely to come this morning, with the publication of producer prices figures. The Bank of England last week cited as one of its new inflationary risks "that commodity prices will continue to rise rapidly, pushing up producer output prices".

Mr Peter Fellner of NatWest Markets says: "The market is reconciled to seeing input prices continue to rise. What I think would come as an unpleasant surprise is if there were a pick-up on the output rates."

Mr Sanjay Joshi of Daiwa Europe thinks a 0.2 or 0.3 per cent month-on-month increase would be taken as a good sign, while Mr James Barry of Morgan Grenfell says 0.4 per cent or above would be taken very bearishly.

Wednesday sees the publication of minutes of the July 6 meeting between the Bank governor and the chancellor. Analysts expect them to confirm the duo's



All yields are market convention
Source: Merrill Lynch

FRANKFURT

Christopher Parkes

Few Frankfurt observers doubt that the Bundesbank still has room to resume easing the discount rate, but many are beginning to question whether action will come before the federal elections in October.

As encouraging economic indicators accumulate — falling order books and falling unemployment came last week — the less reason the German central bank has to think of cuts in the near future, at least as an aid to recovery.

Latest retail sales figures, due this week, are expected to embellish the (for the bank) heartening recent pattern.

Preliminary indications, including a poor summer sales season, are that private consumption is still slowing.

In the coming weeks most attention inside and outside the Bundesbank will focus on money supply data. Further welcome deceleration is expected as the year progresses.

Whether and when the bank accepts the trend as

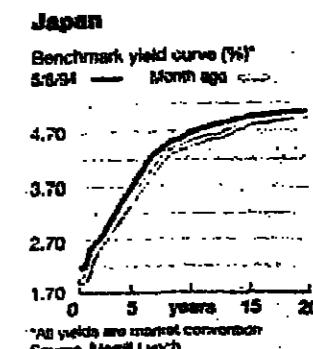
TOKYO

Emiko Terazono

The weakening of the yen and increasing prospects of an imminent economic recovery prompted profit-taking ahead of the September book closing last week, and the yield on the No 164 10-year benchmark bond closed at a 14-month high of 4.63 per cent.

Interest rates have started to discount a widening belief that economic recovery is under way. The long-term prime rate, the rate at which banks lend to first-tier clients, is expected to be raised by 20 to 30 basis points this week, while the recent rise in short-term interest rates may also cause banks to raise the short-term prime rate.

Banks covering for the rise in funding demand from companies ahead of the September six-month book closing has pushed up three-month certificate of deposit rates. Some traders expect the central bank to prevent short-term rates from rising further by supplying funds to the money markets.



All yields are market convention
Source: Merrill Lynch

Meanwhile, the emergence of brighter prospects for the economy has kept investors on the sidelines. Last month inter-dealer trading volume plunged 36.2 per cent from a month earlier as the likelihood of a discount rate cut diminished. Such low volumes may exacerbate price fluctuations this week, since the US Treasury auction could prompt a shift in funds from the Japanese bond market by overseas investors.

Capital & Credit / Conner Middelmann

Poland set to enter virtuous circle

For bond investors willing to bank on Poland's economic fundamentals, the future looks bright. Successive governments' commitment to market-oriented reforms and stringent fiscal and monetary policy have made Poland's the fastest-growing economy in Europe.

Real gross domestic product is expected to rise by around 22 per cent in the next three years and inflation is forecast to decline into single-digit territory by 1997, from around 30 per cent this year.

Last, the imminent completion of its Brady debt restructuring deal is expected to give an added boost to international investment flows into Poland, which have already risen sharply in recent years.

All this augurs well for Poland's planned comeback to the eurobond market, which is expected to receive a warm welcome not only from emerging-market investors seeking to diversify their portfolios, but also from investors betting on Poland's economic convergence with western Europe and eventual membership of the European Union.

Depending on how much

the government buys back and how many discount bonds are issued, the total amount of Brady bonds issued could amount to some \$7bn to \$8bn, substantially less than the original \$13bn of total debt, estimates Mr Alexander Mitcheson-Smith, head of emerging markets research at UBS.

"The Poles got a very generous treatment from their creditors," he says. "Following the completion of the deal, Poland will have one of the best debt ratios of all post-Brady countries," he adds.

The Brady completion could well start a virtuous circle, triggering increased international inflows, especially from its largest natural trading and investment partner, Germany.

"Prospects for a hike in German direct investment in Poland may improve significantly following the Brady deal, given the strong links between the German commercial banking sector and German corporates," predict analysts at J.P. Morgan. Should such inflows materialise, "Poland's medium-term prospects can be expected to

improve with accompanying infusion of technology, managerial expertise, market access, and more rapid restructuring of the industrial sector."

Booming foreign investment, declining foreign debt exposure, strong economic fundamentals and continued fiscal and monetary discipline should boost Poland's chances for a strong credit rating, which is said to be in the works.

"Poland's external position looks much stronger than Hungary's, its current account and fiscal deficits are well below those of Hungary; its growth rate is stronger than that of either of its central European neighbours, and foreign investment already seems to be responding positively to the debt agreement," says Mr Jonathan Hoffman, a director of economics at CS First Boston. "In our view, Polish fundamentals merit a Ba1/BB+ rating," — the same as Hungary.

The successful signing of the London Club agreement and a credit rating are likely to be prerequisites for the Polish Republic's much talked-about return to the eurobond market

— its first deal since 1978. International investment banks are currently now jostling for the number-one position in the "beauty contest" for lead management of the deal, with some 16 proposals due to be submitted by early September.

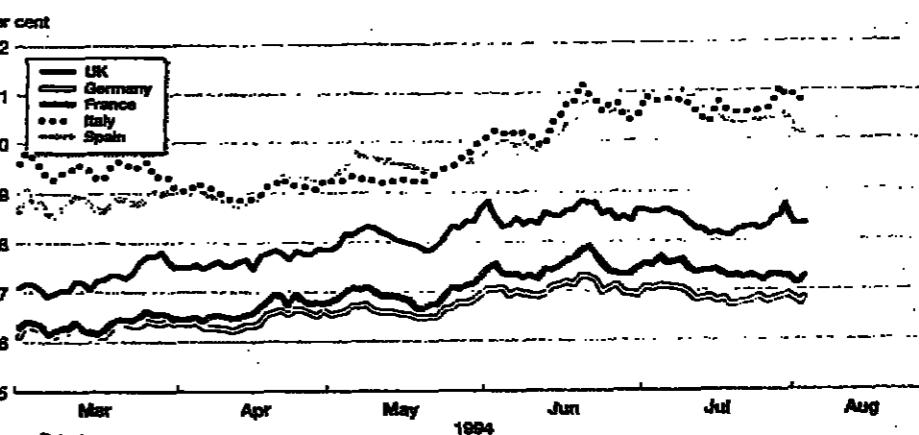
"A decision may be made by November, but the deal probably won't come until early next year," says a Warsaw banker.

Talk in the London syndicate community is for about \$200m of three- to five-year bonds. They are likely to be priced off the Brady bonds, which are widely seen as being undervalued and are expected to rally in coming months. That, in turn, could reduce the cost of the eurobond.

As Polish debt becomes more liquid and accessible, analysts expect investor demand to increase exponentially.

"The Brady deal will attract investors who aren't able to buy when-issued Brady's, and the eurobond will attract investors who can't buy Brady bonds," predicts Mr Hoffman. "The universe of investors in Polish debt is widening almost by the week."

10 year benchmark bond yields



Source: Datastream

INTEREST RATES AT A GLANCE

	USA	Japan	Germany	France	Italy	UK
Discount	5.80	1.75	4.50	6.40*	7.00	5.25*
One month	4.25	2.00	4.75	5.25	4.05	4.85
Three month	4.57	2.25	4.85	5.39	5.34	5.50
One year	5.57	2.53	5.06	5.82	9.25	6.62
Five year	6.90	3.92	6.39	6.91	10.80	8.15
Ten year	7.25	4.59	6.67	7.37	10.78	9.38

(*) France-Rp 100/CS UK-Sterling 100. Source: Reuters

US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

	Open	Sett price	Change	High	Low	Est. vol.	Open Int.
Sep	104-15	103-03	-1-14	105-07	103-01	207,030	390,988
Dec	103-23	102-12	-1-14	104-16	102-10	9,109	65,239
Mar	103-00	101-20	-1-14	103-12	101-30	46	4,159

International / Tracy Corrigan

Buyers take another look at Canada

The Canadian bond market, which has suffered the twin handicaps of an adverse international interest rate environment and domestic political uncertainty, showed signs of picking up last week.

The government's \$1.9bn 10-year bond auction met strong buying from domestic and US investors, causing the spread between 10-year Canadian and US bonds to tighten from 208 basis points at the start of the week to 185 basis points on Friday.

Investors, who had been staying away from the market, were encouraged by expectations of such a tightening ahead of this week's 10-year US Treasury auction. But there are other reasons why investors are looking again at the start of the week to 185 basis points on Friday.

With 10-year yields still above 9 per cent and flat inflation, real yields are among the highest available — although in the longer term the Canadian inflation rate is not expected to remain flat, but to rise to 3% and 4% per cent.

For foreign investors, the weakness of the Canadian dollar is also attractive. It has helped encourage substantial flows from retail investors in Belgium, Switzerland and, to a lesser extent, Germany, into the Canadian dollar eurobond market, where new issues totalling more than C\$750m were launched last week.

There is a heavy schedule of redemptions in the sector,

totalling C\$1.8bn in August, most of which is being reinvested in the market, as investors do not want to realise losses incurred on the currency. Dealers also report some nibbling by institutional investors, as well as fresh investment by retail buyers.

However, European institutions have not yet been tempted back into the market in force, either because they are still overweight in Canadian bonds or because they remain cautious about volatility as a result of political uncertainty.

The greatest danger for the market is an explosion of volatility ahead of the September 12 election in Quebec. Concern about the election has abated somewhat since the date was set; at the long end of the market, Quebec bonds have tightened from about 115 basis points two months ago to 95 basis points over Canadian government bond yields.

But the election remains the overriding influence on the market, as the Parti Quebecois, which is in the lead according to opinion polls, has a platform of separating Quebec from Canada.

According to Swiss Bank Corporation, "even the most cursory look at how the Canadian bond market has behaved in the past shows that concern over Quebec separation and associated issues of Canada's political unity is one of the most important factors in the

market's behaviour". However, the market has priced in the election fears earlier than usual this time round and may not react as violently as it did on past occasions, according to some analysts.

Sighs

that the governing Liberals are narrowing the gap between the gap help restore the market's confidence.

In addition, it is widely thought that a PQ victory would represent a vote for a change of government, rather than for separation, and would likely be followed by a referendum vote to remain in Canada.

Even if the PQ wins, the standard pattern is that the market will pick up once the uncertainty of the election is out of the way. We don't think separation will occur because the costs involved are so severe," said Mr Simon Maggs, a bond analyst at UBS.

While there could be volatility in the market, analysts are positive about the market's longer-term prospects.

"We are cautiously bullish, but only the brave ones will go in before the election," said Mr Kevin Logan, chief North American economist at SBC in New York.

There is still some downside: while a PQ election victory is priced into the market, a landslide could be viewed by the party as a mandate for separation without a referendum, which is likely to cause a further sharp sell-off.

However, Mr David Adamo, senior vice-president of fixed-income research at ScotiaMcLeod in Toronto, points to strong fundamentals, including low inflation and a pick-up in the economy allowing the provinces to meet their deficit targets. "Going into next year, once the uncertainty of Quebec is out of the way, the spread between Canada and the US may get back to 100 basis points," said Mr Adamo.

The yield curve between two and 30 years, which has been hovering around 100 basis points, is beginning to steepen further, as the Bank of Canada appears to want to keep short-term rates as low as possible. With three-month bills currently down to 5.45 per cent, while two-year bonds are yielding just under 8 per cent, short-dated bonds are currently attractive, according to Mr Adamo.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Maturity	Coupon %	Price	Yield %	Length	Spread bp	Book name
CANADIAN DOLLARS								
Grand Metropolitan	200	Jan 1998	7.00	99.461R	7.381 +50 (5/15-89)	Lehman Brothers Int'l.		
Anglo American	100	Aug 1998	7.00	99.320R	7.350 +50 (5/15-89)	Lehman Amer./JP Morgan		
General Motors	100	Sept 1998	6.75	99.320R	7.350 +50 (5/15-89)	Lehman Amer./JP Morgan		
TMX Polymer Plastics Co.	100	Aug 1998	100.00R	100.00R	100.00	3M Month		
Export-Import Bank of Norway	200	Aug 1998						

NEW YORK

Frank McGuire

Cyclical shares likely to suffer most

The prospect of a summer rally on Wall Street now seems as remote as an August snowstorm. On Friday, investors were confronted with the last big hurdle standing in the way of a sustained upturn, and the obstacle proved insurmountable.

The pundits were again tripped up by economic fundamentals, as the July increase of 250,000 in non-farm payrolls was well above the consensus forecast of 200,000.

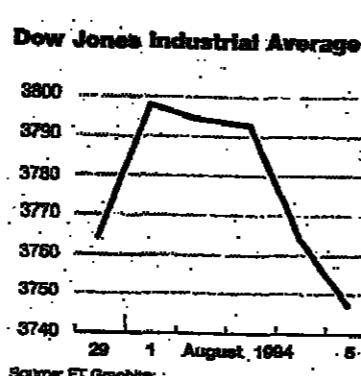
The immediate result was an 18-point downturn in the bellwether Dow Jones Industrial Index, following a 26-point decline the previous session, when the market sensed bad news was on the way.

The data were unsettling because they provided convincing evidence that the economy is still rolling along at an unmanageable pace, even though the Federal Reserve has lifted interest rates four times since February. A fifth move to tighter money now seems likely before the August 16 policy-making session. It might come this week.

An unnamed official at the central bank, quoted by the Market News Service, appeared to confirm the pessimistic view. Employers "are running out of people to hire," the source commented, alluding to incipient wage pressures.

With investors playing the waiting game once again, stocks are likely to retrace the gains posted early last week, before sentiment turns full circle for the second time in a fortnight.

The latest readings on consumer and producer price inflation, scheduled for Thursday and Friday, could exacerbate



Source: FT Graphics

the tension, especially if the bond market pushes long-term yields to worrisome levels.

Cyclical stocks, especially those in the motor vehicle and heavy equipment sectors, could suffer the most, with the prospect of tighter credit conditions looming large. "Share prices in those groups tend to anticipate events," points out Mr James Solloway, an investment strategist at Argus Research in New York. "They tend to correlate very closely with trends in interest rates."

The Big Three carmakers were under pressure even before the release of the employment data, as investors reacted to news of weak July sales of US-made motor vehicles.

But raw material suppliers should continue to benefit from a bubbling economy. Last week, paper and steel companies outperformed the market on news that manufacturers were willing to pay higher prices for the products.

There are a few more rays of sunshine which suggest a mild reaction to any rate increase. Last week saw a resurgence in takeover activity in the pharmaceuticals, media, technology and insurance sectors. Corporate insiders, meanwhile, continue to snap up shares in companies they manage.

LONDON

Terry Byland

Differing views emerge on base rates

It looks as if the stock market, the Bank of England and the investment press are working on different timescales when base rate prospects are concerned. The Bank's Quarterly Bulletin went down very well in a market still dismayed by the sudden, and still largely unexplained, rise in Treasury bill rates which preceded it. That same report, say the more unkind of the City analysts, was greeted by "almost hysterical press commentary", suggesting the Bank was considering an immediate rate rise.

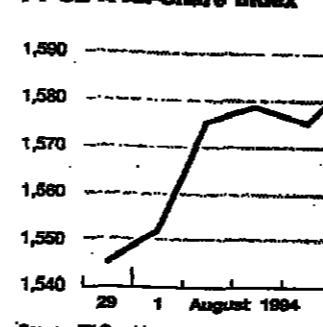
It is, of course, all a question of timing. Any illusions that base rates can stay at present levels for long, let alone be trimmed just once more, had long since melted away from equity strategists' reports. National Westminster Bank says bluntly that base rates will be raised to 5.75 per cent "within the next six to eight weeks and peak at 6.75 per cent in the middle of next year". Strauss Turnbull also sees rates at 5.75 per cent very shortly.

Having answered its first question - "Where are base rates heading?" - the market is ready with answers for the second - "What will higher rates do to equities?"

The widely-held view is that the UK stock market has successfully moved from being interest-rate driven to becoming driven by the economic recovery, in the form of higher earnings and dividends, actual and potential.

Reported earnings for non-financial stocks are now running at 8 per cent above last year and analysts are becoming more lavish with upgraded earnings forecasts for UK companies.

FT-SE-A All-Share Index



Source: FT Graphics

Real dividend growth of around 6.3 per cent next year is also widely anticipated.

There is an even more optimistic view on base rate trends. Chartists claim, and can produce graphs to prove it, that rising base rates have not in the past spelt doom for share prices. The graphs indicate that equities have risen sharply over the 18 months which followed the last three troughs in interest rates - and an interest rate trough seems to be where we now are. This may mean there is nothing like higher profits and dividends for driving markets. Interest rates can rise quite a long way before shares react.

If this is so, then the sudden rash of speculative fever, now spreading from food stocks to the drugs sector, indicates that a bullish mood is taking hold. After all, what is a half-point rise in base rates compared with a multinational takeover battle for a pharmaceutical giant?

The contest for William Lloyds, disappointing in market terms - especially for the US house which bought Low shares in the hour between the announcements of Tesco's knock-out bid and Sainsbury's withdrawal - has whetted speculators' appetites.

International offerings / Antonia Sharpe**Stet - the mother of all Italian privatisations**

The privatisation of Stet, the Italian state telecommunications holding company, came back into focus last week following remarks by Mr Michele Tedeschi, the new chairman of Iri, the state holding company and Stet's parent, that the sale could go ahead this autumn.

His comments have put the corporate finance departments at several international investment banks on red alert, since they are all keen to have a prominent role in what it has become known as the "mother of all Italian privatisations".

Although unwilling to be quoted (for fear of blowing their chances of winning such a lucrative mandate), bankers and telecoms analysts at these organisations firmly believe that a further tranche of the state's shares in Stet will be snapped up by both domestic and international investors.

Their confidence comes as some surprise when one considers the poor stock market performance of the Italian banks and financial institutions which have been privatised in the last year, and the difficulties which beset the government.

But unlike the privatised banks, which although asset-rich are dismissed as dinosaurs in the international world of finance, Stet's strong earnings potential and its cheapness relative to its international peers makes it a firm favourite with international investors.

In view of Stet's appeal and the numerous hurdles which still need to be cleared, bankers believe that Iri should not put itself under pressure to meet an autumn deadline for the disposal of shares in its most valuable asset.

If they rush it, they will end up compromising on price and on size," says one banker.

The preferred route would be to monitor the stock market performance of Telecom Italia, the new company formed from the merger of Sip, the quoted domestic network operator, with four other state-controlled telecoms units.

Shares in Telecom Italia, in which Stet will have a holding of around 51 per cent, are due to begin trading on the Milan exchange on August 18.

Second, bankers are hoping that Mr Tedeschi, who returns to Iri after 14 months as managing director of Stet, will press ahead with the planned demerger of the cellular business from Telecom Italia.

Bearing in mind that anything is possible in Italy, the likelihood is that the Stet sale will not happen until early next year.

Even though Mr Tedeschi is on the inside track, he could well be held back by the conflicts within the government.

Iri has not revealed how much of its stake in Stet it plans to sell, and analysts believe that it wants to retain a significant shareholding. A possible first step would be the reduction of its holding of ordinary shares from 61.3 per cent to 40 per cent.

At Friday's share price of £5.220, such an offering would raise £4.340bn (\$2.5bn), an amount which one analyst describes as "big, but doable".

Some political concessions are also thought to be necessary before Iri can launch the Stet sale.

Analysts place the greatest priority on the creation of a clear regulatory environment for the telecoms industry and the elimination of political influence in the setting of tariffs.

They are also keen for the government to refresh the privatisation plan which it has inherited from the Amato and Ciampi administrations. On a more mundane note, pro-forma accounts from Telecom Italia would also be welcomed.

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TOKYO

Last week's announcement of Japan Telecom's listing next month may spur some activity in telecommunications-related shares, writes Enrico Terzozzo.

However, overall trading is expected to be light ahead of the Obon holidays, and the Nikkei index is likely to fluctuate around the 20,500 level. Brokers also point out that the start of the annual high-school baseball tournament always signals a downturn in volumes.

"Investors will be glued to their television sets and will have little incentive to trade," said a UK broker.

Property sales will continue to be closely monitored. Sales of apartments were oversubscribed last week, but at far more modest levels than those attained earlier in the year.

Brokers reckon that property prices are starting to bottom out and confidence is beginning to trickle back into the market.

The H share index, designed to track China enterprises listed in Hong Kong, is due to be launched today. However, constituent stocks have already enjoyed a healthy rally in anticipation, and are not expected to make big gains this week.

The market overall is in a state of consolidation.

Compiled by Michael Morgan

OTHER MARKETS

STOCKHOLM

The market has been in upbeat mood in recent days in anticipation of the first-half reporting season which begins this week.

Figures will come from Esab, the world's leading producer of welding equipment, and SKF, the roller bearings manufacturer, which in June sharply upgraded its 1994 profit forecast, citing stronger than expected growth in volumes in its main European markets. Many investors believe that the figures will beat analysts' forecasts.

UBS says that the rule of thumb tends to be that profits will need to be 10 per cent

above expectations to prevent profit-taking.

It believes that the first-half figures will provide pleasant surprises, particularly in the forest sector and the motor stocks.

On Wednesday, Volvo aims to improve the marketability of its shares with a five-for-one split.

Dresdner Bank will close the bank's reporting season on Wednesday. Analysts forecast a rise in interim operating profit to Dkr1.6bn.

Estimates for the half-year pre-tax profit range from Dkr700m to Dkr980m, with the outcome affected by a Dkr60m provision taken against operating expenses to cover restructuring of US companies.

FRANKFURT

After the strong economic data released last week, the only significant news this week will be on retail sales, which demonstrated moderate growth in May - a trend that is expected to have continued in June.

Dresdner Bank will close the bank's reporting season on Wednesday. Analysts forecast a rise in interim operating profit to Dkr1.6bn.

On Thursday, Veba releases figures for the first six months. In the first quarter, the diversified energy and chemicals company's earnings rose 34.8 per cent.

In 1993, net profit fell to Dkr1.0bn from Dkr1.0bn.

AMSTERDAM

A heavy week of corporate results is due, starting with Polygram tomorrow and ending with Fokker and Unilever on Friday, writes John Pitt.

Brokers expect most of the results to confirm the picture of a general recovery in the European economy, illustrated by the results from chemical groups Akzo Nobel and DSM last week.

Only Fokker, which came under the control of Daimler-Benz of Germany last year, is likely to disappoint, says James Capel, which rates the stock as a sell.

The aircraft manufacturer's share price has fallen 25 per

cent since January, with investors selling heavily in March after the group announced a net loss for 1993 of Fl 460m, more than three times analysts' expectations.

By contrast, Philips' second-quarter results, due on Thursday, are widely expected to confirm the group's continuing turnaround following an aggressive round of cost-cutting, lower interest rates and a general improvement in consumer spending.

A similar story is expected from its Polygram subsidiary, which is due to publish its first half figures tomorrow.

Among other results, Unilever, due on Wednesday, will be watched closely to see

if the recent "detergent war" with Procter & Gamble has had any effect on margins.

Hoare Govett believes any effect will be insignificant, and is looking for a net profit of Fl 1,055m or Fl 3.75 a share, compared with Fl 3.81 a share in the same 1993 period - the reduction due mainly to the launch of the new detergent brand in Europe.

HONG KONG

The market has Friday's US employment statistics to digest today, while on the corporate side Cathay Pacific announces interim results on Wednesday, ahead of parent company Swire Pacific, writes Louise Lucas.

Property sales will continue to be closely monitored. Sales of apartments were oversubscribed last week, but at far more modest levels than those attained earlier in the year.

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The market overall is in a state of consolidation.

FIDELITY DISCOVERY FUND

Societe d'Investissement à Capital Variable
Kansallis House
Place de l'Etoile
L-1021 LUXEMBOURG

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby that the Annual General Meeting of the Shareholders of Fidelity Discovery Fund, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, Kansallis House, Place de l'Etoile, Luxembourg, at 11:00 a.m. on August 25, 1994, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board Directors.
- Presentation of the Report of the Auditor.
- Approval of the balance sheet and income statement for the fiscal year ended April 30, 1994.
- Discharge of the Board of Directors and the Auditor.
- Election of six (6) Directors, specifically the re-election of Messrs. Edward C. Johnson 3rd, Barry R.J. Bateman, Charles T.M. Collis, Sir Charles A. Fraser, Jean Hamilus and H.F. van den Hoven, being all of the present Directors.
- Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
- Declaration of cash dividends on the Fund's Class A and Class B shares in respect of the fiscal year ended April 30, 1994, and authorisation of the Board of Directors to declare further dividends in respect of fiscal year 1994 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.
- Consideration of such other business as may properly come before the meeting.

Approval of items 1 through 8 of the agenda will require the affirmative vote of a majority of the shares present or represented at the meeting with no minimum number of shares present or represented in order for a quorum to be present.

With respect to item 7, in order to approve the dividends, each class will vote separately its approval of the dividend to be paid on shares of that class; the affirmative vote of a majority of the shares of that class present or represented at the meeting will be required in addition to the affirmative vote of a majority of the combined classes present or represented at the meeting. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: July 29, 1994

BY ORDER OF THE BOARD OF DIRECTORS

Fidelity Investments

THE ESTABLISHMENT TRUST
An open-ended investment company incorporated in the Grand Duchy of Luxembourg

Manager
E.T. INVESTMENT MANAGEMENT LIMITED
(resident in Bermuda)

ANOTHER YEAR OF PROGRESS

Extract from Audited Annual Report for year ended 30th April 1994:

The overall policy of your Fund continues to be to invest with a very wide geographic spread but with a pronounced emphasis on the rapidly expanding economies of countries in South East Asia.
(Richard Thornton, Chairman)

1994	1993	1992
\$43.8m	\$20.9m	\$5.9m
\$2.34	\$2.01	\$1.60
8¢	6¢	5¢

* The bid price is equal to the net asset value per share. The offer price may in any particular case be up to 5 per cent. above the net asset value per share.

The Establishment Trust ("the Fund") is a recognised collective investment scheme under Section 86 of the Financial Services Act 1986.

Copies of the latest report and accounts and Prospectus of the Fund are available from 13 me Goethe, L-1637 Luxembourg and from Burmese International Securities (UK) Limited, 2 Broadgate, London EC2M 7ED.

Past performance is not necessarily a guide to the future. The price of shares can go down as well as up and investors may not get back the amount invested. In addition, changes in the rates of exchange between currencies may cause the value of the investment to diminish or to increase.

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AUTHORISED UNIT TRUSTS

Guide to making of Authorized Unit Trusts

Guide to pricing of Authorised Units

Compiled with the assistance of Icarum S6

HISTORIC PRINCIPLE: The letter H principle

INITIAL CHARGE: Charge made on sale of
units, used to defray marketing and
administrative costs, including commission paid
to intermediaries. This charge is included in the
price of units.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

BID PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum cancellation price. The minimum spend between

The maximum spread between the offer and bid prices is determined by a formula laid down by the government. In

practice, most will trust managers' quote a much narrower spread. As a result, the bid price is often set above the cancellation price. However,

also set above the cancellation price. However, the bid price might be moved to the cancellation price by the managers at any time, usually in

and by the managers at any time, usually in circumstances in which there is a large excess of sellers of units over buyers.

TIME: The time shown alongside the fund manager's name is the time of the most recent point update, unless otherwise indicated.

positions point unless another form is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (V) - 0001 to

Delivery and handling charges are as follows: (V) - 0.007 to
1100 hours; (P) - 1101 to 1400 hours; (F) -
1401 to 1700 hours; (G) - 1701 to midnight.
Delivery handling charges are set on the basis of five

Daily ceiling prices are set on the basis of the valuation point; a short period of time may elapse before prices become available.

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FT MANAGED FUNDS SERVICE

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CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

Aug 5	Closing mid-point	Change on day	Bid/offer spread	Day's Mid high	Day's Mid low	One month Rate	%PA	Three months Rate	%PA	One year Rate	%PA	J.P. Morgan Bank of England Index						
Europe																		
Austria (Sch)	17.1793	-0.0006	705 - 881	17.2203	17.0517	17.1751	0.3	17.1653	-0.4	17.1653	-0.4	114.8						
Belgium (BFR)	50.1988	+0.125	441 - 351	50.3500	50.1560	50.1886	0.0	50.2148	-0.4	49.8948	-0.8	116.4						
Denmark (DKK)	7.7574	0.77	849 - 831	7.9476	7.5949	7.9687	-0.8	8.0033	-0.8	7.9592	-0.7	105.5						
Finland (FIM)	8.0242	-0.0002	775 - 805	8.0476	7.9847	8.0242	-0.1	8.0242	-0.1	8.0242	-0.1	105.5						
France (FFr)	8.3448	-0.0214	289 - 407	8.3718	8.2886	8.3448	-0.3	8.3448	-0.3	8.3448	-0.3	105.7						
Germany (DM)	2.4398	-0.0006	377 - 401	2.4474	2.4344	2.4392	-0.2	2.4358	0.5	2.4063	1.2	125.6						
Greece (Dr)	368.253	+0.05	537 - 661	368.744	367.109	368.253	-0.3	368.253	-0.3	368.253	-0.3	104.1						
Ireland (I)	1.0117	-0.0013	103 - 121	1.0188	1.0118	1.0117	-0.1	1.0118	-0.1	1.0123	-0.1	104.7						
Italy (L)	2432.74	+4.55	131 - 427	2440.98	2431.31	2436.55	-3.4	2451.34	-3.4	2486.95	-7.1	76.1						
Luxembourg (LU)	50.1888	-0.125	441 - 351	50.3500	50.1560	50.1886	0.0	50.2148	-0.4	49.8948	-0.8	116.4						
Netherlands (NL)	2.2744	-0.0002	255 - 265	2.2647	2.2744	2.2742	-0.1	2.2742	-0.1	2.2742	-0.1	105.2						
Norway (NOK)	10.6553	-0.0205	506 - 509	10.7180	10.6306	10.6523	0.3	10.6208	-0.3	10.6465	0.1	98.2						
Portugal (P)	247.712	-0.229	485 - 938	246.842	247.485	246.422	-2.4	252.822	-7.9	252.822	-7.9	74.1						
Spain (Pt)	200.389	+0.35	259 - 524	201.065	200.253	200.899	-3.1	201.579	-2.4	203.474	-1.2	86.3						
Sweden (SEK)	11.9333	-0.0208	230 - 442	11.9110	11.8814	11.9354	-2.2	12.0059	-2.4	12.2864	-5.5	95.0						
Switzerland (CHF)	2.0571	-0.0043	563 - 564	2.0584	2.0559	0.9	0.2	2.0513	1.2	2.0713	1.8	120.4						
UK (G)	1.2751	-0.0017	744 - 757	1.2780	1.2744	1.2756	-0.8	1.2785	-0.4	1.2775	-0.2	78.4						
Ecu	-	-	-	-	-	-	-	-	-	-	-	-						
SDR	-0.341915	-	-	-	-	-	-	-	-	-	-	-						
Americas																		
Brazil (Re)	1.5391	+0.021	385 - 396	1.5386	1.5315	-	-	-	-	-	-	-						
Canada (C\$)	1.4051	-0.0053	0.23 - 0.78	1.4078	1.3973	-	-	-	-	-	-	-						
Mexico (New Pesos)	2.1376	-0.0035	369 - 399	2.1386	2.1388	-0.3	2.1388	-0.2	2.1474	-0.5	85.7							
USA (\$)	5.5415	-0.0024	410 - 419	5.5107	5.5182	5.5410	-0.7	5.5385	0.8	5.5385	-0.3	83.8						
Pacific/Middle East/Africa																		
Australia (A\$)	2.0793	-0.0148	779 - 806	2.0652	2.0792	0.0	2.0606	-0.3	2.0688	-0.9	-							
Hong Kong (HK\$)	11.3094	-0.0193	0.55 - 1.32	11.9132	11.6058	11.3095	0.4	11.9044	0.2	11.9115	0.0	-						
India (Rs)	1.2053	-0.0203	333 - 351	1.21	1.2071	1.2051	-0.1	1.2071	-0.1	1.2071	-0.1	-						
Japan (Yen)	154.8553	-0.0205	105 - 109	154.971	154.495	154.8553	-3.1	153.649	0.2	148.973	3.6	158.4						
Malaysia (RM)	3.9895	-0.0182	665 - 704	3.9722	3.9844	-	-	-	-	-	-	-						
New Zealand (NZD)	2.6510	-0.0007	465 - 528	2.5932	2.5949	-1.8	2.5827	-1.8	2.5849	-1.3	-							
Philippines (Peso)	0.6544	-0.0034	742 - 145	0.6154	0.6139	-	-	-	-	-	-	-						
Saudi Arabia (Riyal)	5.5122	-0.0093	465 - 528	5.5058	5.5117	-	-	-	-	-	-	-						
Singapore (SGD)	0.8228	-0.0002	211 - 249	0.8205	0.8150	-	-	-	-	-	-	-						
S Africa (Com.)	5.5820	-0.0079	784 - 865	5.5455	5.5619	-	-	-	-	-	-	-						
S Africa (Rand)	7.0195	-0.0034	961 - 311	7.0333	6.9651	-	-	-	-	-	-	-						
South Korea (Won)	1237.33	+2.16	881 - 784	1237.84	1231.03	-	-	-	-	-	-	-						
Taiwan (TWD)	40.8600	-0.0043	442 - 758	40.8765	40.8440	-	-	-	-	-	-	-						
Thailand (Baht)	30.1000	-0.0001	100 - 100	30.0999	30.1000	-	-	-	-	-	-	-						
YEMR rates for Aug 4. Bid/offer spreads in the Currencies table are the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling rates calculated by the Bank of England. Base average 1985 = 100.00. Offer and Mid-rates in both this and the Dollar Spot table are from THE WIREWHEELS CLOSING SPOT RATES. Some rates are rounded by the F.T.																		
CROSS RATES AND DERIVATIVES																		
EXCHANGE CROSS RATES																		
Aug 5	BFr	Dkr	DKK	Fr	DM	IE	L	Fl	NKr	Es	Pts	Skr	SFr	E	CS	S	Y	Ecu
Belgian Franc (BFR)	50.1988	10.3	16.63	4.859	2.015	4.874	4.568	21.22	498.8	398.2	23.77	4.069	1.983	4.259	3.071	308.5	2.541	-
Denmark (DKK)	50.2542	10.1	6.702	2.542	1.04	2.538	2.569	11.11	258.0	203.9	2.145	1.021	2.228	1.021	1.230	1.230	1.230	-
France (Fr)	50.2514	10.1	6.702	2.542	1.04	2.538	2.569	12.11	258.0	203.9	2.145	1.021	2.228	1.021	1.230	1.230	1.230	-
Germany (DM)	20.58	3.93	3.422	1	0.415	3.975	3.12	1.05	4.988	4.892	0.410	0.377	0.832	0.849	0.523	0.523	0.523	-
Ireland (I)	0.4933	9.465	5.263	2.411	1	2.408	2.709	10.53	19.60	2.035	2.114	1.524	1.531	1.281	1.281	1.281	1.281	-
Italy (L)	2.065	3.943	0.343	0.100	0.000	1.00	0.01	0.13	0.438	0.826	0.491	0.485	0.088	0.083	0.865	0.865	0.865	-
Netherlands (NL)	5.301	3.048	0.890	0.369	0.000	0.000	0.000	0.000	0.438	0.826	0.491	0.485	0.088	0.083	0.865	0.865	0.865	-
Norway (NOK)	10.0421	0.0008	0.6242	0.8271	0.4313	0.8271	0.8271	0.000	2.228	2.558	1.104	1.052	0.000	0.000	2.558	2.558	2.558	-
Sweden (SEK)	1.0285	0.0033	0.6240	0.8244	0.4275	0.8244	0.8244	0.000	2.228	2.558	1.104	1.052	0.000	0.000	2.558	2.558	2.558	-
UK (G)	1.2751	-0.0017	744 - 757	1.2780	1.2744	1.2756	-0.8	1.2785	-0.4	1.2775	-0.2	1.2751	-0.1	1.2751	-0.1	1.2751	-0.1	-
YEMR rates for Aug 4. Bid/offer spreads in the Currencies table are the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling rates calculated by the Bank of England. Base average 1985 = 100.00. Offer and Mid-rates in both this and the Dollar Spot table are from THE WIREWHEELS CLOSING SPOT RATES. Some rates are rounded by the F.T.			</															

NYSE COMPOSITE PRICES

4 pm close August 5

NASDAQ NATIONAL MARKET

4 pm close August 5

Page	Stock	IV	Sales	Wk	High	Low	Last	Chg	Stock	IV	Sales	Wk	High	Low	Last	Chg	Stock	IV	Sales	Wk	High	Low	Last	Chg								
1	Stack	Div. E	102	High	Low	Last	Chg	Stack	Div. E	100	High	Low	Last	Chg	Stack	Div. E	100	High	Low	Last	Chg	Stack	Div. E	100	High	Low	Last	Chg				
2	ABS Inds	0.20	18	2	14	14	14	-1	Datatech En	0.32	24	104	16 ²	16	16	-1	K Swiss	0.08	11	122	22 ⁴	22	22	-1	Portion B	0.12	6	579	17	16 ²	16 ²	-15
3	ACC Corp	0.12131	219	14 ²	14	14	14	-1	Datatech Ge	0.80	45	12	31	30 ²	30 ²	-1	Nansen Cpl	0.44	5	304	9	8 ²	8 ²	+1	Pyramid	4	1071	64	6	6 ²	6 ²	+1
4	Accelene E	21	7695	182 ²	152 ²	153 ²	153 ²	+1	DelChamps	0.44	12	57	23 ²	23 ²	23 ²	-1	Nash Co	0.44	5	304	9	8 ²	8 ²	+1	QuadrantLog	10	47	81	6	6 ²	6 ²	+1
5	Acme Mills	21	346	25 ²	25 ²	25 ²	25 ²	-1	DelcoSnn	0.16	18	53	15 ²	15	15	-1	KelleyOil	7	864	7 ²	6 ²	7 ²	7 ²	+1	QuakerChem	0.82	72	2	18	18	18	-1
6	Action Cpl	35	1817	16 ²	16 ²	16 ²	16 ²	-1	Deply	0.08	10	32	31 ²	33 ²	34 ²	-1	Kelly St	0.72	24	815	29 ²	29	29	-1	Quali Food x	0.20	18	46	23	22 ²	22 ²	-1
7	Adaptech	17	5533	19 ²	18 ²	18 ²	18 ²	-1	Dep Gty	1.00	9	223	33 ²	33 ²	34	-1	Kentucky	0.11	12	15	74	74	74	-1	Quantum	73	223	16 ²	16 ²	16 ²	16 ²	-1
8	ADC Tele	38	220	44	43	44	44	-1	Devcon	0.20	3	3	7 ²	7 ²	7 ²	-1	Kimball	0.84	12	484	22 ²	21 ²	21 ²	-1	Quickly	15	172	10 ²	10 ²	10 ²	10 ²	+1
9	Addition	17	9	13	13	13	13	-1	Digi Ind	1.30	202	14 ²	13 ²	13 ²	13 ²	-1	Kinzie	0.87	1708	21	20	20 ²	20 ²	+1	QMC Inc	303389	4512	45	45	45	45	+1
10	Adv Serv	0.16	20	44	33 ²	33 ²	33 ²	-1	Digi Sound	48	459	7 ²	7 ²	7 ²	7 ²	+1	Kinzie S	7	226	12	11 ²	11 ²	11 ²	-1	Rainbow	10	192	11 ²	11 ²	11 ²	11 ²	-1
11	Adobe Sys	0.20	23	1855	26 ²	26 ²	26 ²	-1	Digi Syst	14	65	37 ²	37 ²	37 ²	37 ²	-1	Realty	4	501	4	3 ²	3 ²	3 ²	-1	Redeye	2	119	4 ²	3 ²	3 ²	3 ²	-1
12	Advance C	7	467	10 ²	10 ²	10 ²	10 ²	-1	Dilonex Cp	16	94	205	20 ²	20 ²	20 ²	-1	Reardon	2	18	18	18	18	18	-1	Raymond	4	182	18 ²	18 ²	18 ²	18 ²	-1
13	Adv Logic	8	122	4 ²	3 ²	4	4	-1	Diolex Ym	0.30	51	82	8 ²	8 ²	8 ²	-1	Reidite A	14	22	14 ²	14 ²	14 ²	14 ²	-1	Reidite A	14	22	14 ²	14 ²	14 ²	14 ²	-1
14	Adv Polys	5	183	4 ²	3 ²	4	4	-1	DOI Plant	1.27	205	35 ²	34 ²	34 ²	34 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
15	AdvTollab	12	176	14 ²	14 ²	14 ²	14 ²	-1	Dolby	0.08	8	53	17 ²	16 ²	16 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
16	Acketa	0.20	15	1681	32 ²	31	31	-1	Dolby B	0.00	8	53	17 ²	16 ²	16 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
17	Affixsys	10	729	13 ²	14 ²	14 ²	14 ²	-1	Digi Ind	13	2002	14 ²	13 ²	13 ²	13 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
18	Agency Re	20	4751	13 ²	11 ²	11 ²	12 ²	-1	Dig Micro	7	348	13	12 ²	12 ²	12 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
19	AgileCo	0.10131	584	12	11 ²	11 ²	11 ²	-1	Dig Sound	48	459	7 ²	7 ²	7 ²	7 ²	+1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
20	AlgEx	0.24	18	117	25 ²	24 ²	25 ²	-1	Dig Syst	14	65	37 ²	37 ²	37 ²	37 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
21	AltaCo	2.24	22	415	61 ²	61 ²	61 ²	-1	Dilco	0.08	14	23	136 ²	122 ²	122 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
22	Altus Cp	41	244	28 ²	28 ²	28 ²	28 ²	-1	DirecEn	8	70	87 ²	82 ²	82 ²	82 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
23	Altibid	0.08	17	500	25 ²	25 ²	25 ²	-1	Drey GD	0.24	21	243	25 ²	25	25	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
24	Allegh Env	17	92	87 ²	87 ²	87 ²	87 ²	-1	Drey Emco	0.08	52	13	54 ²	5	54 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
25	Allen Org	0.52	15	2100	36 ²	36 ²	36 ²	-1	DS Dancer	1.08	16	138	29 ²	28 ²	28 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
26	Allen Prd	5	493	94	94	94	-1	DSI Dancer	2.25	275	101 ²	99 ²	99 ²	99 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	
27	AlldCapl	1.00	12	88	12	12	12	-1	DTS	0.24	22	216	21 ²	19	19	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
28	AltCapl	1.00	17	222	23 ²	23 ²	23 ²	-1	DTS Dancer	0.08	10	22	201	22 ²	22 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
29	Altia	0.04	21	43	21	21	21	-1	DTS Dancer	0.08	11	1917	30 ²	30 ²	30 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1	Reidite S	7	226	12	11 ²	11 ²	11 ²	-1
30	Altia	0.04	21	128	20																											

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FT GUIDE TO THE WEEK

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MONDAY

Israel-Jordan peace moves

Israeli prime minister Yitzhak Rabin (left) will officially enter Jordanian territory for the first time to meet Crown Prince Hassan and open a new border crossing between the Red Sea cities of Eilat and Aqaba.

The crossing, part of the peace accord signed last month in Washington, will initially be for third country nationals. US secretary of state Warren Christopher will attend the ceremony and make a telephone call between Israel and Jordan marking the opening of communications between the two after nearly half a century of conflict. After the ceremony, Mr Rabin and Mr Christopher will hold trilateral talks with King Hussein in Aqaba.



US House and Senate representatives meet this week in conference to resolve differences in two important bills: the Uruguay Round implementing legislation and the controversial National Competitiveness Act, which contains provisions discriminating against foreign business. Members are to decide this week whether to give President Bill Clinton authority to negotiate free-trade deals with Chile and other trading partners.

British Airways is expected to report strong first-quarter pre-tax profits with estimates of the range of £85m-£95m (£132m-\$147m). The good performance reflects the airline's strong traffic growth in the first quarter, which has continued into the start of the second. Particularly encouraging has been the increase in first and business class traffic, which has been growing by about twice that in the economy cabin.

Holidays: Iraq (Victory Day).

9

TUESDAY

Armenia's president in US

Armenia's President Levon Ter-Petrosyan (left) is due to meet US president Bill Clinton in Washington. Mr Ter-Petrosyan, whose country has been reduced to abject poverty by its war with neighbouring Azerbaijan, is expected to discuss energy-starved Armenia's plans to restart its only nuclear power station. President Clinton will no doubt wish to discuss with Ter-Petrosyan the prospects for resolving the conflict over the Armenian enclave of Nagorno-Karabakh in Azerbaijan.

Israel and Jordan resume bilateral peace talks on border demarcation, water and security issues. The talks, at an Israeli hotel on the Dead Sea, aim to resolve the main obstacles that stand in the way of a formal peace treaty. Jordan is seeking the return of 360sq km of land occupied by Israel and the "rightful" allocation of the waters of the Jordan and Yarmouk rivers which it claims Israel has illegally diverted since the 1967 Arab-Israeli war.

US trade policy: The US House of Representatives is to vote on bills to remove China's Most Favoured Nation tariff status or limit the low levies to goods produced in the private sector. President Clinton would veto the legislation if it were to pass.

SPD conference: Leaders of Germany's opposition Social Democratic Party (SPD), including Rudolf Scharping and Günther Verheugen, his general secretary, hold a conference in Bonn, near Bonn, to launch their campaign for the October elections. They will be seeking to recover the ground they have lost to Chancellor Helmut Kohl and his ruling Christian Democratic Union in recent months.

Football tax probe: Clubs from the UK Football Association's Premier League meet in London to discuss their response to a tax investigation by the Inland Revenue. The agenda includes loans to players, payments to agents and testimonial matches. The exact location and the names of clubs attending are being kept secret by the FA - but Alan Sugar's Tottenham Hotspur will not be there, having already settled with the Revenue.

Football: The televisions have barely cooled down from the World Cup, but this week British teams return to competition. Today, Inter Cardiff make their European debut at home against GKA Katowice, Poland. Tomorrow, Glasgow Rangers open their European Cup campaign in Athens.

Holidays: Ecuador (Independence Day).

10

WEDNESDAY

Turkey minister's debut

Turkey's foreign minister Mument Soysal is expected to attend tripartite talks in Damascus with its Syrian and Iranian counterparts in his first official visit since being appointed last month.

The regular meetings are aimed at co-ordinating policy on regional issues. All three countries have Kurdish minorities and are concerned about the de facto Kurdish state in the north of neighbouring Iraq.

Ankara is also likely to urge its neighbours to curb the cross-border activities of Turkey's rebel Kurdish Workers Party (PKK).

Traditionally, this question has been linked to the vexed water issue and Ankara's control of both the Euphrates and the Tigris rivers.

Slovak privatisation: The Slovak National Property Fund, which holds shares in companies to be privatised, begins a second round of sell-offs involving stakes in 19 small and medium sized companies with an estimated value of Sk75m (\$23.1m).

US economy:

Alan Greenspan, chairman of the US Federal Reserve Board (left), is due to speak to a congressional committee about the reliability of monetary aggregates as forecasting tools. Although the hearing is fairly technical, it falls right in the middle of the Treasury's quarterly sale of new bonds, so Mr Greenspan's every word is likely to be scrutinised by the bond market.

Ariane blast-off: The 68th Ariane rocket, delayed from July 30 by technical problems, blasts off from the European Space Agency's centre in Kourou, French Guiana, on the north-east coast of South America.

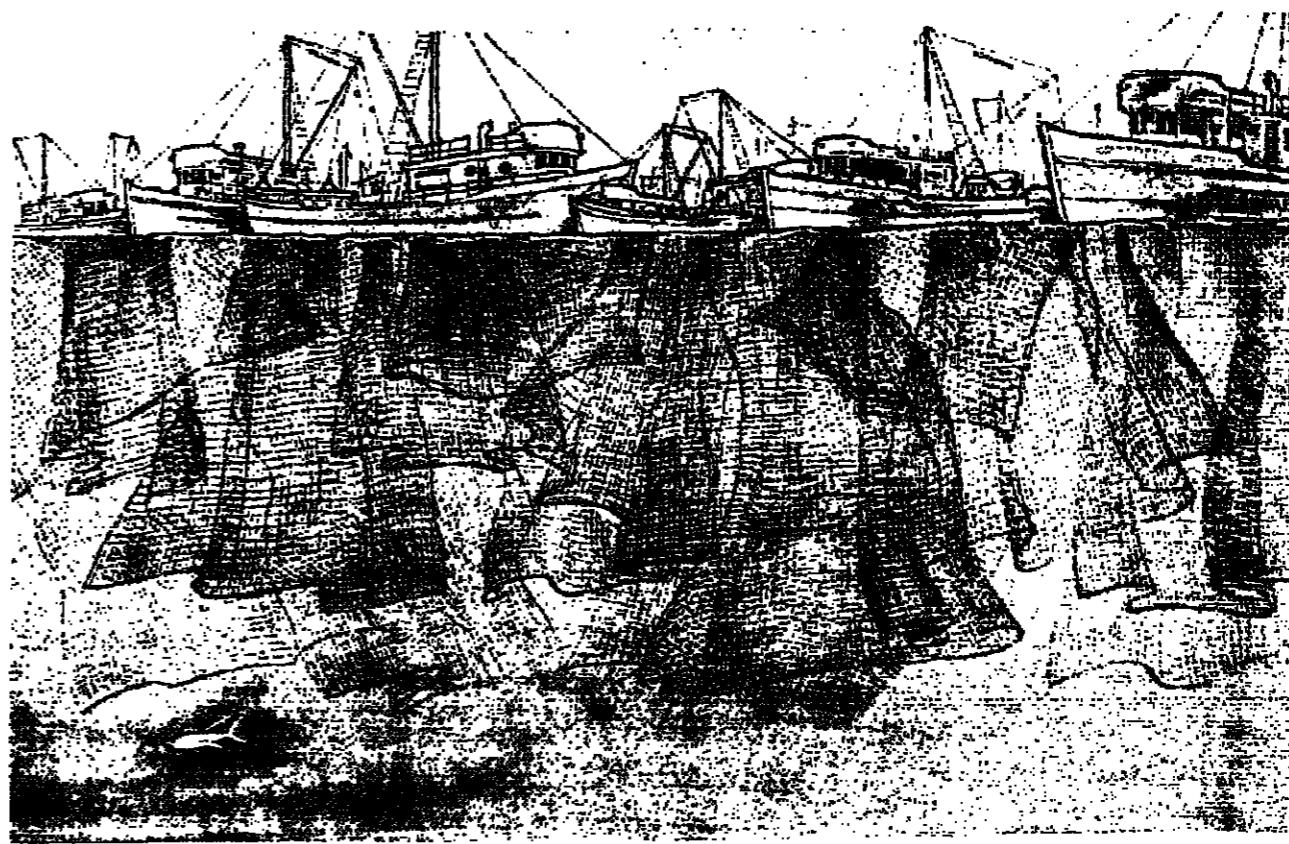
The rocket is to launch a 1.7 tonne communications satellite for a Brazilian company and another satellite weighing 1.8 tonnes for Turkey's ministry of posts and telecommunications.

UK economy: The Confederation of British Industry and Business Strategies Ltd release their regional industrial trends survey.

The Bank of England will release its analysis of bank lending to UK residents for the second quarter.

Dylan Thomas's widow: Caitlin, who died last week in Italy aged 81, is to be buried next to her husband, according to her last wishes at Laugharne, on the coast of south Wales.

Holidays: Ecuador (Independence Day).



11

THURSDAY

Japan reijgs constituencies

A new political map of Japan will be proposed to prime minister Tomiichi Murayama. A government panel has drafted new boundaries to create 300 single-seat constituencies for the lower house of the Diet (parliament), along with 200 seats allocated by nationwide proportional representation.

This would replace the present multi-seat system which fostered corruption, as members of the same party would compete for a seat by offering local favours rather than differentiating themselves on policy issues. The Diet will debate the map in the autumn.

Germany's postal service presents its annual results, giving some idea of the privatisation prospects for the weakest link in Germany's great postal reform package, alongside Deutsche Telekom and the Postbank.

UK electricity pricing: Prof Stephen Littlechild, regulator for the UK electricity industry, announces the results of his review of price controls. The review is expected to lead to price cuts in 1995-96, and tighter controls on rises thereafter. The review will also remove the last uncertainty holding back a merger shake-out in the sector.

Rossini opera festival: Pesaro, an Italian resort on the Adriatic, begins its annual tribute to its most famous son, the composer Gioachino Rossini.

Holidays: Jordan, Zimbabwe (Heroes' Day).

12

FRIDAY

Non-aligned debt meeting

Finance ministers from member states of the Non-Aligned Movement meet in the Indonesian capital Jakarta to discuss foreign debt management to August 15. Indonesia, whose interest payments absorb some 30 per cent of its export earnings, is hosting the event, the first time the Movement has discussed the issue.

In addition to the 31 members, representatives from the International Monetary Fund, the World Bank, the Japan Centre for International Finance, the Development Bank of Africa, the Asian Development Bank and the Inter-American Development Bank are attending.

Strikers strike: US baseball players have called a strike beginning today if negotiations with team owners do not lead to the signing of a new labour contract.

The dispute involves the use of television and attendance revenues, and the owners' insistence that a new labour contract includes a salary cap.

Japan's rice market may have some price controls lifted and distribution of the staple made more efficient as a result of an interim report to be presented by the Agriculture Policy Council, a government advisory body.

Glorious Twelfth: The grouse shooting season begins in Britain.

Holidays: Thailand (Queen's Birthday), Zimbabwe (Armed Forces Day).

13-14

WEEKEND

Key poll in New Zealand

New Zealand holds a by-election on Saturday for the South Island constituency of Selwyn, left vacant by the resignation of government MP Ruth Richardson. The conservative National Party has a majority of one seat.

Apprentice Boys parade: Up to 10,000 Protestant loyalists are expected to gather in the mainly Catholic city of Londonderry on Saturday for the annual Apprentice Boys parade. It marks the 30th anniversary of 13 apprentices closing the gates of the city on the army of Catholic King James II.

Football: On Saturday, the English Football League and the Scottish Premier League begin. The English Premier League begins a week later.

Gustemalans vote: A new congress on Sunday following constitutional reforms approved in January to bring forward elections. The Frente Republicano Guatemalteco, the party of retired general and former coup leader Jose Efrain Rios Montt, who is accused of thousands of human rights abuses, is expected to top the polls.

The Edinburgh Festival begins on Sunday, accompanied by its billowing Fringe (to Sep 3).

Motor racing: The Hungarian Grand Prix takes place on Sunday.

Compiled by Patrick Stiles and Shelley Wood.
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Other economic news

Monday: Rising commodity prices, and their effect on producers' costs, were mentioned as one of the new inflationary risks by the Bank of England in its quarterly report, published last week. So particular attention will be paid to today's producer prices figures. The consensus is for the annual rate of output price inflation to remain at 2 per cent in July, while input price inflation slips back to 1.3 per cent, from June's 1.4 per cent.

Tuesday: The delay in compiling European Union trade data these days means that the world trade data for the UK released today, relate only to May. June figures for trade with non-EU countries have already been released. Analysts are expecting May's whole world deficit to widen to £1bn, from £850m in April.

Wednesday: The markets will see the minutes of chancellor Kenneth Clarke's meeting with Eddie George, the governor of the Bank of England, on July 6. Since it has been clearly signalled that the duo did not agree on a base rate rise either then, or at the more recent July 28 meeting, the main interest will be to see whether Mr Clarke is showing any concern about inflation.

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	UK	June consumer credit	£376m	£203m
Aug 8	UK	July producer prices index input*	0.8%	0.8%
	UK	July producer prices index input**	1.3%	1.4%
	UK	July producer prices index output*	0.2%	0.0%
	UK	July producer prices index output**	2%	2%
	UK	Ditto, ex food, drink, tobacco**	1.9%	1.9%
	Australia	July ANZ job ads	-	0.4%
Tues	US	June wholesale trade	-	0.3%
Aug 9	US	2nd qtr productivity, prelim	-	1.3%
	US	Johnson Redbook, w/e Aug 6	-	0.3%
	Japan	June machine orders*	2%	4%
	Japan	Ditto, ex elec power and ships**	-0.1%	-0.3%
	Japan	3rd qtr priv machine orders outlook	-	n/a
	France	1st qtr industrial production	-	-1.2%
	UK	May visible trade, global	-2bn	-2030m
	Canada	June motor vehicle sales*	0.0%	1.2%
	Canada	July housing starts, units	167,000	167,000
Thur	US	July retail sales	0.1%	0.8%
Aug 11	US	Ditto, ex auto sales	0.5%	0.4%
	US	July producer prices index	0.3%	0.0%
	US	Ditto, ex food and energy	0.2%	-0.1%
	US	Initial claims, w/e Aug 6	330,000	318,000
	US	State benefits, w/e July 30	-	2.75m
	US	M2, w/e Aug 1	\$0.7bn	\$5.8bn
	US	July monthly M2	\$15bn	-99.2bn

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Thur	France	1st qtr gross domestic product	0.5%	0.5%
Aug 11	Austria	July unemployment rate†	10%	10%
(cont)	Australia	July employment†	15,000	19,000
Frid	US	July consumer price index	0.3%	0.3%
Aug 12	US	Ditto, ex food and energy	0.3%	0.3%
	US	Aug Michigan sentiment, prelim	-	88
	US	June business inventories	0.3%	1.1%
	US	July Atlanta Fe index	-	18.1
	US	July real earnings	-	-1%
	US	July bank credit	-	3%
	US	July C&I loans	-	4.6%
	Japan	July trade bal, custom cleared basis	\$11.6bn	\$11.3bn
	Japan	July wholesale price index*	-0.2%	-0.1%
	Japan	July wholesale price index**	-2%	-1.9%
	France	July consumer prices index, prelim*	0.1%	0.0%
	France	July consumer prices index, prelim**	1.8%	1.8%

*month on month, **year on year, †seasonally adjusted
Statistics, courtesy MMS International.

ACROSS

- 1 Point to Elizabeth's favourite ship (7)
- 4 Nutella will melt cheese (8)
- 5 Bedclothes used as ropes (6)
- 10, 30 Some practical guidance for the pools enthusiast perhaps (8,6)
- 12 Hartnell fashion to charm (8)
- 13 Shaped like an orange, but said to change (6)
- 14 Skirt, if you'll get prison (4)
- 15 Then, now, are air cushion when travelling (10)
- 16 Side line for the artist? (10)
- 20 Bet you can back this hotly tipped runner (4)
- 23 Overdue book hidden (6)
- 25 Held back free trade when in the red (8)
- 27 Made notes with no sign of woe (9)
- 28 His leader expresses a personal view (6)
- 29 Loudly cut twice after a plea for silence (5,3)
- 30 See 1 across

DOWN

- 1 Film we start and end on a ship (7)
- 2 Unwilling to give credit (9)
- 3 Enter amended total (6)
- 5 Lines of argument? (4)
- 6 Quick reply made to a welcome guest? (4)
- 7 I care about a growing girl (5)
- 8 Division has FBI agents moving outside? (7)
- 11 Mutual bonds had paid their debts? (7)
- 14 Colonist gets letters sent out (7)
- 15 With such remedies, a diet's not to be changed (9)
- 18 Indicate a decimal calculation is wrong (5,3)
- 19 How a sailor makes ends meet? (7)
- 21 Bar and a club? (7)
- 22 Not a current source of light (6)
- 24 The speed at which some work should be done (5)
- 26 Choice dishes may be set out on it (4)

